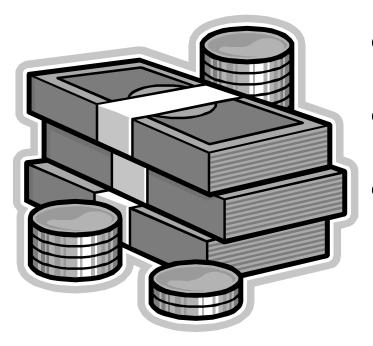
# 2011-13 Budget Supporting Schedules



- Performance Measures
- Special Fund Statements
- Continuing Appropriations

**State of North Dakota** 

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**O0101** Office of the Governor
 **Date:** 01/06/2011 

 **Version** 2011R0300504 **Date:** 01/06/2011 

#### **Agency Performance Measures**

The Hoeven and Dalrymple administration continues to build North Dakota's future together with the citizens of the state, funding priorities, maintaining healthy reserves, and providing broad-based property tax relief. The administration's focus is on six pillars: education, economic development, agriculture, energy, tourism and quality of life.

Several key strategies are being pursued, including marketing North Dakota aggressively as a great place to live, work, play and conduct business. The economy is being diversified through the development of good public policy, forward-looking programs, and effective initiatives to create more jobs and higher-paying jobs. To meet these objectives, the administration has worked with the North Dakota Department of Commerce to identify five targeted industries that leverage North Dakota's natural advantages. These include value-added agriculture, advanced manufacturing, technology-based businesses, tourism and energy development across all sectors.

#### **Program Performance Measures**

| Program: Governor's Programs and Admin | Reporting level: 00-101-100-00-00-00-00000000 |
|--|---|
|--|---|

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#### PN - Performance Narrative - PN

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PERFORMANCE NARRATIVE

**00108** Secretary of State **Version** 2011R0300504

Date: 01/06/2011 Time: 08:03:08

## **Agency Performance Measures**

Although it does not have a formal written program, the agency's management team and unit leads have access to various processes for tracking productivity, effectiveness, efficiency, quality of customer service, and compliance with laws. It is anticipated the statistical tracking of information will be improved with the agency's migration to a new database and document processing platform, for which funding was approved in the 2009/2011 biennium and for which continued funding is being requested in the agency's 2011/2013 budget request.

**Program Performance Measures** 

Program: Secretary of State Operations Reporting level: 00-108-100-00-00-00-00000000

Currently, the agency does not utilize a formal performance measuring management system. However, all of the agency's processes and programs are constantly monitored as to effectiveness, efficiency, customer service, compliance with law, etc. See Agency overview for additional comments.

**Program:** Public Printing Leg Law Books

Reporting level: 00-108-200-00-00-00-00-0000000

Not applicable.

Program: Federal Election Reform

Reporting level: 00-108-300-00-00-00-00000000

The agency does not have a formal performance measuring management system. Nevertheless, all of the agency's processes and programs are constantly monitored as to effectiveness, efficiency, customer service, compliance with law, etc. In addition, HAVA prescribes the participation of citizens to develop and maintain a state plan for HAVA implementation and oversight.

00108 Secretary of State Version: 2011R0300108

**HAVA Election Ref.Matching Fund 283** 

|                                 | 2009 -  | 2011    | 2011 -  | 2013    |
|---------------------------------|---------|---------|---------|---------|
| Beginning Balance               |         | 451,478 |         | 576,478 |
| Revenue and Net Transfers:      |         |         |         |         |
| Revenue                         | 275,000 |         | 275,000 |         |
| Total Revenue and Net Transfers |         | 275,000 |         | 275,000 |
| Estimated Expenditures By Line: |         |         |         |         |
| Election Reform                 | 150,000 |         | 150,000 |         |
| Total Estimated Expenditures    | _       | 150,000 | -       | 150,000 |
| Ending Balance                  | _       | 576,478 |         | 701,478 |

**00108 Secretary of State Version:** 2011R0300108

|                                 | 2009 - 2011 |         |   | 2011 - 2013 | 2013      |
|---------------------------------|-------------|---------|---|-------------|-----------|
| Beginning Balance               |             | 0       |   |             | 0         |
| Revenue and Net Transfers:      |             |         |   |             |           |
| Misc. License/Fees              | 570,871     |         |   | 580,175     |           |
| Loans                           | 0           |         | _ | 3,400,698   |           |
| Total Revenue and Net Transfers |             | 570,871 |   |             | 3,980,873 |
| Estimated Expenditures By Line: |             |         |   |             |           |
| Salaries and Wages              | 102,371     |         |   | 111,672     |           |
| Operating Expenses              | 468,500     |         |   | 468,500     |           |
| ND Business Computer Proj       | 3,400,698   |         |   | 0           |           |
| Unexpended Appropriations       | (3,400,698) |         | _ | 0           |           |
| Total Estimated Expenditures    |             | 570,871 |   |             | 580,172   |
| Ending Balance                  |             | 0       |   |             | 3,400,701 |

**Continuing Appropriation** 

108 Secretary of State

Version: 2011-R03-00108

**Project: 1 Athletic Commission Fund** 

Version 2011R0300108 Number 1

Description Athletic Commission Fund

Statutory Authority N.D.C.C. § 53-01-09

Special Fund number and name 302 Athletic Commission Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 2,790     | 2,412     | 854       | 2,854     |
| Revenue/transfers | 13,260    | 25,642    | 33,900    | 34,000    |
| Total available   | 16,050    | 28,054    | 34,754    | 36,854    |
| Expenditures      | 13,638    | 27,200    | 31,900    | 32,000    |
| Ending Balance    | 2,412     | 854       | 2,854     | 4,854     |

North Dakota Century Code § 53-01-02. states, &ldquoThe secretary of state shall act as state athletic commissioner and administer this chapter. The secretary of state may appoint an athletic advisory board to assist and advise the secretary of state in matters relating to the regulation of boxing, kickboxing, and sparring. The secretary of state also may appoint a mixed fighting style advisory board whose members may include one or more members of the athletic advisory board. The secretary of state shall define the duties of each board. Board members are not entitled to compensation, except for reimbursement for actual and necessary expenses at the same rate as allowed state employees incurred in performing their official duties.&rdquo

01/04/2011

13:54:51

Date:

Time:

N.D.C.C. § 53-01-09. states, &IdquoAll fees collected by the secretary of state pursuant to this chapter must be deposited in a special fund maintained in the state treasury. All money deposited in the fund is appropriated as a continuing appropriation to the secretary of state for administering this chapter and for the compensation and expenses of members of the athletic advisory board and the mixed fighting style advisory board."

**Date:** 01/06/2011

#### PERFORMANCE NARRATIVE

**00110** Office of Management and Budget

Version 2011R0300504 Time: 08:03:08

# **Agency Performance Measures**

- Goal 1: Fulfill OMB's Statutory Requirements
- · Goal 2: Inform and Engage Stakeholders
- · Goal 3: Provide Training to State Employees
- · Goal 4: Inform and Engage OMB Workforce
- · Goal 5: Improve, Upgrade, and Leverage Technological Capabilities

**Program Performance Measures** 

Program: Administration Reporting level: 03-110-100-00-00-00-00000000

Performance measures are reported at the agency level.

Program: Facility Management Reporting level: 03-110-200-00-00-00-00-0000000

Performance measures are reported at the agency level

Program: Fiscal Management Reporting level: 03-110-300-00-00-000000000

Performance measures are reported at the agency level.

Program: Human Resource Mgmt Service Reporting level: 03-110-400-00-00-00000000

Performance measures are reported at the Agency level.

 Program:
 Risk Management

 Reporting level:
 03-110-500-00-00-00-00-0000000

Performance measures are reported at the Agency level.

**00110** Office of Management and Budget

Version 2011R0300504

**Date:** 01/06/2011 **Time:** 08:03:08

**Program:** Central Services

**Reporting level:** 03-110-700-00-00-00-00000000

Performance measures are reported at the agency level.

00110 Office of Management and Budget

**Version:** 2011R0300110

Capital Grounds Planning Fund 251

| Capital Grounds Flamming Fund 251 |             |        |             |        |
|-----------------------------------|-------------|--------|-------------|--------|
|                                   | 2009 - 2011 |        | 2011 - 2013 |        |
| Beginning Balance                 |             | 0      |             | 0      |
| Revenue and Net Transfers:        |             |        |             |        |
| Transfers In                      | 25,000      |        | <br>25,000  |        |
| Total Revenue and Net Transfers   |             | 25,000 |             | 25,000 |
| Estimated Expenditures By Line:   |             |        |             |        |
| Operating Expenses                | 25,000      |        | <br>25,000  |        |
| Total Estimated Expenditures      |             | 25,000 |             | 25,000 |
| Ending Balance                    |             | 0_     |             | 0_     |

00110 Office of Management and Budget

**Version:** 2011R0300110

Central Dup Serv Fund 790

|                                 | 2009 - 2011 | 2009 - 2011 |           | 2011 - 2013 |  |  |
|---------------------------------|-------------|-------------|-----------|-------------|--|--|
| Beginning Balance               |             | 0           |           | 0           |  |  |
| Revenue and Net Transfers:      |             |             |           |             |  |  |
| General Government              | 5,014,384   |             | 4,987,249 |             |  |  |
| Total Revenue and Net Transfers |             | 5,014,384   |           | 4,987,249   |  |  |
| Estimated Expenditures By Line: |             |             |           |             |  |  |
| Salaries and Wages              | 2,110,739   |             | 1,915,501 |             |  |  |
| Operating Expenses              | 2,903,645   |             | 2,856,671 |             |  |  |
| Capital Assets                  | 0           |             | 180,000   |             |  |  |
| Total Estimated Expenditures    |             | 5,014,384   |           | 4,952,172   |  |  |
| Ending Balance                  |             | 0_          |           | 35,077      |  |  |

**00110 Office of Management and Budget Version:** 2011R0300110

OMB Unemp/Payroll CI Fund 461

|                                 | 2009 - 2011 |     | 2011 -    | 2013      |
|---------------------------------|-------------|-----|-----------|-----------|
| Beginning Balance               |             | 0   |           | 0         |
| Revenue and Net Transfers:      |             |     |           |           |
| Miscellaneous General Revenue   | 1,500,000   |     | 1,500,000 |           |
| Total Revenue and Net Transfers | 1,500,0     | 000 |           | 1,500,000 |
| Estimated Expenditures By Line: |             |     |           |           |
| Salaries and Wages              | 1,500,000   |     | 1,500,000 |           |
| Total Estimated Expenditures    | 1,500,0     | 000 |           | 1,500,000 |
| Ending Balance                  |             | 0   | <u>-</u>  | 0         |

00110 Office of Management and Budget

**Version:** 2011R0300110

Risk Management Workers' Comp Fund

|                                 | 2009 - 20 | 011     | 2011 -  | 2013    |
|---------------------------------|-----------|---------|---------|---------|
| Beginning Balance               |           | 0       |         | 0       |
| Revenue and Net Transfers:      |           |         |         |         |
| General Government              | 267,503   |         | 284,846 |         |
| Total Revenue and Net Transfers |           | 267,503 |         | 284,846 |
| Estimated Expenditures By Line: |           |         |         |         |
| Salaries and Wages              | 172,703   |         | 180,046 |         |
| Operating Expenses              | 94,800    |         | 104,800 |         |
| Total Estimated Expenditures    | _         | 267,503 | _       | 284,846 |
| Ending Balance                  |           | 0_      | _       | 0       |

**00110 Office of Management and Budget Version:** 2011R0300110

State Risk Management Fund 288

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 0         |             | 0         |
| Revenue and Net Transfers:      |             |           |             |           |
| General Government              | 1,064,967   |           | 1,152,443   |           |
| Total Revenue and Net Transfers |             | 1,064,967 |             | 1,152,443 |
| Estimated Expenditures By Line: |             |           |             |           |
| Salaries and Wages              | 616,420     |           | 688,896     |           |
| Operating Expenses              | 448,547     |           | 463,547     |           |
| Total Estimated Expenditures    |             | 1,064,967 |             | 1,152,443 |
| Ending Balance                  |             | 0         |             | 0         |

Continuing Appropriation

110 Office of Management and Budget

13:55:13

Version: 2011-R03-00110

**Project: 1 Indigent Legal Services** 

**Version** 2011R0300110 **Number** 1 **Description** Indigent Legal Services **Statutory Authority** NDCC 54-06-20

Special Fund number and name 237 Indigent legal Services Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 400,000             | 400,000             | 600,000             | 600,000             |
| Total available   | 400,000             | 400,000             | 600,000             | 600,000             |
| Expenditures      | 400,000             | 400,000             | 600,000             | 600,000             |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

The moneys deposited into the indigent civil legal services fund are distributed quarterly to legal services programs in the state which provide civil legal assistance to indigent individuals. The distributions vary somewhat each quarter depending on collections by the District Courts. Fifteen dollars of the filing fee for a civil case is paid by the district courts to the State Treasurer for deposit into the indigent civil legal services fund. It is this fund from which OMB makes the distributions. Any fees collected which exceed six hundred thousand dollars in a biennium must be deposited into the General Fund in accordance with NDCC 27-05.2-03. Because of the ceiling on the amount of fees deposited into this fund, the distributions out of this fund are also limited to \$600,000 per biennium.

Continuing AppropriationDate:01/04/2011110 Office of Management and BudgetTime:13:55:13

Version: 2011-R03-00110

**Project: 2 Capitol Building Fund** 

Version 2011R0300110 Number 2
Description Capitol Building Fund
Statutory Authority NDCC 48-10

Special Fund number and name 902 Capitol Building Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 1,687               | 0                   | 0                   | 0                   |
| Revenue/transfers | 33,664              | 0                   | 100,000             | 100,000             |
| Total available   | 35,351              | 0                   | 100,000             | 100,000             |
| Expenditures      | 35,351              | 0                   | 100,000             | 100,000             |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

Facility Management is responsible for conducting Capitol Grounds Planning Commission meetings on a regular basis. This fund is used to pay for Commission approved projects. The spending limit,

without Legislative approval, by the Commission during a biennium is \$100,000.

Continuing Appropriation

Date: 01/04/2011

110 Office of Management and Budget

Time: 13:55:13

Version: 2011-R03-00110

Project: 3 Preliminary Planning Fund

Version 2011R0300110 Number 3 Description Preliminary Planning Fund Statutory Authority NDCC 54-27-22

Special Fund number and name 460 Preliminary Planning Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 84,841    | 102,070   | 102,070   | 141,753   |
| Revenue/transfers | 32,229    | 0         | 101,206   | 61,523    |
| Total available   | 117,070   | 102,070   | 203,276   | 203,276   |
| Expenditures      | 15,000    | 0         | 61,523    | 125,000   |
| Ending Balance    | 102,070   | 102,070   | 141,753   | 78,276    |

The Office of Management and Budget is responsible for making funds available to all state agencies, institutions, and departments from a preliminary planning revolving fund for studies, planning, architectural

programming, schematic designs, and cost estimates relating to proposed new capital improvements and major remodeling of existing facilities. State agencies, institutions, and departments interested in obtaining planning

moneys shall submit a written request detailing the scope and purpose of such project to the director of the office of management and budget. Funds may be advanced only in the event that an authorization has first been received

from the budget section. Such funds advanced must be repaid to the preliminary planning revolving fund, as moneys become available through legislative appropriation or other sources for the commencement of the project.

The actual number of projects submitted varies from biennium to biennium. The amount of approved projects cannot exceed the available funds in the account.

**Continuing Appropriation** Date: 01/04/2011 13:55:13 Time:

110 Office of Management and Budget

Version: 2011-R03-00110

**Project: 4 Postage Revolving Fund** Version 2011R0300110 Number 4

**Description** Postage Revolving Fund Statutory Authority NDCC 48-06

Special Fund number and name 701 Postage Revolving Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 59,317    | 66,387    | 68,391    | 18,391    |
| Revenue/transfers | 1,154,473 | 1,194,580 | 1,100,000 | 1,140,000 |
| Total available   | 1,213,790 | 1,260,967 | 1,168,391 | 1,158,391 |
| Expenditures      | 1,147,403 | 1,192,576 | 1,150,000 | 1,155,000 |
| Ending Balance    | 66,387    | 68,391    | 18,391    | 3,391     |

The Office of Management and Budget is responsible for processing the mail for all state agencies, Legislative Council and Supreme Court. This fund is used to purchase postage for the two postage

machines located in the Central Mailroom. All agencies using the Central Mailroom are charged for the cost of their mail and the receipts are deposited in this fund to pay for the postage. The fluctuating price of mail prevents Facility Management from estimating a specific amount to request for each biennium

**Continuing Appropriation** 01/04/2011 Date: Time: 13:55:13

110 Office of Management and Budget

Version: 2011-R03-00110

**Project: 5 Human Resource Management Training Fund** 

Number 5 **Version** 2011R0300110

**Description** Human Resource Management Training Fund

Statutory Authority NDCC 54-44-11

Special Fund number and name 730 Human Resource Management Training Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 15,964    | 16,552    | 15,311    | 5,311     |
| Revenue/transfers | 96,085    | 155,922   | 240,000   | 250,000   |
| Total available   | 112,049   | 172,474   | 255,311   | 255,311   |
| Expenditures      | 95,497    | 157,163   | 250,000   | 250,000   |
| Ending Balance    | 16,552    | 15,311    | 5,311     | 5,311     |

#### CONTINUING APPROPRIATION JUSTIFICATION

HRMS consults with agencies to meet their specific needs. These needs can result in 1) abbreviated/introductory training programs to fit an agency's current need; 2) a one-time program designed for an agency's unique request; or 3) formal discussion with an agency resulting in other recommendations, where training is found not to be the primary issue (i.e. performance/management issues).

The Training Fund should have a continuing appropriation because of the following:

- It allows agency flexibility in providing training to employees when it is needed as well as allowing
- flexibility in scheduling staff for training because the resources are immediately available.
- It provides availability of funds to develop training programs based on long-term or immediate need
- at a very low cost.
- It provides a stability of training resources that can be relied upon without biennium budget constraints
- It provides increased attractability to vendors due to assurance of available training dollars

NDCC 54-44-11 states: "Any surplus in this fund in excess of twenty-five thousand dollars on June thirtieth of each year must be transferred to the state general fund."

Continuing AppropriationDate:01/04/2011110 Office of Management and BudgetTime:13:55:13

..... Office of Management and Budge

Version: 2011-R03-00110

**Project: 6 Risk Fund to timely settle claims and lawsuits** 

**Version** 2011R0300110 **Number** 6

**Description** Risk Fund to timely settle claims and lawsuits

**Statutory Authority NDCC 32-12.2** 

Special Fund number and name 288 Risk Management Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 3,735,066 | 3,619,197 | 4,150,592 | 2,758,826 |
| Revenue/transfers | 3,341,874 | 2,994,412 | 2,444,966 | 2,356,416 |
| Total available   | 7,076,940 | 6,613,609 | 6,595,558 | 5,115,242 |
| Expenditures      | 3,457,743 | 2,463,017 | 3,836,732 | 3,411,300 |
| Ending Balance    | 3,619,197 | 4,150,592 | 2,758,826 | 1,703,942 |

The Risk Management Fund must be in a position to timely pay claims when settled or when an award is granted by a court. As a result of performing the State's operations, there will be incurred but unreported losses that cannot be identified during the budget process.

**Continuing Appropriation** Date: 01/04/2011 13:55:13 Time:

110 Office of Management and Budget

Version: 2011-R03-00110

**Project: 7 Workers Compensation for State Employees** 

Version 2011R0300110 Number 7

**Description** Workers Compensation for State Employees

Statutory Authority NDCC 65-04-03.1

Special Fund number and name 275 Risk Management Workers Compensation Fund

|                   | Actual    | Actual    | Estimated  | Estimated  |
|-------------------|-----------|-----------|------------|------------|
|                   | 2005-2007 | 2007-2009 | 2009-2011  | 2011-2013  |
| Beginning Balance | 2,916,415 | 4,024,941 | 4,415,444  | 4,152,172  |
| Revenue/transfers | 5,217,458 | 5,601,238 | 7,894,200  | 10,535,720 |
| Total available   | 8,133,873 | 9,626,179 | 12,309,644 | 14,687,892 |
| Expenditures      | 4,108,932 | 5,210,735 | 8,157,472  | 8,402,196  |
| Ending Balance    | 4,024,941 | 4,415,444 | 4,152,172  | 6,285,696  |

The Risk Management Workers Compensation Fund must be in a position to timely pay claims when settled or when an award is granted by a court. As a result of performing the State's operations, there will be incurred but unreported losses that cannot be identified during the budget process. Workforce Safety and Insurance, using the combined payroll, premium, and loss history of selected agencies, determines future experience rates, dividends, assessments, and premiums for the Fund.

**Continuing Appropriation** 01/04/2011 Date: 13:55:13 Time:

110 Office of Management and Budget

Version: 2011-R03-00110

**Project: 8 Central Services Supply Revolving Fund** 

Version 2011R0300110 Number 8

**Description** Central Services Supply Revolving Fund

Statutory Authority NDCC 54-44-04

Special Fund number and name 790 Central Services Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 19,457    | 19,568    | 125       | 125       |
| Revenue/transfers | 1,060,674 | 1,078,566 | 1,812,210 | 1,196,400 |
| Total available   | 1,080,131 | 1,098,134 | 1,812,335 | 1,196,525 |
| Expenditures      | 1,060,563 | 1,098,009 | 1,812,210 | 1,196,400 |
| Ending Balance    | 19,568    | 125       | 125       | 125       |

OMB Central Services Division-Central Supply is responsible for providing for the procurement and distribution of office supplies to state agencies. The value of office supply distributions varies from year to year so an appropriated amount is not set. Agencies request their office supplies as needed, are billed for them, and the receipts deposited to the fund for future purchases.

**00112** Information Technology
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

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#### **Agency Performance Measures**

Measure 1 - Acceptable level of total net assets - target is to not exceed 2 times (2.0) average monthly expenditures.

- 2010 2.4
- 2009 1.7
- 2008 1.4
- 2007 1.7
- 2006 1.4
- 2005 2.0

Measure 2 - Percentage of competitive rates as compared to other government and private entities - target 100%

- 2010 100%
- 2009 100%
- 2008 100%
- 2007 100%
- 2006 100%

Measure 3 - Total number of customer service requests and incidents completed - target is to monitor the trends

- 2010 34,247 service requests and 60,835 incidents
- 2009 33,342 service requests and 55,421 incidents
- 2008 32,105 service requests and 53,738 incidents
- 2007 28,564 service requests and 48,792 incidents
- 2006 29,446 service requests and 41,423 incidents

#### Measure 4 - Customer satisfaction indexes

- Value Target=92%) 2010=87.0%, 2009=83.9%, 2008=86.9%, 2007=87.3%, 2006=91.7%
- Timeliness (Target=97%) 2010=91.6%, 2009=92.2%, 2008=86.9%, 2007=87.4%, 2006=92.5%
- Quality(Target=97%) 2010=95.7%, 2009=95.3%, 2008=93.0%, 2007=95.5%, 2006=93.7%
- Knowledge (Target=98%) 2010=95.8%, 2009=96.8%, 2008=97.0%, 2007=94.8%, 2006=93.1percent
- Courtesy(Target=100percent) 2010=98.9percent, 2009=100percent, 2008=99.0percent, 2007=97.1percent, 2006=96.5percent

#### Measure 5 - Employee satisfaction index - target is 2.0

- 2010 2.21
- 2009 2.14
- 2008 2.13
- 2006 2.13
- 2005=1.96

**Date:** 01/06/2011

PERFORMANCE NARRATIVE

**00112** Information Technology

Version 2011R0300504 Time: 08:03:08

ITD publishes an annual report that discusses our performance measures in more detail. The report can be found at www.nd.gov/itd/pubs.

#### **Program Performance Measures**

Program: ITD General Fund Expenditures Reporting level: 03-112-001-00-00-00-00000000

There are no specific performance measures developed for this program as it simply used to separate general funds from ITD's internal service funds. See the agency performance measures for applicable performance measures.

**Program:** ITD Federal Fund Expenditures

**Reporting level:** 03-112-002-00-00-00-00000000

There are no specific performance measures developed for this program as it simply used to separate federal funds from ITD's internal service funds. See the agency performance measures for applicable performance measures.

**Program:** Center for Distance Education

**Reporting level:** 03-112-206-00-00-00-00000000

Provide a broad curriculum of middle level, and high school distance education courses free of time and place constraints. The Center for Distance Education (ND CDE) offers 138 print courses and 193 online courses to supplement the curricula of the state's schools, meet the individual needs of students, and offer students an opportunity to earn a high school diploma. ND CDE also sells course materials and site licenses to online courses to public, private, charter, and home schools. During 2009-2010, ND CDE teachers and staff updated, and customized to customers expectations,54 semester courses. The focus was quality as measured by student learning.

Constant assessment provided by a dynamic online course delivery system to provide enhanced online courses that are assured of meeting 21st Century Skills.

Provide an alternative opportunity for students to earn a high school diploma. During the 2007-2009 biennium, 114 students received "State of North Dakota High School" diplomas.

Provide courses via the statewide video network to the students and schools of the state. ND CDE has offered Spanish, Survey of Art, Prealgebra, Physics, Personal Finance, Algebra, Geometry, Advanced Algebra, Pre Calculus, Creative Art and Design, and Beginning Painting via the statewide video network. Currently, we will offer videoconferencing courses to a North Dakota school if that school has seven or more students willing to participate.

Provide semester-based online courses to schools to compensate for teacher shortages and/or scheduling conflicts.

Program: ITD Special Fund Expenditures Reporting level:

**Reporting level:** 03-112-780-00-00-00-00000000

**00112** Information Technology

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See the agency performance measures for applicable performance measures.

00112 Information Technology

Version: 2011R0300112

ITD Service Fund 780

|                                      | 2009 - 2    | 011         | 2011 -          | 2013        |
|--------------------------------------|-------------|-------------|-----------------|-------------|
| Beginning Balance                    |             | 7,080,622   |                 | 4,491,373   |
| Revenue and Net Transfers:           |             |             |                 |             |
| General Government                   | 118,671,000 |             | <br>126,236,467 |             |
| Total Revenue and Net Transfers      |             | 118,671,000 |                 | 126,236,467 |
| Estimated Expenditures By Line:      |             |             |                 |             |
| Salaries and Wages                   | 43,056,909  |             | 45,145,452      |             |
| Operating Expenses                   | 54,970,691  |             | 51,905,105      |             |
| Capital Assets                       | 11,970,746  |             | 14,535,666      |             |
| Educational Technology Council       | 25,000      |             | 75,000          |             |
| Edutech                              | 2,648,903   |             | 4,882,351       |             |
| Wide Area Network                    | 408,000     |             | 408,000         |             |
| Health Info Technology Office        | 8,000,000   |             | 13,596,266      |             |
| Criminal Justice Information Sharing | 180,000     |             | <br>180,000     |             |
| Total Estimated Expenditures         | _           | 121,260,249 | _               | 130,727,840 |
| Ending Balance                       | _           | 4,491,373   | =               | 0           |

00112 Information Technology

Version: 2011R0300112

Independent Study Operating Fd 274

|                                 | 2009 - 20 | 011       | 2011 - 2013 |           |
|---------------------------------|-----------|-----------|-------------|-----------|
| Beginning Balance               |           | 621,342   |             | 385,061   |
| Revenue and Net Transfers:      |           |           |             |           |
| Education                       | 5,200,000 |           | 5,150,000   |           |
| Total Revenue and Net Transfers |           | 5,200,000 |             | 5,150,000 |
| Estimated Expenditures By Line: |           |           |             |           |
| Deferred Maintenance            | 60,000    |           | 0           |           |
| Center for Distance Education   | 5,376,281 |           | 4,250,811   |           |
| Total Estimated Expenditures    | <u> </u>  | 5,436,281 |             | 4,250,811 |
| Ending Balance                  |           | 385,061   |             | 1,284,250 |

Office of the State Auditor 00117

**Date:** 01/06/2011Version 2011R0300504 Time: 08:03:08

## **Agency Performance Measures**

Conduct audits. Detailed performance measures are reported at the program level.

#### **Program Performance Measures**

Program: Administrative Services **Reporting level:** 00-117-100-00-00-00-00000000

Administration accounts for activities of the State Auditor and the Office Manager.

Program: Division of Local Government Audits **Reporting level:** 00-117-210-00-00-00-00000000

This division conducts audits of counties, cities, school districts and other political subdivisions.

Program: Division of State Audits **Reporting level:** 00-117-220-00-00-00-00000000

- 1. Number of noteworthy findings by type, e.g., internal control; compliance with legislative intent; operational improvements; performance audit findings and information system audit findings.
- 2. Complete the Statewide and University System audits and Single Audit on a timely basis.
- 3. Obtain a favorable Quality Control Review report.
- 4. Number of high priority information systems audits completed.
- 5. Reduce the rate of turnover of employees.

**Program:** Mineral Royalty Auditing **Reporting level:** 00-117-230-00-00-00-00000000

This division conducts audits of federal royalty payments from oil, gas, and coal leases located within the State of North Dakota.

00117 Office of the State Auditor

Version: 2011R0300117

**State Auditors Operating Fund 246** 

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 134,078   |             | 161,554   |
| Revenue and Net Transfers:      |             |           |             |           |
| General Government              | 1,155,600   |           | 1,460,000   |           |
| Total Revenue and Net Transfers |             | 1,155,600 |             | 1,460,000 |
| Estimated Expenditures By Line: |             |           |             |           |
| Salaries and Wages              | 1,136,924   |           | 1,314,834   |           |
| Operating Expenses              | 201,200     |           | 194,105     |           |
| Unexpended Appropriations       | (210,000)   |           | 0           |           |
| Total Estimated Expenditures    |             | 1,128,124 |             | 1,508,939 |
| Ending Balance                  |             | 161,554   |             | 112,615   |

**00120** Office of the State Treasurer

 **Version** 2011R0300504

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#### **Agency Performance Measures**

- The State Treasurer's Office provides a daily investment management service to over 25 state agencies and trust funds, which amounts to over 90 individual investment accounts.
- The State Treasurer's Office is responsible for the distribution of over 1.5 million accounting, human service and payroll checks biennially.
- Daily, our agency manages over \$1 billion of state general and special funds.
- The State Treasurer performs direct deposit-electronic funds transfer for tax distributions of over \$525 million to approximately 500 political subdivisions, which not only makes the money available to subdivisions in a timely manner, but also enhances government efficiency at both the state and local level.

#### **Program Performance Measures**

| Program: Administration | Reporting level: 00-120-100-00-00-00-00000000 |
|-------------------------|---|
|-------------------------|---|

The State Treasurer's Office does not currently use a formal system for tracking overall program performance measures.

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PERFORMANCE NARRATIVE

**00125** Office of the Attorney General

Version 2011R0300504 Time: 08:03:08

## **Agency Performance Measures**

This agency does not currently use performance measures.

#### **Program Performance Measures**

Program: Finance and Administration Reporting level: 00-125-100-00-00-00-00000000

Performance measures and results reporting are not currently utilized by this office.

Services provided by the division include:

Payment of bills and payroll;

Budget preparation, implementation, and management;

Receptionist services; filing; information processing;

Records management;

Billing for legal and Fire Marshal services; and

Purchasing and printing services for all divisions of the Office of Attorney General.

**Program:** Information Technology

**Reporting level:** 00-125-105-00-00-00-00000000

This office does not currently utilize performance measures and reporting results.

Services provided by the division include:

Support and troubleshoot connectivity issues for all office locations and several federal and state agencies/applications through the state's backbone network along with ITD.

Support computer applications which enable the various business functions of the office to conduct business.

Backup and recovery of computer files, and disaster/recovery and contingency plans maintenance.

Strategic planning for division and overall office IT requirements.

Internet services.

**O0125** Office of the Attorney General

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Evaluation and implementation services based on current technology trends.

Evaluation and provides tools to facilitate division self-sufficiency.

Planning and replacement of hardware in an effective and efficient manner.

Planning and replacing aging software to enable the office to fulfill its business goals effectively.

Project management of all IT projects utilizing current market standard methodology.

Software using internal programming staff and contractors to meet the ongoing and future needs of the office when purchasing software is too expensive or it doesn't meet office needs.

Help desk function for logging and evaluation of computer problems and requests for services.

Evaluation and planning ongoing security needs as industry changes and to meet market demands.

Developing and maintaining policies and procedures for office IT related areas.

Critical applications and network after normal work hours support.

Participation in division discussions about business processes and how technology can help accomplish office goals.

Effectively maintaining data to easily provide information to the public as needed.

Supports external customers who have access to the office network and applications.

**Program:** Attorney General Administration

**Reporting level:** 00-125-110-00-00-00-00000000

Performance measures and results reporting are not currently used by this office.

Services provided by the division include:

Administrative assistance to other divisions in the agency.

Support to the Attorney General and coordination of special projects.

General information regarding North Dakota laws to the general public.

Representation on various boards and commissions.

**Date:** 01/06/2011

PERFORMANCE NARRATIVE

**00125** Office of the Attorney General

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Personnel administration services and public information services to other agency divisions.

Program: Legal Services

**Reporting level:** 00-125-150-00-00-00-00-0000000

Performance measures and results reporting are not currently utilized by this office.

Services provided by the divisions include:

Legal advice and representation to state officials, agencies, boards, commissions, and councils.

Legal defense to state employees as required by state law.

State's attorneys and city attorneys with advice and consultation on legal matters.

Included under this heading are four divisions – Civil Litigation, Criminal and Regulatory, Natural Resources and Indian Affairs and State and Local Government. The Criminal and Regulatory Division is responsible for the activities of the Licensing Section.

The Licensing Section provides the following services:

Processes applications;

Collects license fees, miscellaneous types of revenue, and taxes; and

Issues licenses for wholesale and retail alcoholic beverage establishments, wholesale and retail tobacco dealers, organizations which conduct games of chance, distributors and manufacturers of gaming equipment, tobacco vendors, polygraph operators, fair boards, transient merchants, coin operated amusement device machines and operators, and wholesale fireworks dealers.

Program: BCI-General Fund

**Reporting level:** 00-125-200-01-00-00-00000000

This office does not currently utilize performance measures.

Services provided by the division include:

Assistance to local law enforcement agencies in investigating cyber crime, homicide, sexual assault, child abuse, arson, terrorism, and polygraph and photography services.

**O0125** Office of the Attorney General

 **Version** 2011R0300504

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Coordinate intelligence services provided by the Statewide Law Enforcement Intelligence Center and assist local law enforcement target investigations and resources effectively. Gather, analyze, and disseminate information to law enforcement.

Undercover personnel, confidential funds, special surveillance equipment, intelligence information, and training to local law enforcement agencies.

Dedicated investigations in the area of controlled substance trafficking through participation in eight narcotics task forces, including supervision for seven of the eight.

Maintenance of a case management system to document investigations and provide copies to appropriate persons.

Forensic examinations of computers involved in criminal activity for state, local, and federal law enforcement agencies.

Maintenance of a statewide criminal history record information system, and providing this information to the federal criminal history database.

Criminal history record checks to criminal justice agencies and courts, numerous non-criminal justice requesters, and to the general public.

Concealed weapon permits and a system for tracking that information.

Maintain an Automated Fingerprint Identification System (AFIS) for identification and criminal investigation purposes.

Coordinate the statewide 24/7 sobriety program.

Maintain an Automated Fingerprint Identification System (AFIS) for identification and criminal investigation purposes.

Maintain Central Warrant Information System (CWIS), Uniform Crime Reporting (UCR), and a Protection and Restraining Order System.

Statistical reports to criminal justice agencies, government agencies, and interested persons.

Assistance to the Drug and Violent Crime Policy Board in setting guidelines for awarding grants, and assistance to local agencies in preparing grant applications.

Monitor local drug grant programs, audit expenditures of funds, and maintain detailed records of all grant activities.

Provide training to law enforcement and corrections, maintain officer training records, and issue peace officer licenses.

Offer training to the general public, businesses, and other agencies on a variety of law enforcement issues including drug awareness issues and other criminal activity.

Maintenance of a statewide sex offender and offenders against children registration system which requires these offenders to register and verifies their addresses every six months for most offenders and every 90 days for lifetime registrants. Maintain a registered offenders website for lifetime registrants and high-risk offenders.

 Program:
 BCI-Federal Fund

 Reporting level:
 00-125-200-02-00-00-0000000

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PERFORMANCE NARRATIVE

**00125** Office of the Attorney General

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See BCI GF narrative for this information.

Program: Crime Lab

**Reporting level:** 00-125-300-00-00-00-00000000

Performance measures and results reporting are not currently utilized by this office.

Services provided by the division include:

Examination of physical and toxicological evidence provided to local, state, and federal law enforcement agencies, the military, prosecutors, and defense attorneys.

Investigation and response to clandestine laboratories.

Maintenance of a DNA database of felony arrestees, convicted, and registered offenders.

Follow-up on referrals to local, state, and federal agencies involving death investigations.

Equipment selection, inspection, repair, and training of law enforcement agents in breath/alcohol analysis.

Provide expert testimony in courts

Examination of physical and toxicological evidence provided to local, state, and federal law enforcement agencies, the military, prosecutors, and defense attorneys.

Investigation and response to clandestine laboratories.

Maintenance of a DNA database of felony arrestees, convicted, and registered offenders.

Follow-up on referrals to local, state, and federal agencies involving death investigations.

Equipment selection, inspection, repair, and training of law enforcement agents in breath/alcohol analysis.

Provide expert testimony in courts.

Program: Consumer Protection

**Reporting level:** 00-125-400-00-00-00-00000000

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Performance measures and results reporting are not currently utilized by this office.

Services provided by the division include:

Investigating consumer complaints and violations of antitrust laws, consumer fraud laws, non-profit corporation laws, transient merchant laws, do-not-call laws, etc., and take legal action to obtain injunctive relief, civil penalties, restitution and other equitable relief.

Investigation participation and prosecution of criminal violations.

Conducting statewide consumer fraud and education presentations to the elderly, students, civic and professional groups, etc., and providing consumer warnings.

Coordinating consumer protection investigations, enforcement and education with other federal, state and local law enforcement and regulatory agencies, including participation in multi-state investigations and legal actions.

Conducting consumer fraud training for law enforcement.

Researching state and federal consumer fraud law and issues and assisting state and federal legislators in the development and implementation of legislation concerning consumer and antitrust issues.

Program: Gaming Reporting level: 00-125-500-00-00-00-00000000

This office does not currently utilize performance measures.

Services provided by the division include:

Administration, regulation, and provision of enforcement for the charitable gaming industry.

Assistance to local law enforcement officials, gaming organizations, distributors, manufacturers, and the general public regarding gaming law and rules, recordkeeping, and preparation of tax returns.

Assist the state Gaming Commission in drafting proposed gaming laws and rules and conducting public hearings.

Conducting outreach training sessions for organization board members, gaming employees and volunteers.

Develops standard recordkeeping systems and model systems of internal control for gaming organizations.

Publishes a quarterly newsletter.

Conducts compliance and financial office and field audits of licensees.

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#### PERFORMANCE NARRATIVE

**00125** Office of the Attorney General

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Reviews and processes distributor records and gaming tax returns.

Pursues the collection of delinquent taxes, interest, penalties, and monetary fines.

Conducts and coordinates investigations of illegal gaming activity and thefts.

Performs criminal history record checks on potential gaming employees.

Coordinates laboratory testing of bingo and pull-tab dispensing devices, bingo card marking devices, and bar code reading devices.

Inspects plants manufacturing pull tabs and paper bingo cards.

Conducts legislative research and provides testimony at legislative hearings.

Issues administrative complaints, assesses monetary fines, and imposes appropriate sanctions.

Inspects Indian casinos to ensure compliance with Tribal-State Indian gaming compacts.

 Program:
 Fire Marshal

 Reporting level:
 00-125-600-00-00-00-00000000

Performance measures and results reporting are not currently utilized by this office.

Services provided by the division include:

Fire inspections in educational facilities, state buildings, child-care facilities, flammable material storage sites, and assembly occupancies.

On-scene fire investigations.

Technical support in arson cases.

Technical support for incidents involving hazardous material releases.

Compiling fire incident and property loss information to determine statewide fire problem.

Public fire education programs.

Interpreting the state fire code.

Training local officials in fire investigations, hazardous material incident response, and fire prevention.

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PERFORMANCE NARRATIVE

**00125** Office of the Attorney General

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Providing National Fire Incident Reporting System training and support to fire departments.

Processing, testing, enforcement, and oversight activities regarding the Ignition Propensity for Cigarettes.

 Program:
 Lottery

 Reporting level:
 00-125-800-00-00-00000000

Performance measures and results reporting are not currently used by this office.

Services provided by the division include:

Processing retailer license applications; collecting application, license, credit check, and record check fees; and selecting eligible retailers.

Forecasting sales of lottery tickets and state general fund revenue.

Training retailers to promote games and training employees of retailers on sales strategies and how to redeem winning lottery tickets.

Paying certain tier prizes directly to players.

Issuing news releases, quarterly retailer newsletters, and quarterly and annual financial reports.

Proposing new lottery rules and laws and enforcing compliance.

Working with the Lottery Advisory Commission, on-line gaming system vendor, advertising agency, and security firm.

Working with 25 state agencies on a debt setoff program involving prizes.

Applying security policies and procedures to protect assets.

Complying with the Multi-State Lottery Association's computer gaming system and computer internal control system requirements, game security standards, system standards for new lottery implementations, and game rules.

00125 Office of the Attorney General

Version: 2011R0300125

**Attorney General Fund 322** 

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 3,562,107 |             | 2,535,307 |
| Revenue and Net Transfers:      |             |           |             |           |
| Business                        | 1,224,279   |           | 1,391,116   |           |
| Program Income                  | 367,617     |           | 303,369     |           |
| General Government              | 2,779,207   |           | 3,384,472   |           |
| Total Revenue and Net Transfers |             | 4,371,103 |             | 5,078,957 |
| Estimated Expenditures By Line: |             |           |             |           |
| Salaries and Wages              | 3,200,912   |           | 3,198,835   |           |
| Operating Expenses              | 1,871,726   |           | 1,927,876   |           |
| Technology Project Carryover    | 325,265     |           | 0           |           |
| Total Estimated Expenditures    |             | 5,397,903 |             | 5,126,711 |
| Ending Balance                  |             | 2,535,307 |             | 2,487,553 |

00125 Office of the Attorney General

Version: 2011R0300125

Attorney General Refund Fund 250 F

|                                 | 2009 - 20 | 11        | 2011 - 201 | 3         |
|---------------------------------|-----------|-----------|------------|-----------|
| Beginning Balance               |           | 4,329,429 |            | 3,381,262 |
| Revenue and Net Transfers:      |           |           |            |           |
| Fines-Forfeitures-Escheat       | 1,102,830 |           | 200,000    |           |
| General Government              | 247,061   |           | 247,061    |           |
| Total Revenue and Net Transfers |           | 1,349,891 |            | 447,061   |
| Estimated Expenditures By Line: |           |           |            |           |
| Salaries and Wages              | 397,867   |           | 445,590    |           |
| Operating Expenses              | 1,530,191 |           | 2,882,002  |           |
| Capital Assets                  | 370,000   |           | 178,000    |           |
| Federal Stimulus Funds - 2009   | 0         |           | 106,804    |           |
| Total Estimated Expenditures    |           | 2,298,058 |            | 3,612,396 |
| Ending Balance                  |           | 3,381,262 |            | 215,927   |

00125 Office of the Attorney General

Version: 2011R0300125

Fire Prevention & Public Safety Fun

|                                 | 2009 - 2011 |        | 2011 -  | 2013    |
|---------------------------------|-------------|--------|---------|---------|
| Beginning Balance               |             | 0      |         | 0       |
| Revenue and Net Transfers:      |             |        |         |         |
| Fines-Forfeitures-Escheat       | 25,000      |        | 100,000 |         |
| Total Revenue and Net Transfers |             | 25,000 |         | 100,000 |
| Estimated Expenditures By Line: |             |        |         |         |
| Operating Expenses              | 25,000      |        | 100,000 |         |
| Total Estimated Expenditures    |             | 25,000 | -       | 100,000 |
| Ending Balance                  |             | 0      | =       | 0       |

00125 Office of the Attorney General

Version: 2011R0300125

Gaming And Excise Tax Alloc 446

|                                 | 2009 - 2011 |         | 2011 - 20   | 13      |
|---------------------------------|-------------|---------|-------------|---------|
| Beginning Balance               |             | 8,587   |             | 8,587   |
| Revenue and Net Transfers:      |             |         |             |         |
| Taxes                           | 510,000     |         | <br>510,000 |         |
| Total Revenue and Net Transfers |             | 510,000 |             | 510,000 |
| Estimated Expenditures By Line: |             |         |             |         |
| Grants                          | 510,000     |         | <br>510,000 |         |
| Total Estimated Expenditures    |             | 510,000 |             | 510,000 |
| Ending Balance                  |             | 8,587   |             | 8,587   |

00125 Office of the Attorney General

Version: 2011R0300125

Lottery Fund 292

|                                 | 2009 - 2011 |     | 2011 - 2013 |
|---------------------------------|-------------|-----|-------------|
| Beginning Balance               | 228,9       | 58  | 228,958     |
| Revenue and Net Transfers:      |             |     |             |
| Business                        | 3,584,388   | 3   | ,622,607    |
| Total Revenue and Net Transfers | 3,584,3     | 38  | 3,622,607   |
| Estimated Expenditures By Line: |             |     |             |
| North Dakota Lottery            | 3,584,388   | 3   | ,700,242    |
| Total Estimated Expenditures    | 3,584,3     | 38_ | 3,700,242   |
| Ending Balance                  | 228,9       | 58  | 151,323     |

00125 Office of the Attorney General

Version: 2011R0300125

**Reduced Cigarette Ignition Propensi** 

| Reduced Cigarette ignition Fropensi |             |         |             |         |
|-------------------------------------|-------------|---------|-------------|---------|
|                                     | 2009 - 2011 |         | 2011 - 2013 |         |
| Beginning Balance                   |             | 0       |             | 0       |
| Revenue and Net Transfers:          |             |         |             |         |
| Business                            | 200,000     |         | 300,000     |         |
| Total Revenue and Net Transfers     |             | 200,000 |             | 300,000 |
| Estimated Expenditures By Line:     |             |         |             |         |
| Operating Expenses                  | 200,000     |         | 300,000     |         |
| Total Estimated Expenditures        |             | 200,000 |             | 300,000 |
| Ending Balance                      |             | 0       |             | 0       |

**Continuing Appropriation** 01/04/2011 Date: 125 Office of the Attorney General Time: 13:55:56

Version: 2011-R03-00125

**Project: 1 Assets Forfeiture Fund** 

Version 2011R0300125 Number 1 **Description** Assets Forfeiture Fund Statutory Authority NDCC Sec. 54-12-14

Special Fund number and name 204 Assets Forfeiture Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 119,330             | 177,182             | 211,641             | 61,641              |
| Revenue/transfers | 249,074             | 186,571             | 200,000             | 200,000             |
| Total available   | 368,404             | 363,753             | 411,641             | 261,641             |
| Expenditures      | 191,222             | 152,112             | 350,000             | 250,000             |
| Ending Balance    | 177,182             | 211,641             | 61,641              | 11,641              |

Because it is impossible to predict the receipt and expenditure of asset forfeiture funds within a defined time period, it is essential that these funds remain a continuing appropriation. The use of asset forfeiture as a continuing appropriation is critical to our office&rsquos ability to provide an adequate law enforcement response to situations as they arise. The level of revenue is always uncertain, as it depends entirely on what cases the office becomes involved with. In addition, expenses are very uncertain because that also depends entirely on whatever major cases the office becomes involved in. A major case can often result in unanticipated equipment needs, collection of evidence costs, and a host of other unknown costs. As a result, the use of asset forfeiture as a continuing appropriation helps the office pay for these unanticipated costs and provide necessary law enforcement services across the state. The continuing appropriation is reflected in North Dakota Century Code Section 54-12-14.

Continuing Appropriation

Date: 01/04/2011

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Time: 13:55:56

Version: 2011-R03-00125 Project: 2 AG Refund Fund

**Version** 2011R0300125 **Number** 2

**Description** AG Refund Fund

Statutory Authority NDCC 54-12-18

Special Fund number and name 250 AG Refund Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 1,384,877 | 1,475,696 | 4,434,312 | 3,934,342 |
| Revenue/transfers | 656,205   | 4,193,007 | 233,885   | 347,061   |
| Total available   | 2,041,082 | 5,668,703 | 4,668,197 | 4,281,403 |
| Expenditures      | 565,386   | 1,234,391 | 733,855   | 800,000   |
| Ending Balance    | 1,475,696 | 4,434,312 | 3,934,342 | 3,481,403 |

The Consumer Protection & Antitrust Division requires a continuing appropriation of the moneys or funds deposited pursuant to North Dakota Century Code § 54-12-18. A portion of these funds are used to pay costs, expenses, and salaries incurred in the operation of the Consumer Protection & Antitrust Division. These funds are currently funding salaries and operational expenses for Do Not Call legislation enforcement. These funds also provide additional investigation and litigation resources for the division in pursuing injunctive or other relief in public interest cases involving either complex matters, or circumstances in which defendants lack resources to reimburse the state or pay investigation, litigation or public notice costs, etc. These funds also supplement the division's ability to provide critical consumer fraud education, training, or programs in areas such as numerous and costly scams targeted at the elderly, identity theft, etc. These funds provide critical resources, on an as needed basis, to carry out the division's mission of protecting the public and obtaining restitution, etc. for victims, and otherwise would have to be replaced by the general fund.

This fund is also used by the Gaming Division for background investigation charges and Indian Gaming expenses and reimbursements; and by Information Technology, AG Administration, Bureau of Criminal Investigation, Crime Lab and Gaming for select operating costs.

Continuing Appropriation

Date: 01/04/2011

125 Office of the Attorney General

Time: 13:55:56

125 Office of the Attorney General Version: 2011-R03-00125

Version: 2011-R03-00125 Project: 3 Lottery Fund

**Version** 2011R0300125 **Number** 3

**Description** Lottery Fund **Statutory Authority** 53-12.1-09

Special Fund number and name 292 Lottery Fund

|                   | Actual     | Actual     | Estimated  | Estimated  |
|-------------------|------------|------------|------------|------------|
|                   | 2005-2007  | 2007-2009  | 2009-2011  | 2011-2013  |
| Beginning Balance | 371,443    | 570,564    | 664,677    | 664,677    |
| Revenue/transfers | 32,121,042 | 30,216,580 | 30,812,859 | 30,836,620 |
| Total available   | 32,492,485 | 30,787,144 | 31,477,536 | 31,501,297 |
| Expenditures      | 31,921,921 | 30,122,467 | 30,812,859 | 30,836,620 |
| Ending Balance    | 570,564    | 664,677    | 664,677    | 664,677    |

The Lottery Operating Fund is established by North Dakota Century Code (North Dakota Century Code) § 53-12.1-09. The Office of Attorney General administers the fund. This fund is established within the state treasury to account for all revenues from the sale of lottery tickets, interest income, and application, license, credit check, and record check fees collected. Except for monies in this fund appropriated for administrative and operating expenses of the North Dakota Lottery, all other money in the fund is continuously appropriated for payments of prizes, online gaming system vendor fees, game group dues, retailer commissions, and transfers to the compulsive gambling prevention and treatment fund, multi-jurisdictional drug task force grant fund, and Multi-State Lottery Association for the Lottery&rsquos share of games&rsquo prize reserve pools, with the balance of net proceeds, less holdback of any reserve funds for continuing operations transferred to the state general fund. State general fund monies are not used or obligated to pay expenses or prizes of the Lottery. The Lottery is self-sustaining.

On November 5, 2002, North Dakota citizens approved a constitutional amendment that enables the state to participate in multi-state lottery games. The 2003 Legislative Assembly passed a law, N.D.C.C. Chapter 53-12.1 (Lottery), which created the North Dakota Lottery as a division within the Office of Attorney General. This division manages, controls, and promotes the state-owned business enterprise.

It is critical the North Dakota Lottery maintain the continuing appropriation of the Lottery Operating Fund to provide for payments of prizes, online gaming system vendor fees, game group dues, and retailer commissions. All of these payments are variable expenses and are based directly and incrementally on the volume of sales of lottery tickets which is impossible to accurately predict.

**Continuing Appropriation** 01/04/2011 Date: Time: 13:55:56

125 Office of the Attorney General

Version: 2011-R03-00125

**Project: 4 Special Operations Team Reimbursement Fund** 

**Version** 2011R0300125 Number 4

**Description** Special Operations Team Reimbursement Fund

**Statutory Authority** 54-12-23

Special Fund number and name 311 Special Operations Team Reimbursement Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 29,938    | 34,238    | 65,358    | 45,358    |
| Revenue/transfers | 18,500    | 41,430    | 20,000    | 20,000    |
| Total available   | 48,438    | 75,668    | 85,358    | 65,358    |
| Expenditures      | 14,200    | 10,310    | 40,000    | 50,000    |
| Ending Balance    | 34,238    | 65,358    | 45,358    | 15,358    |

Because of the expense involved in establishing and maintaining a team, the vast majority of local law enforcement agencies do not have the personnel, operating, or equipment resources necessary to train and equip a local tactical team. As a result, certified teams that do exist in the more populated communities are called upon to respond to emergency situations across the state that require this expertise.

A special fund was created during the 2003 legislative session to provide support in crisis situations to local law enforcement outside of their jurisdiction for support. These teams must travel quite a distance to provide this support, resulting in large personnel, operating, and equipment costs. Limited resources make it difficult, if not impossible, for small local agencies to reimburse the tactical teams. Local law enforcement agencies contribute money to this special fund which is used to reimburse tactical teams for their expenses when they provide support outside of their jurisdiction. These funds are also currently used to leverage federal dollars made available for the same purpose.

It is critical that this fund remain a continuing appropriation for several reasons. First, it is impossible to plan ahead for these situations. Law enforcement cannot possibly predict when the next hostage or crisis situation will arise. Second, the appropriation is 100% funded by local law enforcement and is there to help ensure that the costs of a crisis response will be covered. As such, it should remain available to law enforcement as a continuing appropriation to ensure tactical teams can afford to provide services outside of their jurisdiction. The continuing appropriation is contained in North Dakota Century Code Section 54-12-23.

Continuing Appropriation

Date: 01/04/2011

125 Office of the Attorney General

Time: 13:55:56

Version: 2011-R03-00125

Project: 5 AG Sobriety Program Fund
Version 2011R0300125 Number 5

Description AG Sobriety Program Fund Statutory Authority 2007 S.L. Sec.11

Special Fund number and name 310 AG Sobriety Program Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated<br>2011-2013 |
|-------------------|---------------------|---------------------|---------------------|------------------------|
| Beginning Balance | 0                   | 0                   | 6,785               | 1,785                  |
| Revenue/transfers | 0                   | 38,667              | 30,000              | 40,000                 |
| Total available   | 0                   | 38,667              | 36,785              | 41,785                 |
| Expenditures      | 0                   | 31,882              | 35,000              | 40,000                 |
| Ending Balance    | 0                   | 6,785               | 1,785               | 1,785                  |

The AG Sobriety Program Fund was approved by the 2007 Legislative Assembly to establish a pilot sobriety program for 1 or more judicial districts for the 2007-09 biennium. This program involves coordination among state, county and municipal agencies for implementing alternatives to incarceration, including sobriety testing twice per day, seven days a week or continuous monitoring for offenders charged with, or convicted of, driving under the influence of alcohol or controlled substances, or other offenses involving alcohol or controlled substances.

The fund can include revenues from federal grants, state agencies, private grants, gifts or donations, and user fees. These monies are appropriated as a continuing appropriation to the Office of Attorney General for expenses necessary for the administration and operation of the sobriety program, including training, travel costs, equipment and supplies for the implementation and maintenance of the sobriety program.

Because the amount of offender participation in the sobriety program dictates the costs of the program, it is impossible to ascertain with any certainty the costs of the program, which is the reason the continuing appropriation is needed.

**Continuing Appropriation** 01/04/2011 Date: Time: 13:55:56

125 Office of the Attorney General

Version: 2011-R03-00125

**Project: 6 Multi-jurisdictional Drug Task Force Fund** 

Version 2011R0300125 Number 6

**Description** Multi-jurisdictional Drug Task Force Fund

**Statutory Authority** 54-12-26

Special Fund number and name 367 Multi-jurisdictional Drug Task Force Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 0         | 0         | 384,096   | 95,000    |
| Revenue/transfers | 0         | 845,000   | 845,000   | 845,000   |
| Total available   | 0         | 845,000   | 1,229,096 | 940,000   |
| Expenditures      | 0         | 460,904   | 1,134,096 | 845,000   |
| Ending Balance    | 0         | 384,096   | 95,000    | 95,000    |

This special fund was created during the 2007 legislature to provide support for the narcotics enforcement efforts of the state. In the past, federal funds have been the primary source of support for the statewide task force efforts, however, those federal funds remain at low levels. Local law enforcement agencies contribute manpower and resources to the task force efforts, however, limited finances make it impossible for small local agencies to fund narcotics task forces completely.

The lottery task force funds are used to leverage the limited federal dollars made available for the same purpose, and are currently awarded on an annual basis to regional task forces for operational expenses. The funds are managed by the business services/grants management section of the Bureau of Criminal Investigation.

Office of State Tax Commissioner 00127

**Date:** 01/06/2011Version 2011R0300504 Time: 08:03:08

### **Agency Performance Measures**

The Office of State Tax commissioner improved its productivity by nearly 70 percent since 1995 because of actions resulting from business process measurement and process improvement. The Tax Department's cost to collect \$1,000 in revenue for fiscal year 2009 was \$4.34 compared to \$9.64 during 1995. This equates to a numeric reduction of \$5.30 when comparing dollar amounts. Adjusting for inflation, the 1995 cost would be \$13.63 today, for a drop of \$9.29 in real terms.

**Program Performance Measures** 

Program: Commissioners Division **Reporting level:** 00-127-101-00-00-00-00000000

See Agency Performance Measures identified in the Agency Overview.

Program: Legal Division **Reporting level:** 00-127-201-00-00-00-00000000

See Agency Performance Measures identified in the Agency Overview.

**Reporting level:** 00-127-301-00-00-00-00000000 Program: Fiscal Management

See Agency Performance Measures identified in the Agency Overview.

Program: Tax Administration **Reporting level:** 00-127-401-00-00-00-00000000

See Agency Performance Measures identified in the Agency Overview.

**Program:** Property Tax Reporting level: 00-127-601-00-00-00-00-0000000

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PERFORMANCE NARRATIVE

**00127** Office of State Tax Commissioner
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

See Agency Performance Measures identified in the Agency Overview.

**Program:** Operations

**Reporting level:** 00-127-701-00-00-00-00000000

See Agency Performance Measures identified in the Agency Overview.

Program: Property Tax Relief

**Reporting level:** 00-127-740-00-00-00-00000000

The Property Tax Relief Program ended June 30, 2009.

**Program:** Integrated Tax System

**Reporting level:** 00-127-750-00-00-00-00000000

See Performance Measures in the Operations Division.

Program: Homestead Tax Credit

Reporting level: 00-127-801-00-00-00-00-0000000

The results of the Homestead Tax Credit program are measured by the number of qualifying applicants and dollars expended. The number of homeowner and renter applicants increased for 2009 payable in FY 2010, due largely to the increase in the statutory income limit for eligibility and the increased homestead taxable value eligible for exemption. The asset test for homeowners continued to limit eligibility. Dollars expended are limited by statutory homestead maximum taxable value reductions for various income levels and a maximum renter's refund of \$400 for 2009 payable in FY 2010.

**00127** Office of State Tax Commissioner
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

Program: Disabled Veteran Credit Reporting level: 00-127-802-00-00-00-00000000

The results of the Disabled Veterans Property Tax Credit program are measured by the number of qualifying applicants and dollars expended. Tax year 2009 is the first year for which the credit is in effect. Dollars expended are limited by the statutory maximum reduction of \$120,000 taxable value of fixtures, buildings, and improvements of the disabled veteran's homestead. Cost is also limited by the fact that the percentage of credit is restricted to the disabled veteran's disability compensation rating for service-connected disabilities as certified by the department of veterans affairs for the purpose of applying for a property tax exemption.

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# **SPECIAL FUND REPORT**

**00127 Office of State Tax Commissioner** 

Version: 2011R0300127

**Ending Balance** 

| Integrated Tax System Fund 287  |             |             |  |
|---------------------------------|-------------|-------------|--|
|                                 | 2009 - 2011 | 2011 - 2013 |  |
| Beginning Balance               | 210,574     | 0           |  |
| Revenue and Net Transfers:      |             |             |  |
| Estimated Expenditures By Line: |             |             |  |
| Operating Expenses              | 210,574     | 0           |  |
| Total Estimated Expenditures    | 210,574     | 0           |  |

0

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#### PERFORMANCE NARRATIVE

**00140** Office of Administrative Hearings
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

### **Agency Performance Measures**

Performance measures have been implemented for all agencies for which OAH conducts hearings. Essentially, the performance measures are case processing guidelines, measuring the length of time to "process" various components of administrative proceedings. Although performance measures for conducting administrative hearings are a helpful management tool, because of the inherent variability in hearings, they should be considered as guidelines and not strict performance measures. See 2007-2009 Biennial Report for OAH ALJ performance.

#### **Program Performance Measures**

Program: Office of Administrative Hearings Services Reporting level: 00-140-100-00-00-00-00000000

Effective July 1, 2007, performance measures were implemented for all agencies for which OAH conducts hearings. For Workforce Safety and Insurance cases only, performance measures, based on earlier July 1, 2006, trial basis performance measures, were put into place on August 1, 2008. Essentially, both sets of performance measures are case processing guidelines, measuring the length of time to "process" various components of administrative proceedings. Although performance measures for conducting administrative hearings are a helpful management tool, because of the inherent variability in hearings, they should be considered as guidelines and not strict performance measures. For recent OAH performance see Office of Administrative Hearings 2007-2009 Biennial Report.

00140 Office of Administrative Hearings

Version: 2011R0300140

Administrative Hearings Fund 266

|                                 | 2009 - 20 | 011       |       | 2011 - 2013 |
|---------------------------------|-----------|-----------|-------|-------------|
| Beginning Balance               |           | 147,177   |       | 147,177     |
| Revenue and Net Transfers:      |           |           |       |             |
| Misc. Service                   | 1,498,712 |           | 1,775 | 367_        |
| Total Revenue and Net Transfers |           | 1,498,712 |       | 1,775,367   |
| Estimated Expenditures By Line: |           |           |       |             |
| Salaries and Wages              | 906,595   |           | 978   | 182         |
| Operating Expenses              | 592,117   |           | 849   | 017         |
| Total Estimated Expenditures    | _         | 1,498,712 |       | 1,827,199   |
| Ending Balance                  | <u></u>   | 147,177   |       | 95,345      |

**00150** Legislative Assembly

 **Version** 2011R0300504

 **Time:** 08:03:08

# **Agency Performance Measures**

Performance measures have not been established.

### **Program Performance Measures**

| Flogram: No Legislative Assembly   Neporting level: 00-100-100-00-00-00-00-00-00-00-00-00-00 | Program: ND Legislative Assembly | Reporting level: 00-150-100-00-00-00-00000000 |
|--|----------------------------------|---|
|--|----------------------------------|---|

Performance measures have not been established.

**00160** Legislative Council

 **Version** 2011R0300504

 **Time:** 08:03:08

### **Agency Performance Measures**

The Legislative Council has not developed formalized performance measure data.

**Program Performance Measures** 

The Legislative Council has not developed formalized performance measure data.

| Program: Legal Services | Reporting level: 00-160-108-00-00-00-00000000 |
|-------------------------|---|
|-------------------------|---|

The Legislative Council has not developed formalized performance measure data.

| Program: Conoral and Administrative Services | Box antima (1994), 00 400 400 00 00 00 00 0000000 |
|--|---|
| Program: General and Administrative Services | Reporting level: 00-160-109-00-00-00-00000000     |

The Legislative Council has not developed formalized performance measure data.

Continuing Appropriation

160 Legislative Council

Version: 2011-R03-00160

**Project: 259 Legislative information services** 

Version 2011R0300160 Number 259
Description Legislative information services

**Statutory Authority** 54-35-19

Special Fund number and name 259 Legislative services fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 186,959   | 237,018   | 217,367   | 241,367   |
| Revenue/transfers | 50,059    | 44,251    | 44,000    | 44,000    |
| Total available   | 237,018   | 281,269   | 261,367   | 285,367   |
| Expenditures      | 0         | 63,902    | 20,000    | 40,000    |
| Ending Balance    | 237,018   | 217,367   | 241,367   | 245,367   |

01/04/2011

13:56:35

Date:

Time:

 O0180
 Judicial Branch

 Version
 2011R0300504

 Time:
 08:03:08

### **Agency Performance Measures**

The judiciary is constantly monitoring its performance regarding delivering judicial services. Some of these performance measures include:

- · Civil, criminal and juvenile docket currency standards.
- · Jury yield and juror utilization statistics.
- · Staffing standards.
- Fully Automated Child Support Enforcement System (FACSES) action alerts.
- · Case data entry time standards.

### **Program Performance Measures**

| Program: Supreme Court | Reporting level: 00-180-181-00-00-00-00000000 |
|------------------------|---|

The Supreme Court Docket System (SCDS) is used to provide management information for Supreme Court cases.

 Program:
 District Court

 Reporting level:
 00-180-182-00-00-00-00000000

A Unified Court Information System (Odyssey), Juvenile Case Management System (JCMS) and a Jury Management System are all information systems which provide information for managing district court operations.

The judiciary is constantly monitoring its performance regarding delivering judicial services. Some of these performance measures include:

- · Civil, criminal and juvenile docket currency standards
- · Jury yield and juror utilization statistics
- Staffing standards
- Fully Automated Child Support Enforcement System (FACSES) child support software action alerts
- Case data entry time standards

| Program: Judicial Cond Comm and Disc. Board | Reporting level: 00-180-183-00-00-00-00000000 |
|---|---|
|---|---|

**00180** Judicial Branch

 **Version** 2011R0300504

 **Date:** 01/06/2011

 **Time:** 08:03:08

The Disciplinary System does not use any formal performance measures.

00180 Judicial Branch Version: 2011R0300180

| Judicial Conduct Comm. Fund 328          |         |         |   |         |         |
|--|---------|---------|---|---------|---------|
|  | 2009 -  | 2011    |   | 2011 -  | 2013    |
| Beginning Balance                        |         | 0       |   |         | 0       |
| Revenue and Net Transfers:               |         |         |   |         |         |
| Lawyer Discipline                        | 314,346 |         | _ | 325,500 |         |
| Total Revenue and Net Transfers          |         | 314,346 |   |         | 325,500 |
| Estimated Expenditures By Line:          |         |         |   |         |         |
| Judicial Conduct Comm & Disciplinary Brd | 314,346 |         | _ | 325,499 |         |
| Total Estimated Expenditures             | -       | 314,346 |   | -       | 325,499 |
| Ending Balance                           | =       | 0       |   | =       | 1       |

**00188** Commission on Legal Counsel for Indigents
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

### **Agency Performance Measures**

- The agency has developed and adopted minimum performance standards for both attorneys who handle criminal adult indigent cases and for attorneys who handle juvenile cases.
- The Commission conducts performance evaluations of the Executive Director, and the Executive Director evaluates the staff in accordance with adopted Commission standards.
- Attorneys working for the agency in any capacity must follow the North Dakota Rules of Professional Conduct.
- The Commission is subject to OMB requirements and beinnial audits performed by the State Auditor's Office.

#### **Program Performance Measures**

| Program: Counsel for Indigents Operations | Reporting level: 00-188-100-00-00-00-00000000 |
|---|---|
|---|---|

The Commission oversees the administrative office and evaluates the Executive Director, who, in turn, evaluates staff of the administrative office and staff of the public defender offices (after the Supervising Attorney performs his/her evaluation). Attorneys for the agency must meet standards provided in the Rules of Professional Conduct and State Bar Association of North Dakota.

Attorneys contracted with our agency must meet the Minimum Performance Standards as adopted by our agency, as well as standards provided in the Rules of Professional Conduct and State Bar Association of North Dakota. Attorneys contracted with our agency must provide to us updated proof of malpractive insurance as well as any disciplinary complaints. the also must stay current in their case reporting duties.

00188 Commission on Legal Counsel for Indigents

Version: 2011R0300188

Indigent Defense Admin. Fund

|                                 | 2009 - 2011 |           | 2011 - 2  | 2013      |
|---------------------------------|-------------|-----------|-----------|-----------|
| Beginning Balance               |             | 2,049,205 |           | 1,886,677 |
| Revenue and Net Transfers:      |             |           |           |           |
| Fines-Forfeitures-Escheat       | 1,787,689   |           | 1,850,000 |           |
| Total Revenue and Net Transfers |             | 1,787,689 |           | 1,850,000 |
| Estimated Expenditures By Line: |             |           |           |           |
| Legal Counsel for Indigents     | 1,950,217   |           | 1,970,852 |           |
| Total Estimated Expenditures    |             | 1,950,217 | _         | 1,970,852 |
| Ending Balance                  |             | 1,886,677 |           | 1,765,825 |

**00190** Retirement and Investment Office

 **Version** 2011R0300504

 **Date:** 01/06/2011

 **Time:** 08:03:08

**Agency Performance Measures** 

No performance measures have been created.

**Program Performance Measures** 

Program: Teachers Fund for Retirement Reporting level: 00-190-100-00-00-00-00000000

No performance measures have been created.

Program: Investment Program Reporting level: 00-190-200-00-00-00-00000000

No performance measures have been created.

00190 Retirement and Investment Office

Version: 2011R0300190

|                                 | 2009 - 2011 |           | 2011 - 2013 | 2011 - 2013 |  |
|---------------------------------|-------------|-----------|-------------|-------------|--|
| Beginning Balance               |             | 136,214   |             | 136,214     |  |
| Revenue and Net Transfers:      |             |           |             |             |  |
| Investment-Principal            | 1,239,318   |           | 1,575,636   |             |  |
| Tfr Contributions               | 2,466,332   |           | 2,521,104   |             |  |
| Total Revenue and Net Transfers |             | 3,705,650 |             | 4,096,740   |  |
| Estimated Expenditures By Line: |             |           |             |             |  |
| Salaries and Wages              | 2,674,080   |           | 3,203,114   |             |  |
| Operating Expenses              | 949,570     |           | 947,840     |             |  |
| Contingency                     | 82,000      |           | 82,000      |             |  |
| Total Estimated Expenditures    |             | 3,705,650 |             | 4,232,954   |  |
| Ending Balance                  |             | 136,214   |             | 0           |  |

Continuing Appropriation Date: 01/04/2011

13:57:17

190 Retirement and Investment Office Time:

Version: 2011-R03-00190

**Project: 1 Retirement and Investment Office** 

Version 2011R0300190 Number 1

Description Retirement and Investment Office

Statutory Authority 21-10-6.2; 15-39.1-05

Special Fund number and name 207 Retirement and Investment Fund

|                   | Actual        | Actual         | Estimated     | Estimated     |
|-------------------|---------------|----------------|---------------|---------------|
|                   | 2005-2007     | 2007-2009      | 2009-2011     | 2011-2013     |
| Beginning Balance | 4,424,426,553 | 5,653,845,145  | 4,218,164,572 | 4,882,364,593 |
| Revenue/transfers | 1,483,419,020 | -1,155,838,719 | 951,342,591   | 425,822,400   |
| Total available   | 5,907,845,573 | 4,498,006,426  | 5,169,507,163 | 5,308,186,993 |
| Expenditures      | 254,000,428   | 279,841,854    | 287,142,570   | 292,000,000   |
| Ending Balance    | 5,653,845,145 | 4,218,164,572  | 4,882,364,593 | 5,016,186,993 |

We request that all of our continuing appropriations be allowed to continue as they are all critical to the ongoing growth of both the ND Teachers Fund for Retirement and the State Investment Board. Our appropriated expenditures are less than 3% of our total expenditures each biennium. We pay out approximately \$250 million in teachers' retirement benefits and refunds of account values each biennium. Approximately \$60 million is paid out for investment related expenses for professional investment managers, consultants and custodian banks. Our total budget request for appropriated expenditures for 20011-13 is \$3.75 million. All expenses are paid out of investment earnings and collections from employers and teachers in contributions on teacher salaries.

The amounts in our Continuing Appropriations schedule include all additions and expenditures to our funds (including appropriated) but since over 97% of all expenditures paid out are under continuing appropriation, we simply listed all expenditures as reported on our audited financial statements.

The estimates for 2011-13 include estimates for how much we may collect in contributions and how much we may pay out in benefits and investment expenses as these will occur whether the investment markets are up or down. But because it is impossible to predict how the investment markets will behave two and three years from now, we simply use an assumption of zero investment earnings for that time frame.

**O0192** Public Employees Retirement System
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

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### **Agency Performance Measures**

NDPERS is audited annually by an independent audit firm. The agency has always received a clean, unqualified financial audit opinion.

NDPERS has been awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association (GFOA) for our comprehensive annual financial report (CAFR). The Certificate of Achievement is the highest form of recognition in the area of governmental accounting and financial reporting. The agency has prepared a CAFR and received this award for the last fourteen consecutive years.

#### **Program Performance Measures**

| Program: PERS | Reporting level: 00-192-100-00-00-00-00000000 |
|---------------|---|
|---------------|---|

The agency also monitors customer service provided by Blue Cross Blue Shield. Twice a year, BCBS provides performance statistics on their call center and average time to process claims. Performance is monitored to insure there are no unacceptable variances in the level of service provided.

<u>Defined Benefit Retirement Plans</u>. One of the goals of the agency is to provide benefit plans that are competitive and affordable. The agency measures this by comparing the plans administered by NDPERS to other public retirement systems, using a Public Fund Survey prepared by a national organization. This comparison shows that our retirement plans provide a competitive level of benefits at less than average costs however due to the recent downturn in the financial markets the actuarial projections show that the PERS retirement plans face a funding shortfall over the long term that will require increased contributions, earnings or benefit reductions to reverse.

<u>Health Insurance Plan</u>. One of the goals of the agency is to provide benefit plans that are competitive and affordable. The agency measures this by comparing the health plan administered by NDPERS to other health plans, using various national surveys. This comparison shows that our health plan provides a competitive level of benefits at less than average costs.

**00192 Public Employees Retirement System Version:** 2011R0300192

Public Employee Retirement Sys 483

|                                 | 2009 - 201 | 1          | 2011 - 2013 |           |
|---------------------------------|------------|------------|-------------|-----------|
| Beginning Balance               |            | 523,728    |             | 655,514   |
| Revenue and Net Transfers:      |            |            |             |           |
| Revenue                         | 11,000,000 |            | 6,500,000   |           |
| Total Revenue and Net Transfers |            | 11,000,000 |             | 6,500,000 |
| Estimated Expenditures By Line: |            |            |             |           |
| Salaries and Wages              | 4,236,489  |            | 4,563,507   |           |
| Operating Expenses              | 1,646,999  |            | 1,963,383   |           |
| Technology Project Carryover    | 4,734,726  |            | 0           |           |
| Contingency                     | 250,000    |            | 250,000     |           |
| Total Estimated Expenditures    |            | 10,868,214 |             | 6,776,890 |
| Ending Balance                  |            | 655,514    |             | 378,624   |

**Continuing Appropriation** 

192 Public Employees Retirement System

Version: 2011-R03-00192

**Project: 1 NDPERS continuing appropriations** 

**Version** 2011R0300192 **Number** 1

**Description NDPERS** continuing appropriations

**Statutory Authority** Various

>

Special Fund number and name 192 ND Public Employees Retirement System

|                   | Actual        | Actual        | Estimated     | Estimated     |
|-------------------|---------------|---------------|---------------|---------------|
|                   | 2005-2007     | 2007-2009     | 2009-2011     | 2011-2013     |
| Beginning Balance | 1,628,041,382 | 2,126,337,463 | 1,492,716,692 | 1,653,764,329 |
| Revenue/transfers | 666,075,501   | -417,439,069  | 386,335,976   | 393,746,132   |
| Total available   | 2,294,116,883 | 1,708,898,394 | 1,879,052,668 | 2,047,510,461 |
| Expenditures      | 167,779,420   | 216,181,702   | 225,288,339   | 238,091,366   |
| Ending Balance    | 2,126,337,463 | 1,492,716,692 | 1,653,764,329 | 1,809,419,095 |

NDPERS has statutory authority for continuing appropriations for benefit payments, investments and actuarial/technical consulting for each of its program areas. The North Dakota Century Code sections are 54-52-04, 54-52-13, 54-52-17, 54-52-17, 54-52-103, 54-52-04, 54-52-1-04.3, 54-52.1-06.1, 54-52.3-03, 54-52.3-06, 54-52.6-06, 52-09-07, 39-03.1-05.

01/04/2011

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> The reasons for the continuing appropriations are to make timely benefit and premium payments pursuant to NDCC statutes; to pay for the necessary actuarial and technical work required to administer the programs, including annual actuarial evaluations; to pay for actuarial and technical work of the legislative Employee Benefits committee; and to invest funds.

> The continuing appropriation schedule includes the activity for all the programs that are administered by NDPERS. The expenditures line includes legislative appropriations as well as continuing appropriations. The portion of expenditures that represent continuing appropriations for 2005-07 is \$163,733,770; for fiscal year 2007-09 is \$206,152,106; for 2009-11 is \$214,407,125; and for 2011-13 is \$231,559,695.

**00201** Dept of Public Instruction
 **Date:** 01/06/2011

 **Version** 2011R0300504
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#### **Agency Performance Measures**

The North Dakota Department of Public Instruction's 2006-2013 strategic plan for public education outlines strategic initiatives that focus on student achievement, community involvement, operational excellence and support. The following four goals have been established to provide us with a roadmap to success:

- Align all elements of public education to help students achieve academic success.
- Promote health and wellness initiatives that provide a safe and nurturing environment that encourages community involvement and embraces diversity.
- Ensure a comprehensive system of accountability for results-based decision making.
- Build capacity to ensure a uniform educational system that meets or exceeds established standards.

DPI's strategic plan development is ongoing. Our staff continues to develop timelines, desired outcomes, and performance indicators and to address barriers as they occur.

#### **Program Performance Measures**

 Program:
 Admin and School District Support Services
 Reporting level:
 00-201-100-00-00-00-00000000

- 1. Serves on the State Board of Public School Education, the State Board for Career and Technical Education, the Teacher&rsquos Fund for Retirement, the State Board of University and School Lands, Board of Higher Education Nominating Committee, the High School Activities Board, and serves as a board member to various other associations and organizations.
- 2. Evaluates agency programs, services, policies and procedures, proposes legislation, communicates educational concerns to the legislature, the media, and to the general public.
- 3. Provides liaison and support services to federal and state agencies, national and state education organizations, and other North Dakota organizations.
- 4. Attends and participates in state legislative interim committee meetings and hearings on legislative bills related to elementary and secondary education, State Library issues, and governance of the ND School for the Deaf and ND Vision Services/School for the Blind.
- 5. Represents state education in annual youth programs including the ND Governor&rsquos School in Mathematics, Business Entrepreneurship, Science and Technology, Hugh O&rsquoBrian Youth Leadership Seminar, state summer Business Challenge program, Boys and Girls State Citizenship programs, and Marketplace for Kids regional programs.
- 6. Participates in three national Chief State School Officers meetings.
- 7. Provides executive leadership to the department, including the development of a statewide educational vision for education in North Dakota and implementation of a strategic plan for school improvement.
- 8. Administers the World War II Veterans diploma program.
- 9. Implements and administers the provisions of ND Century Code related to public school finance.

| Program: Education Improvement Reporting level: 00-201-200-00-00-00-00000000 |
|--|
|--|

- 1. Develop and align all standards and student assessments, early childhood through high school graduation.
- 2. Link children at risk of failure to meet the state's challenging content and achievement standards with support services designed to address specific needs.
- 3. Advocate for the resources necessary to implement a system that focuses on student achievement and well being.

**00201** Dept of Public Instruction
 **Date:** 01/06/2011

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4. Enhance before and after school programs to provide students with opportunities to improve their academic performance, integrate service projects with classroom learning, and offer educational development opportunities to eligible students and their families.

5. Ensure success for students with disabilities.

Program: Administrative Services Reporting level: 00-201-300-00-00-00-00000000

- 1. Manages human and financial resources necessary to support agency functions.
- 2. Ensures a valid and reliable system for data collection, verification, analysis, and reporting.
- 3. Provides administrative support for internal operations.
- 4. Administers the department's Risk Management and Workforce Safety and Insurance functions.

| Program: Education and Community Support | Reporting level: 00-201-400-00-00-00-00000000 |
|--|---|
|--|---|

- 1. Provide Adult Education and Literacy programs for individuals over age 16 who lack basic skills to graduate.
- 2. Provide nutritious foods and commodities to children and low-income households and nutrition education to caregivers and food service personnel.
- 3. Provide prevention information and resources that increase safety, health and well-being of all students and faculty.
- 4. Provide liaison services to Regional Eduction Service Agencies.
- 5. Provide effective instructional practices and access to current research through the NDMILE model for school improvement planning.
- 6. Implement a comprehensive K-12 school counselor program with an emphasis on career planning.
- 7. Design professional development systems, curriculum, and instructional supports to assist all North Dakota teachers improve classroom instruction.
- 8. Foster relationships designed to enhance opportunities for Native American students.

00201 Dept of Public Instruction

Version: 2011R0300201

Public Instruction Fund 201F

|                                 | 2009 - 2011 | 2009 - 2011 |             | 3           |
|---------------------------------|-------------|-------------|-------------|-------------|
| Beginning Balance               |             | 21,804      |             | 68,849      |
| Revenue and Net Transfers:      |             |             |             |             |
| Revenue                         | 1,100,000   |             | 1,100,000   |             |
| Tsfr Fm Common Schools          | 86,300,000  |             | 101,638,000 |             |
| Total Revenue and Net Transfers |             | 87,400,000  |             | 102,738,000 |
| Estimated Expenditures By Line: |             |             |             |             |
| Operating Expenses              | 1,052,955   |             | 1,052,955   |             |
| Grants-State School Aid         | 86,300,000  |             | 101,638,000 |             |
| Total Estimated Expenditures    |             | 87,352,955  |             | 102,690,955 |
| Ending Balance                  |             | 68,849      |             | 115,894     |

Continuing AppropriationDate:01/04/2011201 Dept of Public InstructionTime:13:58:20

Version: 2011-R03-00201

**Project: 1 Revolving Printing Fund Materials** 

**Version** 2011R0300201 **Number** 1

**Description** Revolving Printing Fund Materials

Statutory Authority NDCC 15.1-03-03

Special Fund number and name 702 DPI Printing Revolving Fund 201F

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 14,025    | 7,221     | 3,987     | 2,987     |
| Revenue/transfers | 18,640    | 18,231    | 18,000    | 14,000    |
| Total available   | 32,665    | 25,452    | 21,987    | 16,987    |
| Expenditures      | 25,444    | 21,465    | 19,000    | 15,000    |
| Ending Balance    | 7,221     | 3,987     | 2,987     | 1,987     |

This fund is used to allow school districts to purchase at cost instructional materials developed and printed by the Department.

Expenditures made under a continuing appropriation allow funds to be carried forward each year. This provides more consistency from year to year and reduces the probability of adjusting expenditures or reducing awards mid year given that the revenue stream is unknown.

Continuing Appropriation

Date: 01/04/2011

Dept of Public Instruction

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Version: 2011-R03-00201

Project: 2 Displaced Homemaker Fund

**Version** 2011R0300201 **Number** 2 **Description** Displaced Homemaker Fund

Statutory Authority NDCC 14-06.1

Special Fund number and name 235 Displaced Homemaker Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 50,200    | 92,523    | 143,077   | 147,137   |
| Revenue/transfers | 195,568   | 178,816   | 170,000   | 170,000   |
| Total available   | 245,768   | 271,339   | 313,077   | 317,137   |
| Expenditures      | 153,245   | 128,262   | 165,940   | 160,000   |
| Ending Balance    | 92,523    | 143,077   | 147,137   | 157,137   |

This fund is used to provide counseling, guidance, job readiness training and services for displaced homemakers to allow this ever-growing group of citizens the independence and economic security crucial for a productive life which shall improve the health and welfare of this population. 95% of these dollars are granted out through the Adult Learning Centers while only 5% of these funds are used for administrative costs including a required advisory committee.

Expenditures, made under a continuing appropriation, from program revenues, are limited only by the available revenues from which the appropriation is made. This ensures the program can be carried on without letup.

In addition, a continuing appropriation allows funds to be carried forward each year. This provides more consistency from year to year and reduces the probability of adjusting expenditures or reducing awards mid year given that the revenue stream is unknown.

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#### PERFORMANCE NARRATIVE

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 ND University System

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### **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

#### **Program Performance Measures**

 Program:
 System Governance
 Reporting level:
 00-215-100-00-00-00-00000000

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

Program: Student Grant Programs Reporting level: 00-215-110-00-00-00000000

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

Program: System Grant Programs Reporting level: 00-215-120-00-00-00-00000000

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful

North Dakota Narrative Reports Ioranderson / 2011R0300504

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 ND University System

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framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

 Program:
 System Projects

 Reporting level:
 00-215-130-00-00-00-0000000

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

**00215 ND University System Version:** 2011R0300215

|  | 2009 - 2011 |           | 2011 - 2013 |           |
|--|-------------|-----------|-------------|-----------|
| Beginning Balance                      |             | 0         |             | 0         |
| Revenue and Net Transfers:             |             |           |             |           |
| Revenue                                | 2,884,751   |           | 1,421,994   |           |
| Total Revenue and Net Transfers        |             | 2,884,751 |             | 1,421,994 |
| Estimated Expenditures By Line:        |             |           |             |           |
| Capital Assets                         | 717,250     |           | 417,250     |           |
| System Information Technology Services | 1,029,831   |           | 539,437     |           |
| Student Exchange Program               | 1,030,326   |           | 465,307     |           |
| Biennium Carryover                     | 107,344     |           | 0           |           |
| Total Estimated Expenditures           |             | 2,884,751 |             | 1,421,994 |
| Ending Balance                         |             | 0         |             | 0         |

**O0226** State Land Department

 **Version** 2011R0300504

 **Time:** 08:03:08

## **Agency Performance Measures**

Performance within the Land Department is measured by its continued ability to manage the assets of 13 permanent trust funds under its control, to preserve their purchasing power and to maintain stable distributions to trust beneficiaries.

### **Program Performance Measures**

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|-----------------------------------|---|
| l <b>Program:</b> Land Department | Reporting level: 00-226-100-00-00-00-00000000 |
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Performance within the Land Department is measured by its continued ability to manage the assets of 13 permanent trust funds under its control, to preserve their purchasing power and to maintain stable distributions to trust beneficiaries.

00226 State Land Department

Version: 2011R0300226

**Energy Development Impact Fund** 

|                                 | 2009 - 20 | 2009 - 2011 |   | 2011 - 2013 |             |
|---------------------------------|-----------|-------------|---|-------------|-------------|
| Beginning Balance               |           | 5,035,144   |   |             | 3,145,485   |
| Revenue and Net Transfers:      |           |             |   |             |             |
| Revenue                         | 8,000,000 |             | - | 100,000,000 |             |
| Total Revenue and Net Transfers |           | 8,000,000   |   |             | 100,000,000 |
| Estimated Expenditures By Line: |           |             |   |             |             |
| Operating Expenses              | 111,900   |             |   | 111,900     |             |
| Other Grants                    | 9,777,759 |             | - | 99,888,100  |             |
| Total Estimated Expenditures    |           | 9,889,659   |   | _           | 100,000,000 |
| Ending Balance                  |           | 3,145,485   |   | _           | 3,145,485   |

**00226 State Land Department** 

Version: 2011R0300226

| Land Department Maint. Fund     |            |           |               |           |
|---------------------------------|------------|-----------|---------------|-----------|
|                                 | 2009 - 201 | 1         | 2011 - 2013   |           |
| Beginning Balance               |            | 0         |               | 1,200     |
| Revenue and Net Transfers:      |            |           |               |           |
| Revenue                         | 3,904,102  |           | <br>5,600,000 |           |
| Total Revenue and Net Transfers |            | 3,904,102 |               | 5,600,000 |
| Estimated Expenditures By Line: |            |           |               |           |
| Salaries and Wages              | 3,214,850  |           | 4,145,824     |           |
| Operating Expenses              | 628,052    |           | 1,319,196     |           |
| Capital Assets                  | 10,000     |           | 10,000        |           |
| Contingencies                   | 50,000     |           | <br>100,000   |           |
| Total Estimated Expenditures    |            | 3,902,902 |               | 5,575,020 |
| Ending Balance                  |            | 1,200     |               | 26,180    |

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## PERFORMANCE NARRATIVE

**00227** Bismarck State College

 **Version** 2011R0300504

 **Date:** 01/06/2011

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## **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

#### **Program Performance Measures**

| Program: Bismarck State College | Reporting level: 00-227-100-00-00-00-00000000 |
|---------------------------------|---|
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The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota

00227 Bismarck State College

Version: 2011R0300227

Bismarck State College Fund 227C

|                                   | 2009 - 2011 |         | 2011 - 3  | 2011 - 2013 |  |
|-----------------------------------|-------------|---------|-----------|-------------|--|
|                                   | 2003 - 2011 |         | 2011-2    | 2010        |  |
| Beginning Balance                 |             | 0       |           | 0           |  |
| Revenue and Net Transfers:        |             |         |           |             |  |
| Revenue                           | 409,500     |         | 7,500,000 |             |  |
| Total Revenue and Net Transfers   |             | 409,500 |           | 7,500,000   |  |
| Estimated Expenditures By Line:   |             |         |           |             |  |
| Capital Assets                    | 409,500     |         | 0         |             |  |
| Capital Projects Non-State Funded | 0           |         | 7,500,000 |             |  |
| Total Estimated Expenditures      |             | 409,500 | _         | 7,500,000   |  |
| Ending Balance                    |             | 0       | _         | 0           |  |

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## PERFORMANCE NARRATIVE

**00228** Lake Region State College

 **Version** 2011R0300504

 **Date:** 01/06/2011

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## **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

#### **Program Performance Measures**

| Program: Lake Region State College | Reporting level: 00-228-100-00-00-00-00000000 |
|------------------------------------|---|
|------------------------------------|---|

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

**O0229** Williston State College

 **Version** 2011R0300504

 **Date:** 01/06/2011

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### **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

#### **Program Performance Measures**

| Program: Williston State College | Reporting level: 00-229-100-00-00-00-00000000 |
|----------------------------------|---|
|----------------------------------|---|

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

**00229** Williston State College Version: 2011R0300229

| UND- Williston Center Fund 229C   |            |             |         |         |
|-----------------------------------|------------|-------------|---------|---------|
|                                   | 2009 - 201 | 2009 - 2011 |         |         |
| Beginning Balance                 |            | 69,349      |         | 0       |
| Revenue and Net Transfers:        |            |             |         |         |
| Revenue                           | 10,375,000 |             | 500,000 |         |
| Total Revenue and Net Transfers   |            | 10,375,000  |         | 500,000 |
| Estimated Expenditures By Line:   |            |             |         |         |
| Capital Assets                    | 0          |             | 500,000 |         |
| Capital Assets-Carryover          | 69,349     |             | 0       |         |
| Capital Projects Non-State Funded | 10,375,000 |             | 0       |         |
| Total Estimated Expenditures      |            | 10,444,349  |         | 500,000 |
| Ending Balance                    |            | 0_          |         | 0       |

**00230** University of North Dakota

 **Version** 2011R0300504

 **Date:** 01/06/2011

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### **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly.

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#### **Program Performance Measures**

| Program: University of North Dakota | Reporting level: 00-230-100-00-00-00-00000000 |
|-------------------------------------|---|
|-------------------------------------|---|

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly.

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00230 University of North Dakota

**Version:** 2011R0300230

UND Fund 230C

| UND Fund 230C                          |             |             |             |             |  |
|--|-------------|-------------|-------------|-------------|--|
|  | 2009 - 2011 |             | 2011 - 2013 | 2011 - 2013 |  |
| Beginning Balance                      |             | 0           |             | 0           |  |
| Revenue and Net Transfers:             |             |             |             |             |  |
| Revenue                                | 154,592,773 |             | 21,700,000  |             |  |
| Total Revenue and Net Transfers        |             | 154,592,773 |             | 21,700,000  |  |
| Estimated Expenditures By Line:        |             |             |             |             |  |
| Capital Assets                         | 5,400,000   |             | 0           |             |  |
| Capital Projects - Non-State           | 44,475,661  |             | 21,700,000  |             |  |
| Capital Projects Carryover - Non-State | 104,717,112 |             | 0           |             |  |
| Total Estimated Expenditures           |             | 154,592,773 |             | 21,700,000  |  |
| Ending Balance                         |             | 0           |             | 0           |  |

 00232
 UND Medical Center

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### **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly.

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#### **Program Performance Measures**

| Program: UND-Medical Center | Reporting level: 00-232-100-00-00-00-00000000 |
|-----------------------------|---|
|-----------------------------|---|

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

**Revenue and Net Transfers:** 

**Estimated Expenditures By Line:** 

 Ending Balance
 0
 0

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#### PERFORMANCE NARRATIVE

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 North Dakota State University

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### **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly organized according to the five cornerstones of the Roundtable Report. Those annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

## **Program Performance Measures**

| Program: North Dakota State University | Reporting level: 00-235-100-00-00-00-00000000 |
|--|---|
|--|---|

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly organized according to the five cornerstones of the Roundtable Report. Those annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

00235 North Dakota State University

Version: 2011R0300235

NDSU Fund 235C

|                                 | 2009 - 2011 |            | 2011 - 2   | 013        |
|---------------------------------|-------------|------------|------------|------------|
| Beginning Balance               |             | 0          |            | 0          |
| Revenue and Net Transfers:      |             |            |            |            |
| Revenue                         | 58,100,000  |            | 36,100,000 |            |
| Total Revenue and Net Transfers |             | 58,100,000 |            | 36,100,000 |
| Estimated Expenditures By Line: |             |            |            |            |
| Capital Projects - Non-State    | 58,100,000  |            | 36,100,000 |            |
| Total Estimated Expenditures    |             | 58,100,000 | _          | 36,100,000 |
| Ending Balance                  |             | 0          |            | 0          |

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### PERFORMANCE NARRATIVE

 00238
 ND State College of Science

 Version
 2011R0300504

 Time:
 08:03:08

### **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

#### **Program Performance Measures**

| Program: ND State College of Science | Reporting level: 00-238-100-00-00-00-00000000 |
|--------------------------------------|---|
|--------------------------------------|---|

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the six cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 9th annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

**00238 ND State College of Science Version:** 2011R0300238

ND Science School Fund-N 238C

| 115 Colonico Comoci i una 11 2000 |             |           |            |            |
|-----------------------------------|-------------|-----------|------------|------------|
|                                   | 2009 - 2011 |           | 2011 - 20  | 13         |
| Beginning Balance                 |             | 0         |            | 0          |
| Revenue and Net Transfers:        |             |           |            |            |
| Revenue                           | 7,136,000   |           | 10,500,000 |            |
| Total Revenue and Net Transfers   |             | 7,136,000 |            | 10,500,000 |
| Estimated Expenditures By Line:   |             |           |            |            |
| Capital Projects Non-State Funded | 7,136,000   |           | 10,500,000 |            |
| Total Estimated Expenditures      |             | 7,136,000 |            | 10,500,000 |
| Ending Balance                    |             | 0         |            | 0          |

**00239** Dickinson State University
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

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### **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

#### **Program Performance Measures**

The North Dakota University System publishes an annual accountability measures report in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

00239 Dickinson State University

Version: 2011R0300239

Dickinson State Univ. Fund 239C

| Dickinson State Only. I and 2000 |             |         |             |   |
|----------------------------------|-------------|---------|-------------|---|
|                                  | 2009 - 2011 |         | 2011 - 2013 |   |
| Beginning Balance                |             | 0       |             | 0 |
| Revenue and Net Transfers:       |             |         |             |   |
| Revenue                          | 350,000     |         | <br>0_      |   |
| Total Revenue and Net Transfers  |             | 350,000 |             | 0 |
| Estimated Expenditures By Line:  |             |         |             |   |
| Operating Expenses               | 350,000     |         | <br>0_      |   |
| Total Estimated Expenditures     |             | 350,000 |             | 0 |
| Ending Balance                   |             | 0       |             | 0 |

**00240** Mayville State University
 Date: 01/06/2011

 **Version** 2011R0300504
 Time: 08:03:08

## **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Round table Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

#### **Program Performance Measures**

| Program: Mayville State University | Reporting level: 00-240-100-00-00-00-00000000 |
|------------------------------------|---|
|------------------------------------|---|

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2009 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

**00240 Mayville State University Version:** 2011R0300240

| Mayville State Univ. Fund 240C    |             |           |          | _   |
|-----------------------------------|-------------|-----------|----------|-----|
|                                   | 2009 - 2011 |           | 2011 - 2 | 013 |
| Beginning Balance                 |             | 0         |          | 0   |
| Revenue and Net Transfers:        |             |           |          |     |
| Revenue                           | 4,481,032   |           | 0        |     |
| Total Revenue and Net Transfers   |             | 4,481,032 |          | 0   |
| Estimated Expenditures By Line:   |             |           |          |     |
| Capital Projects Non-State Funded | 4,481,032   |           | 0        |     |
| Total Estimated Expenditures      |             | 4,481,032 |          | 0   |
| Ending Balance                    |             | 0_        |          | 0   |

**00241** Minot State University
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Date:** 01/06/2011

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### **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report will be completed December 2010 and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

The North Dakota University System's Financial Review of MiSU for FY '09 shows that the university is in a sound financial position. The ratios indicate that the reserves are good, liquidity is strong, and debt remains at a manageable level.

**Program Performance Measures** 

| Program: Minot State University | Reporting level: 00-241-100-00-00-00-00000000 |
|---------------------------------|---|
|---------------------------------|---|

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report will be completed December 2010 and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

**00241 Minot State University Version:** 2011R0300241

| Minot State Univ. Fund 241C       |             |            |                | _          |  |
|-----------------------------------|-------------|------------|----------------|------------|--|
|                                   | 2009 - 2011 |            | 2011 - 2013    |            |  |
| Beginning Balance                 |             | 0          |                | 0          |  |
| Revenue and Net Transfers:        |             |            |                |            |  |
| Revenue                           | 22,888,497  |            | <br>13,784,555 |            |  |
| Total Revenue and Net Transfers   |             | 22,888,497 |                | 13,784,555 |  |
| Estimated Expenditures By Line:   |             |            |                |            |  |
| Capital Assets Carryover          | 638,497     |            | 0              |            |  |
| Capital Projects non-state funded | 22,250,000  |            | <br>5,050,000  |            |  |
| Total Estimated Expenditures      |             | 22,888,497 |                | 5,050,000  |  |
| Ending Balance                    |             | 0          |                | 8,734,555  |  |

**00242** Valley City State University
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

### **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

#### **Program Performance Measures**

| Program: Valley City State University | Reporting level: 00-242-100-00-00-00-00000000 |
|---------------------------------------|---|
|---------------------------------------|---|

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly. This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

**00242 Valley City State University Version**: 2011R0300242

Permanent Oil Tax Trust Fund

|                                 | 2009 - 2011 | 2009 - 2011 |   | 2011 - 2013 |  |  |
|---------------------------------|-------------|-------------|---|-------------|--|--|
| Beginning Balance               |             | 0           |   | 0           |  |  |
| Revenue and Net Transfers:      |             |             |   |             |  |  |
| Revenue                         | 94,329      |             | 0 | -           |  |  |
| Total Revenue and Net Transfers |             | 94,329      |   | 0           |  |  |
| Estimated Expenditures By Line: |             |             |   |             |  |  |
| Capital Assets Carryover        | 94,329      |             | 0 | -           |  |  |
| Total Estimated Expenditures    |             | 94,329      |   | 0           |  |  |
| Ending Balance                  |             | 0           |   | 0           |  |  |

00242 Valley City State University

**Version:** 2011R0300242

| Valley City State Univ. Fund 242c |             |            |         |             |  |  |
|-----------------------------------|-------------|------------|---------|-------------|--|--|
|                                   | 2009 - 2011 |            | 2011 -  | 2011 - 2013 |  |  |
| Beginning Balance                 |             | 0          |         | 0           |  |  |
| Revenue and Net Transfers:        |             |            |         |             |  |  |
| Revenue                           | 18,500,000  |            | 815,000 |             |  |  |
| Total Revenue and Net Transfers   |             | 18,500,000 |         | 815,000     |  |  |
| Estimated Expenditures By Line:   |             |            |         |             |  |  |
| Capital Projects non-state funded | 18,500,000  |            | 815,000 |             |  |  |
| Total Estimated Expenditures      |             | 18,500,000 |         | 815,000     |  |  |
| Ending Balance                    |             | 0          | _       | 0_          |  |  |

**O0243** Dakota College at Bottineau

 **Version** 2011R0300504

 **Date:** 01/06/2011

 **Time:** 08:03:08

## **Agency Performance Measures**

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly.

This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

### **Program Performance Measures**

| Program: Dakota College at Bottineau | Reporting level: 43-243-100-00-00-00-00000000 |
|--------------------------------------|---|
|--------------------------------------|---|

The North Dakota University System publishes an annual accountability measures report each December, in response to the "flexibility with accountability" expectations of SB 2003 passed by the 2001 Legislative Assembly. Organized according to the five cornerstones of the Roundtable Report, these annual reports provide a useful framework for focusing the assets of the University System on the high-priority needs of the state. The 2010 annual accountability measures report is scheduled for completion in December 2010, and will be the most current information available to the 2011 Legislative Assembly.

This annual document serves as a primary tool for reporting on the agreed-upon North Dakota University System accountability measures and as a vehicle through which the system demonstrates its commitment to enhancing the economic and social vitality of North Dakota.

00243 Dakota College at Bottineau

**Version:** 2011R0300243

NDSU - Bottineau Fund 243c

| NDSU - Bottineau Fund 243c        |             |           |             |        |  |
|-----------------------------------|-------------|-----------|-------------|--------|--|
|                                   | 2009 - 2011 |           | 2011 - 2013 |        |  |
| Beginning Balance                 |             | 0         |             | 0      |  |
| Revenue and Net Transfers:        |             |           |             |        |  |
| Revenue                           | 2,000,000   |           | 56,250      |        |  |
| Total Revenue and Net Transfers   |             | 2,000,000 |             | 56,250 |  |
| Estimated Expenditures By Line:   |             |           |             |        |  |
| Capital Projects non-state funded | 2,000,000   |           | 0           |        |  |
| Total Estimated Expenditures      |             | 2,000,000 |             | 0      |  |
| Ending Balance                    |             | 0         |             | 56,250 |  |

**00244** North Dakota Forest Service
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

### **Agency Performance Measures**

The North Dakota Forest Service utilizes an accountability measures process to assess progress toward achieving long-range strategic goals, and ultimately the agency's mission. Accountability measures are linked to the long-range strategic planning process to document North Dakota Forest Service Program outcomes. The North Dakota Forest Service developed twelve (12) accountability measures using the State Forester's goals and statutory authority. The State Forester's goals are directly linked to the authority granted under North Dakota Century Code 4-19, 18-10 and 57-57 to meet the forestry needs of the state. Performance indicators, units of measure and program accomplishment data will be completed for each of the agency's 12 accountability measures beginning July 1, 2011, and ending June 30, 2013. A biennial accountability measures report will be prepared by the agency after June 30, 2013. The State Forester's goals and accountability measures are as follows:

- 1. To positively impact forest-based economic growth and sustainability of communities by promoting the wise use of natural resources.
- 2. To improve the protection of people, property and natural resources by enhancing interagency cooperation in wildfire management.
- 3. To support informed decision-making and foster individual responsibility in stewards of all ages by raising public awareness about natural resource values.
- 4. To meet the forest and conservation tree planting needs of private and public landowners by producing and marketing high quality nursery stock.
- 5. To meet current societal demands by ensuring the health, productivity and growth of private, community and state forests.

#### Accountability Measures:

- 1. Provide an environment for forest-based economic growth as measured by the percent of biomass and wood utilization businesses assisted.
- 2. Support forestry-based economic benefits as measured by the percent of financial assistance provided for forestry practices.
- 3. Enhance community wildfire protection planning at the local level as measured by the percent of counties that improve their level of planning.
- 4. Maintain or enhance rural fire department capacity as measured by the percent of fire protection districts that improve their capacity.
- 5. Develop wildland fire awareness and prevention programs at the local level as measured by the percent of counties that improve their level of fire awareness.
- 6. Provide education on the importance of North Dakota's forest resources as measured by the percent of K-12 teachers and students participating in educational opportunities.
- 7. Promote professionalism within the tree care industry as measured by the percentage of arborists that obtain training and certification.
- 8. Meet conifer (evergreen) conservation tree planting needs of North Dakota as measured by percent of customer tree orders supplied by Towner State Nursery.
- 9. Sustain North Dakota's natural resources through stewardship as measured by the percent of private forest acreage in active management and/or protection.
- 10. Develop sustainable community forestry programs as measured by the percent of communities and population served.
- 11. Ensure the health and sustainability of North Dakota's forests as measured by the percent of "at risk" forest resources surveyed for damaging agents.
- 12. Provide a quality outdoor state forest experience as measured by the percent of state forest land under multiple-use management.

## **Program Performance Measures**

 Program:
 Operations

 Reporting level:
 00-244-100-00-00-00000000

See performance measures under agency overview.

 Program:
 Capital Assets

 Reporting level:
 00-244-200-00-00-00000000

See performance measures under agency overview..

North Dakota Narrative Reports Ioranderson / 2011R0300504

# 2011 BIEN / 01/05/2011 10:31:06 SPECIAL FUND REPORT

00244 North Dakota Forest Service

Version: 2011R0300244

Cent. Tree Prog. Trust Fund

|                                 | 2009 - 2011 |         | 2011 - 2013 |         |
|---------------------------------|-------------|---------|-------------|---------|
| Beginning Balance               |             | 24,340  |             | 24,340  |
| Revenue and Net Transfers:      |             |         |             |         |
| Revenue                         | 247,486     |         | <br>247,486 |         |
| Total Revenue and Net Transfers |             | 247,486 |             | 247,486 |
| Estimated Expenditures By Line: |             |         |             |         |
| Operating Expenses              | 247,486     |         | <br>247,486 |         |
| Total Estimated Expenditures    |             | 247,486 |             | 247,486 |
| Ending Balance                  |             | 24,340  |             | 24,340  |

00244 North Dakota Forest Service

Version: 2011R0300244

Forest Service Fund 244c

| 1 01001 0011100 1 0110 2110     |             |         |             |         |
|---------------------------------|-------------|---------|-------------|---------|
|                                 | 2009 - 2011 |         | 2011 - 2013 |         |
| Beginning Balance               |             | 370,397 |             | 309,829 |
| Revenue and Net Transfers:      |             |         |             |         |
| Other Misc Rev                  | 750,000     |         | <br>750,000 |         |
| Total Revenue and Net Transfers |             | 750,000 |             | 750,000 |
| Estimated Expenditures By Line: |             |         |             |         |
| Operating Expenses              | 810,568     |         | <br>750,000 |         |
| Total Estimated Expenditures    |             | 810,568 |             | 750,000 |
| Ending Balance                  |             | 309,829 |             | 309,829 |

00244 North Dakota Forest Service

Version: 2011R0300244

School of Forestry-Seedling Reserve

2009 - 2011 2013

**Beginning Balance** 511,467 511,467

**Revenue and Net Transfers:** 

**Estimated Expenditures By Line:** 

Ending Balance 511,467 511,467

**O0250** State Library

 **Version** 2011R0300504

 **Time:** 08:03:08

#### **Agency Performance Measures**

- 1. To annually award Library Vision 2010 (LV2010) and Library Services and Technology Act (LSTA) grant funds according to federal guidelines, North Dakota legislative intent, and guidelines set by the North Dakota Library Coordinating Council (NDLCC).
- 2. To sponsor biennial focus groups to gather information from librarians, trustees, and citizens of North Dakota to be used in statewide library planning efforts.
- 3. To measure impact on community activities and economic development of programs that are awarded grants through the use of annual customer satisfaction surveys and quarterly reports.
- 4. To inform citizens statewide of all types of library services by sponsoring booths at annual conferences, preparing timely press releases and public service announcements, and by publishing the Flickertale newsletter bimonthly.
- 5. To provide library and information services statewide by responding to requests and sending materials within two days.
- 6. To develop and expand the statewide online library catalog and add three to five new libraries each biennium.

#### **Program Performance Measures**

| Program: Administration | Reporting level: 01-250-600-00-00-00-00000000 |
|-------------------------|---|
|-------------------------|---|

To provide testimony to legislative committees. Presentations are made to both the House and Senate during legislative years, and legislators are informed of the agency goals and services.

To secure statewide library contracts at a reduced cost by creating partnerships with other libraries and organizations within North Dakota, and with other states. Statewide contracts are established for MINITEX and OCLC services that reduce the cost of these services. Contracts are established with online resource providers, which greatly reduces the cost of these online services to individual libraries.

To monitor grants quarterly to assure compliance. Grant recipients are required to provide quarterly reports, which are reviewed for activity, content, and compliance.

To conduct annual and biennial surveys to measure customer satisfaction regarding State Library services; surveys are conducted by telephone and in paper format

To award, annually, grant scholarships to North Dakotans who pursue their Masters of Library Science degree and work in North Dakota.

 Program:
 Services

 Reporting level:
 01-250-700-00-00-00-0000000

To provide accurate answers to reference requests for information within two days of receipt and to staff reference services with at least two staff. Questions are answered in two days or less.

To process interlibrary loan requests within two working days of receipt.

To complete cataloging of new items within one week of receipt by creating accurate cataloging records according to national standards, and to catalog items for state agency libraries and small public and school libraries.

To retrieve, catalog, maintain, and provide access to all available paper and electronic documents published by North Dakota state agencies. Documents published by North Dakota state agencies are retrieved, cataloged, maintained, and available for access.

To provide library and information services in appropriate formats to citizens with disabilities. Citizens with disabilities are served through large print materials, reference assistance, books recorded on tape, a radio reading service (Dakota Radio Information Service), and other requested formats.

North Dakota Narrative Reports Ioranderson / 2011R0300504

 00250
 State Library

 Version
 2011R0300504

 Time:
 08:03:08

 Program:
 Programs

 Reporting level:
 01-250-800-00-00-00000000

To offer annual continuing education workshops for library trustees and librarians. Workshops are offered each spring in two locations to librarians from all types of libraries and to public library board members, covering planning, library services, collection development, new technologies, and fund raising.

Annual training is delivered to librarians, citizens, and public library board members in the use of Online Library Resources and the statewide library catalog.

Training is provided in multiple locations in the use of Online Library Resources and the statewide catalog.

To administer the grant programs. Library grants are made available to all types of libraries through a competitive grant program in cooperation with the North Dakota Library Coordinating Council. Grants are awarded on a competitive basis to libraries to join the statewide library catalog; to provide library services in partnership with community organizations; and to develop innovative programs.

To partner with Prairie Public Radio (PPR) to provide library and information services to citizens with disabilities through the Dakota Radio Information Services (DRIS). A radio reading service is offered using Prairie Public Radio's communication delivery service.

**00250 State Library Version:** 2011R0300250

| Library Commission Fund - 390   |             |        |        |             |  |
|---------------------------------|-------------|--------|--------|-------------|--|
|                                 | 2009 - 2011 |        | 2011 - | 2011 - 2013 |  |
| Beginning Balance               |             | 27,386 |        | 0           |  |
| Revenue and Net Transfers:      |             |        |        |             |  |
| General Government              | 64,466      |        | 91,852 |             |  |
| Total Revenue and Net Transfers |             | 64,466 |        | 91,852      |  |
| Estimated Expenditures By Line: |             |        |        |             |  |
| Operating Expenses              | 91,852      |        | 91,852 |             |  |
| Total Estimated Expenditures    |             | 91,852 | -      | 91,852      |  |
| Ending Balance                  |             | 0      | =      | 0           |  |

**O0252** School for the Deaf

 **Version** 2011R0300504

 **Date:** 01/06/2011

 **Time:** 08:03:08

## **Agency Performance Measures**

Performance measures and results reporting are not currently used by the ND School for the Deaf (NDSD), but will be implemented in 2010 in compliance with the Future Services Plan.

**Program Performance Measures** 

 Program:
 Auxiliary Services

 Reporting level:
 00-252-500-00-00-00-0000000

Performance measures and results reporting are not currently used by the ND School for the Deaf (NDSD), but will be implemented in 2010 in compliance with the Future Services Plan.

Program: Administration Reporting level: 00-252-600-00-00-00-00000000

Performance measures and results reporting are not currently used by the ND School for the Deaf (NDSD), but will be implemented in 2010 in compliance with the Future Services Plan.

 Program:
 Resident Living

 Reporting level:
 00-252-700-00-00-00-00000000

Performance measures and results reporting are not currently used by the ND School for the Deaf (NDSD), but will be implemented in 2010 in compliance with the Future Services Plan.

Program: Education Including Transportation Reporting level: 00-252-800-00-00-00-00000000

Performance measures and results reporting are not currently used by the ND School for the Deaf (NDSD), but will be implemented in 2010 in compliance with the Future Services Plan.

**00252** School for the Deaf

 **Version** 2011R0300504

 **Date:** 01/06/2011

 **Time:** 08:03:08

 Program:
 Outreach Services

 Reporting level:
 00-252-900-00-00-00-00000000

Performance measures and results reporting are not currently used by the ND School for the Deaf (NDSD), but will be implemented in 2010 in compliance with the Future Services Plan.

**00252 School for the Deaf Version:** 2011R0300252

School for the Deaf Fund - 353

|                                 | 2009 - 20 | 011       | 2011 - 2 | 2013      |
|---------------------------------|-----------|-----------|----------|-----------|
| Beginning Balance               |           | 649,429   |          | 258,995   |
| Revenue and Net Transfers:      |           |           |          |           |
| Leases, Rents, and Royalties    | 160,458   |           | 165,424  |           |
| Tsfr Fm Gen Fund-Set Aside (49  | 0         |           | 835,000  |           |
| Transfers In                    | 356,000   |           | 454,000  |           |
| General Government              | 39,324    |           | 78,644   |           |
| Charges for Services/Sales      | 118,800   |           | 186,788  |           |
| Total Revenue and Net Transfers |           | 674,582   |          | 1,719,856 |
| Estimated Expenditures By Line: |           |           |          |           |
| Operating Expenses              | 876,876   |           | 884,876  |           |
| Capital Assets                  | 1,023,140 |           | 936,430  |           |
| Unexpended Appropriations       | (835,000) |           | 0        |           |
| Total Estimated Expenditures    |           | 1,065,016 | _        | 1,821,306 |
| Ending Balance                  |           | 258,995   | =        | 157,545   |

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 ND Vision Services

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### **Agency Performance Measures**

Agency adheres to current mission. Refer to program performance measures for strategic plan objectives.

#### **Program Performance Measures**

 Program:
 Outreach Education

 Reporting level:
 00-253-100-00-00-00-00000000

NDVS/SB has implemented a Strategic Plan with the following four primary objectives:

Design, refine, and implement technology and job /work skills systems,

Design and implement methodologies for enhancing public understanding, acceptance, and awareness,

Define and, as necessary and feasible, expand programs, services, staffing, and opportunities,

Evaluate programs and services (efficiency, accountability, and follow-up)

Staff of NDVS/SB has worked with students, adult clients, family members and related organizations as it relates to assistive technology enabling persons who are blind or visually impaired to be more independent educationally and/or vocationally. Public awareness has been enhanced through the website, brochures, presentations, and the media. Programming is continually being refined to best meet the needs of all persons who are blind or visually impaired residing in the state of North Dakota. A evaluation survey form has been established. A process has been developed to evaluate the outcome of services to include overall quality of services, timeliness of service, knowledge base, courtesy and respect, usefulness, cooperation, and overall satisfaction.

The Strategic Plan will be reviewed and updated on an ongoing basis.

Source: NDVS/SB Strategic Plan

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School for the Blind Fund - 354

|                                 | 2009 - 2011 |         | 2011 - 2013 |         |
|---------------------------------|-------------|---------|-------------|---------|
| Beginning Balance               |             | 283,435 |             | 151,269 |
| Revenue and Net Transfers:      |             |         |             |         |
| Admissions                      | 40,000      |         | 40,000      |         |
| Tsfr Fm Common Schools          | 234,000     |         | 247,144     |         |
| Lease-Rental Of Rooms-Bld       | 376,592     |         | 376,592     |         |
| Lease-Rental Of Land            | 5,800       |         | 5,800       |         |
| Contributions And Private Gran  | 30,000      |         | 30,000      |         |
| Charges for Services/Sales      | 1,000       |         | 1,000       |         |
| Brailling Services              | 6,000       |         | 6,000       |         |
| Total Revenue and Net Transfers |             | 693,392 |             | 706,536 |
| Estimated Expenditures By Line: |             |         |             |         |
| Salaries and Wages              | 384,213     |         | 400,402     |         |
| Operating Expenses              | 402,642     |         | 402,642     |         |
| Capital Assets                  | 0           |         | 32,047      |         |
| Deferred Maintenance            | 32,047      |         | 0           |         |
| Unexpended Appropriations       | 6,656       |         | 0           |         |
| Total Estimated Expenditures    |             | 825,558 |             | 835,091 |
| Ending Balance                  |             | 151,269 |             | 22,714  |

0

0

# **SPECIAL FUND REPORT**

00253 ND Vision Services

Version: 2011R0300253

Vision Aids & Appliances Fund -271

2009 - 2011

2011 - 2013

Beginning Balance

0

**Revenue and Net Transfers:** 

**Estimated Expenditures By Line:** 

**Ending Balance** 

0

**Continuing Appropriation** 

253 ND Vision Services

Version: 2011-R03-00253 Project: 1 The Store Fund

Version 2011R0300253 Number 1

**Description** The Store Fund **Statutory Authority** 25-06-10

Special Fund number and name 271 Visual Aid & Appliance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 4,298               | 2,165               | 1,255               | 1,255               |
| Revenue/transfers | 12,438              | 11,967              | 12,000              | 12,000              |
| Total available   | 16,736              | 14,132              | 13,255              | 13,255              |
| Expenditures      | 14,571              | 12,877              | 12,000              | 12,000              |
| Ending Balance    | 2,165               | 1,255               | 1,255               | 1,255               |

NDVS/SB established the store to provide North Dakota consumers who are blind and visually impaired with easier access to adaptive aids they may require for independent living. These vision specific items include writing supplies, magnifiers, protective eye wear, clocks, calendars, kitchen devices, sewing aids, and games.

This is a revolving fund. The items sold at the store typically are not available in a local retail store. When a student or adult receives training at the school, they may want to purchase an item that was recommended during training. If they would purchase the item through a catalog, it could take weeks and they may need assistance making the purchase. Maintaining the store for the less privileged is an important service that NDVS/SB provides to the residents of the state.

01/04/2011

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Date:

Time:

**00270** Career and Technical Education
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

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## **Agency Performance Measures**

The Department of Career & Technical Education has developed performance measures that are required by the Carl D Perkins Act through the US Department of Education. We must perform within 90% of the base, which we did in all areas. These measures are for the last year reported, 2008-2009 school year.

- Academic Attainment in Language Arts; the base=62%, actual results=58.82%
- Academic Attainment in Math; the base=49%, actual results=51.25%
- Technical Skills Attainment; the base=78%, actual results=82.82%
- School Completion; the base=88%, actual results=91.18%
- Graduation Rate; the base=82.37%, actual results=95.37%
- Placement; the base=68%, actual results=78.12%
- Nontraditional Participation; the base=20%, acutal results=20.32%
- Nontraditional Completion; the base=13%, actual results=15.30%

**Program Performance Measures** 

| Program: Administration | Reporting level: 00-270-301-00-00-00-00000000 |
|-------------------------|---|
|-------------------------|---|

See the departments narrative for performance measures.

| Program: Technical Assistance | Reporting level: 00-270-302-00-00-00-00000000 |
|-------------------------------|---|
|-------------------------------|---|

See the departments narrative for performance measures.

**00270 Career and Technical Education** 

Version: 2011R0300270

Vocational Education Fund - 393

|                                 | 2009 - 2011 | 2009 - 2011 |         |         |
|---------------------------------|-------------|-------------|---------|---------|
| Beginning Balance               |             | 21,210      |         | 38,236  |
| Revenue and Net Transfers:      |             |             |         |         |
| Trade School Permits            | 60,000      |             | 82,000  |         |
| Contributions And Private Gran  | 62,000      |             | 86,000  |         |
| Total Revenue and Net Transfers |             | 122,000     |         | 168,000 |
| Estimated Expenditures By Line: |             |             |         |         |
| Operating Expenses              | 42,250      |             | 42,250  |         |
| Grants                          | 112,724     |             | 112,724 |         |
| Adult Farm Management           | 50,000      |             | 50,000  |         |
| Unexpended Appropriations       | (100,000)   |             | 0       |         |
| Total Estimated Expenditures    |             | 104,974     |         | 204,974 |
| Ending Balance                  |             | 38,236      |         | 1,262   |

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#### PERFORMANCE NARRATIVE

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## **Agency Performance Measures**

Agency performance measures are included in each program narrative. They were developed through our strategic planning process. Targets were typically established based on historical data and U.S. averages. Key measures are those addressing tobacco use, obesity, clean air and drinking water, immunization, emergency preparedness, and access to quality health care.

### **Program Performance Measures**

Program: Administrative Support Reporting level: 00-301-100-00-00-00-00000000

- Maintain employee turnover rate at less than North Dakota state agency average (2006: ND 10.6%, Department of Health 8.9%; 2008: ND 9.1%, Department of Health 7.4%; 2009: ND 8.2%, Department of Health 5%)
- Improve employee satisfaction rate (No data or benchmark yet)
- Hold administrative overhead to less than 5% (03-05 biennium 4.03%; 05-07 biennium 3.18%; 07-09 biennium 2.58%)

#### Program: Medical Services

Reporting level: 00-301-210-00-00-00-00-0000000

- By 2012, decrease the rate of vaccine-preventable diseases (step pneumo, pertussis, chickenpox, mumps, meningococcal disease, hepatitis A, hepatitis B, diphtheria, tetanus, rubella, Hib) to fewer than 25 per 100,000 population. (2009 baseline 29.7)
- By 2012, decrease the pneumonia and influenza death rate to fewer than 60 per 100,000 population. (2006-07 78; 2009-10 62))
- By 2012, increase the percentage of children up-to-date on vaccines (4:3:1:3:3:1:4 schedule) at 2 years of age to 90%. (2008 –69.7% without Hib data, 65.5% with Hib data; 2009 72.7% without Hib data, 52.4% with Hib data)
- By 2010, decrease the percentage of adults age 65 and older who reported not being vaccinated for influenza during the previous year to 25%. (2006 28%; 2009 30%)
- By 2010, decrease the incidence of reported gonorrhea cases at fewer than 19 per 100,000 population. (2007 17.8; 2009 23.3)
- By 2010, decrease the rate of infections caused by key foodborne pathogens (Salmonella, Shigella, E. coli, and Campylobacter) to fewer than 25 per 100,000 population (2007 33.8; 2009 33.9)

### Program: Health Resources

**Reporting level:** 00-301-300-00-00-00-00000000

- By January 1, 2012, decrease the incidence of low risk pressure ulcers in Skilled Nursing Facilities to 2.0%. (2005 2.81%; 2009 2.1%)
- By January 1, 2012, maintain the incidence of the use of physical restraints in Skilled Nursing Facilities at 1.5% + 0.1%. (2005 -- 2.51%; 2009 1.4%)
- By January 1, 2012, maintain the percentage of skilled nursing facility residents with moderate to severe pain at 4.0%. (2005 6.17%; 2009 3.1%)
- By January 1, 2012, reduce the number of retail and food service facilities with critical violations by 10%.(2009 baseline 1,516)
- By January 1, 2012, increase the percentage of state and local food inspectors (EHP'S) who are standardized on the federal food code by 10%. (2009 baseline 17.9%)
- By January 1, 2012, reduce the number of foodborne outbreaks in licensed and inspected facilities by 10%. (2009 baseline 6)

| Program: Community Health |
|---------------------------|
|---------------------------|

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#### Goal:

Improve the health status of the people of North Dakota

- By 2015, increase the percentage of ND children ages 10 through 17 with a body mass index (BMI) in the normal weight range to 80% (2007 69.2: National Children's Study)
- By 2015, decrease the percentage of ND adults who are overweight or obese to 60% (2009 -- 66.2: BRFSS)
- By 2015, decrease the incidence of low birth weight to 6.0 (2005 6.4, 2009 6.4: NVSS)
- By 2015, decrease the percentage of ND youth grades nine through 12 who are overweight or obese to 20% (2009 24.5: YRBS)
- By 2015 reduce the rate of diagnosed diabetes among adults to 3 per 100,000 (2009 7: BRFSS)
- By 2015, increase the percentage of adults with diabetes who received at least two HgA1c tests during the year to 72% (2009 69%: BRFSS)
- By 2015, decrease the coronary heart disease death rate among people birth to age 64 to 25 (2005–27, 2006 -- 27: NVSS)
- By 2015, decrease the cerebrovascular disease death rate to 35 (2005–48, 2006 -- 44: NVSS)
- By 2015, decrease the preventable cancer death rate to 90 (2005–94: NVSS)
- By 2015, decrease the asthma death rate to 0.7 (2004 1.2, 2009 0.8: NVSS)
- By 2015, decrease the kidney disease death rate to 8.0 (2005 7.1, 2009 10.7: NVSS)
- By 2015, decrease the suicide death rate among 10- to 24-year-olds to 7 (2005–19.79, 2008 10.6: NVSS and WISQARS)
- By 2015, decrease the number of people age 18 and older reporting rape or sexual assault within the past 5 years (Unable to state baseline or set state
- By 2015, decrease the number of people 13 to 17 years old reporting rape or sexual assault within the past five years (Unable to state baseline or set state
- By 2015, decrease the number of people age 18 and older who report having been physically assaulted by current or former intimate partner within the last five years (Unable to state baseline or set state target as statewide data collection was begun in 2008 BRFSS)
- By 2015, decrease the death rate among children ages 1 through 24 caused by unintentional injuries to 16 (2008 21: NVSS)
- By 2015, decrease the death rate due to motor vehicle crashes among children from birth to age 14 to 4 (2005 9.2, 2008 4.6: NVSS)
- By 2015, decrease the percentage of ND adults who are current smokers to 17% (2005–20%, 2008 18.1%: BRFSS)
- By 2015, decrease the percentage of North Dakota youth in grades nine through 12 who are current smokers to 21%. (2005–22%, 2009 22.4%: YRBS)
- By 2015, increase the percentage of North Dakota smokers who have made a quit attempt within the past year to 57% (2005–49%, 2006 52.2%: BRFSS)
- By 2015, decrease the alcoholic liver disease and cirrhosis death rate to 8.5 (2005: 11.9, 2009 9.1: NVSS)
- By 2015, decrease the percentage of youth who reported current marijuana use to 14% (2005 16%, 2009 16.9%: YRBS)
- By 2015, decrease the percentage of youth who reported current binge drinking to 30% (2005 -- 34%, 2009 30.7%: YRBS)
- By 2015, decrease the percentage of adults who reported current binge drinking to 19% (2005 19%, 2009 21.4%: BRFSS)

#### Goal:

Improve access to and delivery of quality health care

- By 2015, maintain the prevalence of obesity among American Indians at 33 (2001–33, 2009 28.4: BRFSS)
- By 2015, maintain the rate of suicide among American Indians at or below 30 (2005–55, 2009 -- 22: NVSS)
- By 2015, decrease the percentage of American Indians age 18 and older who report current smoking to 45% (2004–48.4%, 2008 48.5%: BRFSS)
- By 2015, increase the dentist to population ratio in non-urban areas to 60 (2003–54.8, 2007 58.9: North Dakota Dental Association)
- By 2015, decrease the percentage of adult women age 21 and older who report not having had a pap smear in the past three years to 13% (2004–14%, 2008 17.2%: BRFSS)
- By 2015, decrease the percentage of women 40 and older who report never having had a mammogram to 7% (2004 10%, 2008 8%: BRFSS)
- By 2015, decrease the percentage of adults who report not having a cholesterol test in the last five years to 25 (2005 28, 2009 24.4%: BRFSS)

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- By 2015, increase the percentage of pregnant women who receive first trimester prenatal care to 88% (2005–86%, 2009 86%: NVSS)
- By 2015, decrease the infant death rate to 5.5 (2005 5.8, 2009 6.1: NVSS)
- By 2015, decrease the adolescent pregnancy rate to 13 (2005–16.9, 2009 15.6: NVSS)
- By 2015, decrease the percentage of third graders with unrestored caries to 18% (2005–17%: BSS; 2010 data 21%: BSS)
- By 2015, increase the ratio of school nurses to students to 1 per 2,500 (2005 1 per 3,527, 2007 1 per 3,068: ND School Health Services Survey)
- By 2015, increase the percentage of women who have adequate or adequate plus prenatal care to 90% (2005–88%, 2009 88%: NVSS)
- By 2015, decrease the percentage of North Dakotans who are uninsured to 10% (2005 11%, 2009 11.8%: CPS)

 Program:
 Environmental Health

 Reporting level:
 00-301-500-00-00-00-0000000

### Air Quality Division

- Preserve and Improve Air Quality
- By 2013, maintain percentage of facilities meeting Clean Air Act (CAA) requirements for permitting. Data for the period July 1, 2009 through June 30, 2010 indicates that over 99% of North Dakota facilities met permit requirements. The Air Quality Program works to reduce emissions from industries in the State. Over the past ten years, North Dakota has seen emissions reductions of all criteria air pollutants from major stationary sources including electric utilities. Emissions of SO2 have decreased by 20%, NOx by 18% and Particulate Matter by 43%. In addition, Air Quality is working to implement Regional Haze regulations which are expected to further reduce SO2 emissions by 65% and NOx emissions by 30% relative to 2009 levels.

### **Strategy for Achieving Performance Measure**

- Maintain state primacy for the federal Clean Air Act (CAA)
- · Track compliance with monitoring and reporting requirements under the CAA
- · Maintain required data in federal database systems
- Provide training on existing and new CAA rules to regulated facilities/entities
- · Conduct inspections
- · Provide CAA compliance assistance to regulated facilities
- · Maintain and improve relationships and outreach activities with the public and regulated communities

## **Barriers to Achieving Measure**

- · Adequacy of federal and state funding to sustain program activities
- Number, complexity, and effective date of new rules under the CAA
- The ability of the department to hire and retain technically competent staff to sustain program activities

## **Municipal Facilities Division**

- Ensure Safe Public Drinking Water
- By 2013, maintain or increase percentage of community water systems meeting all applicable health-based drinking water standards under the Safe Drinking Water Act (SDWA). FY 2009 (October 1, 2008 through September 30, 2009) data indicates that North Dakota has 94.3% of our water systems meeting these standards. EPA has proposed a national target of 90% for this measure for 2011.

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• By 2013, maintain or increase percentage of public water systems (PWSs) meeting operator certification requirements for water treatment. FY 2009 data indicates North Dakota has 91.2% of PWSs meeting these requirements. There is presently no national target for this measure.

By 2013, maintain or increase percentage of PWSs meeting operator certification requirements for water distribution. FY 2009 data indicates 83.2% of PWSs are
meeting these requirements. There is presently no national target for this measure.

### **Strategy for Achieving Performance Measures**

- · Maintain state primacy for the federal SDWA
- Track PWS compliance with monitoring and reporting requirements under the SDWA
- Maintain required data in the federal Safe Drinking Water Information System
- Provide training on existing and new SDWA rules to PWSs
- Conduct sanitary surveys of PWSs
- Implement the operator training program
- Implement the drinking water state revolving loan fund program
- Implement and maintain surface and ground water protection programs (i.e. emergency response, ambient monitoring and Wellhead Protection)
- · Implement a laboratory certification program
- Maintain adequate laboratory capability to support PWS and department testing needs
- Implement a PWS compliance assistance strategy and provide technical assistance to PWSs on drinking water issues

#### **Barriers to Achieving Measures**

- · Adequacy of federal and state funding to sustain program activities
- · Number, complexity, and effective date of new drinking water rules under the SDWA
- · The ability of small communities to hire and retain qualified operators given declining population and financial constraints
- The ability of the department to hire and retain technically competent staff to sustain program activities

## **Waste Management Division**

- · Prevent environmental contamination from Resource Conservation and Recovery Act (RCRA) facilities.
- By 2013, increase percentage of underground storage tank facilities (UST) in Significant Operational Compliance with release prevention requirements. Year
  2009 data shows that currently 81% and 76% of North Dakota UST facilities are in compliance with release prevention and release detection, respectively. The
  national target is 70%.
- By 2013, maintain or increase percentage of municipal solid waste (MSW) and special waste disposal facilities meeting applicable state and federal waste
  management regulations. North Dakota is currently at 96% of MSW and special waste facilities meeting state and federal waste management rules. There is no
  national target for this measure.

## **Strategy for Achieving Performance Measures**

- · Maintain state primacy for the federal RCRA programs
- Maintain/revise state authorities and rules for an adequate compliance monitoring and enforcement program
- Maintain required data in the applicable state and federal databases
- Promote compliance with federal and state requirements through public outreach
- · Conduct inspection and compliance assistance visits of regulated facilities
- Maintain adequate laboratory capability to support department testing needs

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- Implement a compliance assistance strategy and provide technical assistance to facility operators
- Maintain and improve relationships and outreach activities with the public and regulated communities
- Evaluate issues on proposed federal rules for coal combustion waste.
- Promote waste reduction, recycling and pollution prevention measures appropriate for North Dakota.
- Work with North Dakota communities and counties to meet waste management needs regarding abandoned buildings, infrastructure, economic development and energy impacts.

### **Barriers to Achieving Measures**

- Adequacy of federal and state funding to sustain program activities
- Number, complexity, and effective date of new UST requirements under Energy Policy Act of 2005
- Number, complexity and effective date of new waste handling and management federal rules
- The ability of the department to hire and retain technically competent staff to sustain program activities
- Ability to site new landfills or find acceptable innovative waste disposal solutions

#### **Water Quality Division**

- Ensure North Dakota Pollutant Discharge Elimination System (NDPDES) Compliance.
- By 2013, maintain or increase compliance with NDPDES program based on Technical Review Criteria (TRC) established by US EPA Permit Compliance System.
   Data for 2009 indicates that 93% of our facilities are in compliance with this program's requirements. There is no national target for this measure.
- By 2013, maintain or increase percentage of municipal and industrial facilities with a current NDPDES permit (permit backlog). 2009 data indicate that North Dakota has 98.9% of our facilities with a current NDPDES permit.

## **Strategy for Achieving Performance Measures**

- Maintain state primacy for NDPDES
- · Track compliance with monitoring and reporting requirements under the NDPDES
- · Maintain required data in the federal Permit Compliance System
- Provide training on existing and new NDPDES rules to permitted facilities
- Conduct inspections of permitted facilities
- · Implement the operator training program
- · Implement the clean water state revolving loan fund program
- · Implement a surface and ground water protection program
- · Implement a laboratory certification program
- · Maintain adequate laboratory capability to support NDPDES and department testing needs
- Provide technical assistance to permitted facilities on wastewater treatment issues
- · Maintain and improve relationships and outreach activities with the public and regulated communities

## **Barriers to Achieving Measures**

- · Adequacy of federal and state funding to sustain program activities
- · Number, complexity, and effective date of federal NDPDES rules under the Clean Water Act
- The ability of small communities to hire and retain qualified operators given declining population and financial constraints
- The ability of the department to hire and retain technically competent staff to sustain program activities

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· The financial ability of small operators to comply with new and changing environmental regulations

#### **Program:** Emergency Preparedness and Response

**Reporting level:** 00-301-600-00-00-00-00000000

- Decrease the response time from call receipt to EMT arrival to less than nine minutes for 90% of urban ambulance calls. (2008—2010 baseline: 85.8%)
- Maintain the response time from call receipt to EMT arrival at less than 20 minutes for 90% of rural EMS agency's calls. (2008—2010 baseline: 90%)
- Maintain the response time from call receipt to EMT arrival at less than 31 minutes for 90% of frontier EMS agency's calls. (2008—2010 baseline: 96.1%)
- Increase the percentage of acute care hospitals designated as trauma centers to 100%. (2010 baseline: 91%)
- Maintain the percentage of Hospital Preparedness Program (HPP) participating hospitals that review their response plan and make modifications to the plan as appropriate following the after-action report at 50% or higher. (2008 70%, 2009 62%)
- Increase the percentage of public health and hospitals that have developed a plan for pandemic influenza preparedness to 75%. (2008 64%, 2009 91%)
- Increase to 90% the percentage of local public health units that have a knowledgeable public health professional able to respond 24/7 to calls about events of urgent public health consequence. (2008 70%, 2009 80%)
- Maintain the time required to issue guidance to the public following an event at 6 hours or less. (2009 1 hr. 30 min.; 2009 2 hrs. 13 min.)
- Maintain the percentage of public health responders who receive public health communication messages at 90% or higher. (2008 98%, 2009 98%)
- Maintain the percentage of medical responders who receive public health communication messages at 90% or higher. (2008 100%, 2009 95%)
- Maintain the time required to notify all incident command staff for NDDoH to report to the DOC at a mean of 60 minutes or less. (2008 2.5 min., 2009 3 min.)
- Increase the percentage of the population that can receive prophylaxis in 48 hours to 100%. (2007 77%, 2008 83%)
- Increase the percentage of regional public health to respond following receipt of urgent message to 100%. (2009 75%, 2010 62%)
- Increase the percentage of HPP participating hospitals that can increase bed capacity by at least 10% within eight hours to 75%. (2008 82%, 2009 67%)

#### Program: Special Populations

Reporting level: 00-301-700-00-00-00-00000000

- By 2015, increase the percentage of CSHCN who receive coordinated, ongoing comprehensive care within a medical home to 60%. (2001 -- 54.7%; 2005 -- 51.2%)
- By 2015, increase the percentage of CSHCN whose services are organized in ways that families can use them easily to 95%. (2001 83.4%; 2005 -- 92.3%)
- By 2015, increase the percentage of CSHCN whose families have adequate private and/or public insurance to pay for the services they need to 70%. (2001 -- 62%; 2005 68.2%)
- By 2011, increase the primary care physician to population ratio in non-urban areas to 76. (2003 -- 75.4; 2007 -- 67.1)
- By 2011, increase the dentist to population ratio in non-urban areas to 60. (2003 -- 54.8; 2007 -- 58.9)
- By 2011, decrease the percentage of population with no primary care provider in non-urban areas to 19 (2003 -- 22; 2006 -- 21)
- By 2011, decrease the percentage of adults who reported missing care due to cost during the past year to 6.1% (2003 -- 6.8%; 2006 -- 7.6%; 2009 6.2%)
- By 2011, decrease the percentage of all persons who are uninsured to 10% (2003 -- 10.9% 2006-- 10.6%; 2009 11.8%)
- By 2015, maintain the rate of suicide among American Indians at or below 30. ( 2006 -- 57; 2007 -- 30; 2009 -- 22)
- By 2011, decrease the percentage of adults with a household income of less than \$15,000 who reported not having a dental visit in the past year to 40% (2004 -- 45%: 2006-- 50%: 2008 52%)
- By 2011, decrease the percentage of adults without a personal physician among persons with household incomes less than\$15,000 to 17% (2003-- 18%; 2006 -- 26%; 2009 30%)

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**Abandoned Vehicle Fund 202** 

|                                 | 2009 - 2011 |         | 2011 - 2013 |         |
|---------------------------------|-------------|---------|-------------|---------|
| Beginning Balance               |             | 250,000 |             | 250,000 |
| Revenue and Net Transfers:      |             |         |             |         |
| Tsfr Fm Abandoned Vehicle Fund  | 250,000     |         | <br>250,000 |         |
| Total Revenue and Net Transfers |             | 250,000 |             | 250,000 |
| Estimated Expenditures By Line: |             |         |             |         |
| Grants                          | 250,000     |         | <br>250,000 |         |
| Total Estimated Expenditures    |             | 250,000 |             | 250,000 |
| Ending Balance                  |             | 250,000 |             | 250,000 |

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**Community Health Trust Fund 316** 

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 1,299,379 |             | 0         |
| Revenue and Net Transfers:      |             |           |             |           |
| Tobacco Settlement Funds        | 4,373,246   |           | 4,583,119   |           |
| Tsfr Fm General Fund            | 671,987     |           | 0_          |           |
| Total Revenue and Net Transfers |             | 5,045,233 |             | 4,583,119 |
| Estimated Expenditures By Line: |             |           |             |           |
| Operating Expenses              | 304,332     |           | 0           |           |
| Grants                          | 2,226,881   |           | 877,624     |           |
| Tobacco Prevention & Control    | 3,510,495   |           | 3,510,496   |           |
| Unexpended Appropriations       | 302,904     |           | 0           |           |
| Total Estimated Expenditures    |             | 6,344,612 |             | 4,388,120 |
| Ending Balance                  |             | 0         |             | 194,999   |

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**Domestic Violence Prev Fund 462** 

|                                 | 2009 - 2011 |         | 2011 - 2013 | 2011 - 2013 |  |
|---------------------------------|-------------|---------|-------------|-------------|--|
| Beginning Balance               |             | 58,679  |             | 58,679      |  |
| Revenue and Net Transfers:      |             |         |             |             |  |
| Marriage License Fees           | 340,000     |         | 340,000     |             |  |
| Total Revenue and Net Transfers |             | 340,000 | :           | 340,000     |  |
| Estimated Expenditures By Line: |             |         |             |             |  |
| Grants                          | 340,000     |         | 340,000     |             |  |
| Total Estimated Expenditures    |             | 340,000 | ;           | 340,000     |  |
| Ending Balance                  |             | 58,679  |             | 58,679      |  |

00301 ND Department of Health

Version: 2011R0300301

**EHPL Administrators Fund 313** 

|                                 | 2009 - 2011 |       | 2011 - 2013 |       |       |
|---------------------------------|-------------|-------|-------------|-------|-------|
| Beginning Balance               |             | 3,051 |             |       | 3,051 |
| Revenue and Net Transfers:      |             |       |             |       |       |
| Misc. License/Fees              | 3,000       |       |             | 3,000 |       |
| Total Revenue and Net Transfers |             | 3,000 |             |       | 3,000 |
| Estimated Expenditures By Line: |             |       |             |       |       |
| Operating Expenses              | 3,000       |       |             | 3,000 |       |
| Total Estimated Expenditures    |             | 3,000 |             |       | 3,000 |
| Ending Balance                  |             | 3,051 |             |       | 3,051 |

00301 ND Department of Health

Version: 2011R0300301

Health & Consolidated Lab Fund 370

|                                 | 2009 - 2011 |            | 2011 - 2013 |            |
|---------------------------------|-------------|------------|-------------|------------|
| Beginning Balance               |             | 2,404,314  |             | 2,037,345  |
| Revenue and Net Transfers:      |             |            |             |            |
| RestHotel-Trl. CtEtc.           | 694,887     |            | 619,000     |            |
| Health Fac. Licensing Fee       | 189,439     |            | 221,180     |            |
| Misc. License/Fees              | 25,035,526  |            | 22,447,097  |            |
| Radiation Health Permit         | 405,000     |            | 436,000     |            |
| A-P Prog. Const. Permits        | 3,111,885   |            | 3,460,999   |            |
| Total Revenue and Net Transfers |             | 29,436,737 |             | 27,184,276 |
| Estimated Expenditures By Line: |             |            |             |            |
| Salaries and Wages              | 3,979,441   |            | 3,990,261   |            |
| Operating Expenses              | 22,552,631  |            | 22,727,617  |            |
| Capital Assets                  | 180,000     |            | 244,400     |            |
| Grants                          | 200,000     |            | 215,000     |            |
| Tobacco Prevention & Control    | 2,891,634   |            | 0           |            |
| Total Estimated Expenditures    |             | 29,803,706 |             | 27,177,278 |
| Ending Balance                  |             | 2,037,345  |             | 2,044,343  |

00301 ND Department of Health

Version: 2011R0300301

Wastewater Operators Cert. Fund 371

|                                 | 2009 - 2011 |        | 2011 - | 2013   |
|---------------------------------|-------------|--------|--------|--------|
| Beginning Balance               |             | 11,613 |        | 0      |
| Revenue and Net Transfers:      |             |        |        |        |
| Wastewater Oper Cert. Fee       | 24,578      |        | 23,545 |        |
| Total Revenue and Net Transfers |             | 24,578 |        | 23,545 |
| Estimated Expenditures By Line: |             |        |        |        |
| Salaries and Wages              | 22,996      |        | 19,291 |        |
| Operating Expenses              | 13,195      |        | 4,253  |        |
| Total Estimated Expenditures    |             | 36,191 | -      | 23,544 |
| Ending Balance                  |             | 0      | =      | 1      |

Version: 2011-R03-00301

**Project: 1 Environmental Quality Restoration Fund** 

Version 2011R0300301 Number 1

**Description** Environmental Quality Restoration Fund

**Statutory Authority** 23-31-02

Special Fund number and name 258 Environmental Quality Restoration Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 303,280             | 249,972             | 289,118             | 288.281             |
| Revenue/transfers | 0                   | 53.309              | 14.163              | 15,000              |
| Total available   | 303,280             | 303,281             | 303,281             | 303,281             |
| Expenditures      | 53,308              | 14,163              | 15,000              | 15,000              |
| Ending Balance    | 249,972             | 289,118             | 288,281             | 288,281             |

Environmental Quality Restoration Fund (EQRF) This fund was established to allow the department to provide immediate and timely response to catastrophic events that threaten the public and environmental health and where the responsible party is late in responding or cannot be located. The EQRF would be used to provide environmental and public health protection by funding emergency response activities to include assessment, containment, removal, corrective action or monitoring as determined on a case-by-case basis. These funds are needed in order to provide a quick response to an environmental emergency.

Version: 2011-R03-00301

**Project: 2 Organ Tissue Transplant Fund** 

**Version** 2011R0300301 **Number** 2 **Description** Organ Tissue Transplant Fund

Statutory Authority 23-01-05.1

Special Fund number and name 257 Organ Tissue Transplant Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 0         | 0         | 9,744     | 12,990    |
| Revenue/transfers | 28,869    | 31,298    | 22,646    | 23,000    |
| Total available   | 28,869    | 31,298    | 32,390    | 35,990    |
| Expenditures      | 28,869    | 21,554    | 19,400    | 23,000    |
| Ending Balance    | 0         | 9,744     | 12,990    | 12,990    |

This fund was established to provide financial assistance to organ or tissue transplant patients who are residents of this state and demonstrate financial need. The State Health Officer is responsible for adopting rules and administrating the fund, and the North Dakota Tax Department collects the funds.

Version: 2011-R03-00301

**Project: 3 Veterinarian Loan Repayment** 

**Version** 2011R0300301 **Number** 3 **Description** Veterinarian Loan Repayment

Statutory Authority 43-29.1-08

Special Fund number and name 370 Veterinarian Loan Repayment

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 34,224              | 0                   |
| Revenue/transfers | 0                   | 100,000             | 0                   | 0                   |
| Total available   | 0                   | 100,000             | 34,224              | 0                   |
| Expenditures      | 0                   | 65,776              | 34,224              | 0                   |
| Ending Balance    | 0                   | 34,224              | 0                   | 0                   |

This continuing appropriation will be used to accept any conditional or unconditional gifts, grants, or donations for the purpose of providing funds for the repayment of veterinarians' educational loans.

Version: 2011-R03-00301

**Project: 4 Combined purchasing with Local Public Health Units** 

**Version** 2011R0300301 **Number** 4

**Description** Combined purchasing with Local Public Health Units

**Statutory Authority** 23-01-28

Special Fund number and name 370 Health & Consolidated Lab

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated <b>2011-2013</b> |
|-------------------|---------------------|---------------------|---------------------|----------------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                          |
| Revenue/transfers | 0                   | 0                   | 0                   | 0                          |
| Total available   | 0                   | 0                   | 0                   | 0                          |
| Expenditures      | 0                   | 0                   | 0                   | 0                          |
| Ending Balance    | 0                   | 0                   | 0                   | 0                          |

This continuing appropriation will be used to assist the Local Health Agencies to purchase vaccines. Vaccines are not always available to Local Health Units so it is necessary for the Department to purchase the vaccine and request the payment from the Locals. Once the vaccines are delivered and the payments received the net effect would be zero.

 00305
 Tobacco Prevention and Control

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### **Agency Performance Measures**

Outcome measures that can be expected within five years with a fully implemented statewide, comprehensive plan:

- · Reduce youth smoking by 12.7 percent.
- Stop 4,570 North Dakota youth from becoming addicted adult smokers.
- Prompt more than 3,500 adult smokers to quit for good.
- Save more than 2,380 North Dakota citizens from dying prematurely from smoking.

### **Program Performance Measures**

 Program:
 Tobacco Prevention and Control Program
 Reporting level:
 05-305-100-00-00-00-00000000

- The number of tobacco-free campus policies in K-12 schools and higher education has increased to 50 percent of all K-12 school districts and 11 college campuses.
- · All public places and places of employment in North Dakota are 100 percent smoke-free by law.
- The cigarette excise tax has increased to \$2.00 per pack and the excise tax on other tobacco taxes increased by an equal and proportional amount.
- All local public health units and three of the largest health care systems use the PHS Clinical Practice Guidelines systems approach to refer tobacco users to cost-effective cessation services.
- Adequate state and local infrastructure and capacity is established and is managing and implementing the new comprehensive statewide tobacco prevention and control plan with fidelity.

**00305 Tobacco Prevention and Control** 

Version: 2011R0300305

**Tobacco Prevention and Control** 

|                                 | 2009 - 2011 | 1          | 2011 - 2013 |            |
|---------------------------------|-------------|------------|-------------|------------|
| Beginning Balance               |             | 0          |             | 14,718,000 |
| Revenue and Net Transfers:      |             |            |             |            |
| Revenue                         | 27,600,000  |            | 27,600,000  |            |
| Total Revenue and Net Transfers |             | 27,600,000 |             | 27,600,000 |
| Estimated Expenditures By Line: |             |            |             |            |
| Comprehensive Tobacco Control   | 12,882,000  |            | 12,922,614  |            |
| Total Estimated Expenditures    |             | 12,882,000 |             | 12,922,614 |
| Ending Balance                  |             | 14,718,000 |             | 29,395,386 |

Veterans Home 00313

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## **Agency Performance Measures**

We do not have any performance measures at this time. We are reviewing this as part of our strategic plan.

**Program Performance Measures** 

**Reporting level:** 00-313-100-00-00-00-00000000 Program: Administration

We do not have any performance measures at this time. We are reviewing this as part of our strategic plan.

**Program:** Plant Operations

**Reporting level:** 00-313-200-00-00-00-00000000

We do not have any performance measures at this time. We are reviewing this as part of our strategic plan.

Program: New Veterans Home

**Reporting level:** 00-313-250-00-00-00-00000000

We do not have any performance measures for construction of the new veterans home.

Program: Dietary

**Reporting level:** 00-313-300-00-00-00-00000000

We do not have any performance measures at this time. We are reviewing this as part of our strategic plan.

Program: Nursing Services

Reporting level: 00-313-400-00-00-00-00-0000000

We do not have any performance measures at this time. We are reviewing this as part of our strategic plan.

Veterans Home 00313

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Program: Resident Services **Reporting level:** 00-313-500-00-00-00-00000000

We do not have any performance measures at this time. We are reviewing this as part of our strategic plan.

Program: Social Services

**Reporting level:** 00-313-600-00-00-00-00000000

We do not have any performance measures at this time. We are reviewing this as part of our strategic plan.

Program: Housekeeping

**Reporting level:** 00-313-700-00-00-00-00000000

We do not have any performance measures at this time. We are reviewing this as part of our strategic plan.

Program: Laundry

**Reporting level:** 00-313-800-00-00-00-00000000

We do not have any performance measures at this time. We are reviewing this as part of our strategic plan.

Program: Pharmacy

**Reporting level:** 00-313-900-00-00-00-00000000

We do not have any performance measures at this time. We are reviewing this as part of our strategic plan.

North Dakota Ioranderson / 2011R0300504 **Narrative Reports** 

**00313** Veterans Home

 **Version** 2011R0300504

 **Date:** 01/06/2011

 **Time:** 08:03:08

 Program:
 2009 Flood Expenses

 Reporting level:
 00-313-990-00-00-00-00000000

We do not have any performance measures for the 2009 flood program.

00313 Veterans Home Version: 2011R0300313

| Soldiers Home Fund 380          |                            |                            |
|---------------------------------|----------------------------|----------------------------|
|                                 | 2009 - 2011                | 2011 - 2013                |
| Beginning Balance               | 3,585,012                  | 1,046,095                  |
| Revenue and Net Transfers:      |                            |                            |
| Health                          | 6,000,000                  | 8,615,000                  |
| Transfers In                    | 248,000                    | 248,000                    |
| Miscellaneous General Revenue   | 600                        | 500                        |
| Leases, Rents, and Royalties    | 260,000                    | 2,000                      |
| General Government              | 20,000                     | 30,000                     |
| Charges for Services/Sales      | 300,000                    | 330,000                    |
| Bonds                           | 2,575,152                  | 0                          |
| Contributions And Private Gran  | 4,000                      | 4,000                      |
| Cash/Investment Earnings        | 1,500                      | 1,500                      |
| Intergovernmental Grants/Contr  | 4,000,000                  | 4,900,000                  |
| Total Revenue and Net Transfers | 13,409,252                 | 14,131,000                 |
| Estimated Expenditures By Line: |                            |                            |
| Salaries and Wages              | 7,970,512                  | 9,754,525                  |
| Operating Expenses              | 3,042,326                  | 4,561,298                  |
| Capital Assets                  | 20,551                     | 529,000                    |
| New Veterans Home               | 4,852,206                  | 307,000                    |
| 2009 Flood Expenses             | 862,574                    | 0                          |
| Unexpended Appropriations       | (800,000)                  | 0                          |
| North Dakota                    | Agency Special Fund Report | loranderson / 2011R0300313 |

| 2011 BIEN / 01/05/2011 10:38:38                                     | BIEN / 01/05/2011 10:38:38 CR06 - Agency Special Fund Report |            |
|---|--|------------|
| SPECIAL FUND REPORT<br>00313 Veterans Home<br>Version: 2011R0300313 |  |            |
| Total Estimated Expenditures  | 15,948,169   | 15,151,823 |
| Ending Balance  | 1,046,095  | 25,272     |

**Continuing Appropriation** 

313 Veterans Home

Version: 2011-R03-00313 **Project: 1 Custodial Funds** 

Version 2011R0300313 Number 1

**Description** Custodial Funds

Statutory Authority NDCC 37-15.21
Special Fund number and name 940 Commandant's Custodial Funds

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
|                   |                     |                     | 2003-2011           |                     |
| Beginning Balance | 34,647              | 43,653              | 57,407              | 35,407              |
| Revenue/transfers | 98,843              | 93,936              | 95,000              | 95,000              |
| Total available   | 133,490             | 137,589             | 152,407             | 130,407             |
| Expenditures      | 89,837              | 80,182              | 117,000             | 95,000              |
| Ending Balance    | 43,653              | 57,407              | 35,407              | 35,407              |

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### PERFORMANCE NARRATIVE

 00316
 Indian Affairs Commission

 Version
 2011R0300504

 Time:
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## **Agency Performance Measures**

The performance of the North Dakota Indian Affairs Commission is premised upon the goals\pillars of the Governor and those priority issues articulated by tribal leaders. The efficacy of the North Dakota Indian Affairs Commission Offices' efforts and its projects are conducted through monthly correspondence with the Governor's staff-liaison designee, as well as summative reviews as reported to the Governor in cabinet reports and ND tribal leaders through quarterly Commission meetings. Most of the Commission staff work is based on either legislation, statutorily mandated involvement (representation on the Tribal-State Relations Interim legislative Committee for example), state regulatory requirements, or legislation, e.g. Preparation for First Nations Day, specific requests made in Commission meetings; or issues arising out of State Agency or tribal requests.

In 2006, the North Dakota Indian Affairs Commission engaged in a Strategic Planning Process. The goals and objectives are in the developmental stages, and will be subject to change and dependent upon the approval by the Commission. Based on the North Dakota Indian Affairs Commissions' overall Strategic Plan the proposed 2009 – 2011 performance measures are as follows.

### **Program Performance Measures**

Program: Indian Affairs Administration Reporting level: 00-316-105-00-00-00-00000000

- 1. Develop and Implement a written public relations campaign\plan to create a greater role and clarify its responsibilities, create an awareness of the needs and issues of American Indians in North Dakota; to celebrate the accomplishments of Indian individuals, programs and projects.
- 2. Gather and facilitate the dissemination of data and statistics and research issues, concerns, and needs that pertain to the American Indian population in the State of North Dakota.
- 3. Facilitate a collaborative relationship between and among agencies and tribal communities as it relates to legislation, education, and social and health needs.
- 4. Advocate for the design, development and implementation of Tribal initiatives that may include but not limited to water issues, (2) gaming, (3) education, (4) taxes, and (5) social and health needs.

Continuing Appropriation

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Version: 2011-R03-00316

**Project: 1 Indian Affairs Commission Printing Fund** 

**Version** 2011R0300316 **Number** 1

**Description** Indian Affairs Commission Printing Fund

**Statutory Authority** 54-36-08

Special Fund number and name 364 Indian Affairs Commission Printing Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 15,947    | 16,437    | 16,437    | 13,437    |
| Revenue/transfers | 2,114     | 0         | 0         | 0         |
| Total available   | 18,061    | 16,437    | 16,437    | 13,437    |
| Expenditures      | 1,624     | 0         | 3,000     | 3,000     |
| Ending Balance    | 16,437    | 16,437    | 13,437    | 10,437    |

The beginning balance of \$14,500 was transferred to the Indian Affairs Commission on July 1, 2003 which was the effective date stated in HB 1005. Money in the Indian affairs commission printing fund and earnings on the money in the fund are appropriated on a continuing basis to the commission to defray expenses incurred by the commission in producing and distributing publications and informational and educational materials.

**00321** Department of Veterans Affairs

 **Version** 2011R0300504

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## **Agency Performance Measures**

Implementation of:

- 1. strategic plan objectives: objectives set and are reviewed quarterly.
- 2. performance audit recommendations: Performance audit conducted by state auditors office with one formal recomendation and 3 informal recomendations. All recomendations have been or are being addressed.
- 3. legislative action taken by state legislature. All legislation required action has been and is being addressed.

## **Program Performance Measures**

| Program: Veterans Affairs Administration | Reporting level: 00-321-100-00-00-00-00000000 |
|--|---|
|--|---|

We have implemented individual employee goals and performance measures to outline and measure the quality of service to our veterns and performance of our staff in providing these services to ensure quality service.

Continuing AppropriationDate:01/04/2011321 Department of Veterans Affairs14:02:08

Version: 2011-R03-00321

**Project: 1 Veterans Aid Loan Program** 

Version 2011R0300321 Number 1
Description Veterans Aid Loan Program
Statutory Authority NDCC 37-14-03.3

Special Fund number and name 368 Veterans Aid Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 550.216             | 576.588             | 577.179             | 572.482             |
| Revenue/transfers | 294,343             | 272,300             | 239,072             | 268,571             |
| Total available   | 844,559             | 848,888             | 816,251             | 841,053             |
| Expenditures      | 267,971             | 271,709             | 243,769             | 261,149             |
| Ending Balance    | 576,588             | 577,179             | 572,482             | 579,904             |

This appropriation allows for loans to be made to qualified veterans or their widow/widowers. The interst paid is used to offset the collection costs on delinquent loans. Because of the nature of the program, it would be extremely difficult to predict the amount necessary for ensuing that qualified applicants receive the assistance they are entitled to under North Dakota Century Code. The department is able to use appropriate collection actions to recoup delinquent loans to prevent as much loss as possible from the fund.

 00325
 Department of Human Services

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## **Agency Performance Measures**

- · Overall Administrative Costs for the Department will be under 10 percent of budget.
- 2007-2009 biennium actual 5.66 percent.
- 2009 2011 biennium 6.07 percent (based on legislatively approved budget).
- Information requests, service requests and payment timelines will meet established timeframes.
- · The specific measures are established in each budget (program) level.
- Customer Satisfaction goals as it relates to the value of the service received, availability or amount will be attained.
- The specific measures are established in each budget (program) level.

### **Program Performance Measures**

### <u>Legal Services:</u>

80% of appeals that require a hearing will be sent to the Office of Administrative Hearings within 20 calendar days of receipt of the appeal.

SFY 2010 results - 54%

85% of contract, memorandum of understanding and requests for proposal reviews will be completed within fifteen working days from the date of receipt.

SFY 2010 results - 95%

The appeal performance measures were not met during SFY 2010 due to frequent delays in receipt of background information or program review.

Internally established benchmarks were used.

### Fiscal Administration:

Financial Status reports will be completed quarterly to effectively monitor the \$2.3 billion budget.

SFY 2008 - 4 financial status reports were completed.

SFY 2009 - 2 financial status reports were completed.

SFY 2010 - 2 financial status reports were completed.

90 - 100% of deadlines will be met regarding ratesetting; information reports to managers; payments to vendors and employees; monitoring of grants and cost reimbursement contracts; completion of audits and delivery of mail.

SFY 2008, SFY 2009 and SFY 2010 - all timelines were met or exceeded.

Department of Human Services 00325

**Date:** 01/06/2011Version 2011R0300504 Time: 08:03:08

**Human Resources:** 

Provide managers with Certificate of Eligibles within 4 days of closing.

January 2010 – June 2010 Results – 2.08 days.

Program: Information Technology Srvcs **Reporting level:** 00-325-100-20-00-00-00000000

1. State office incidents will be resolved at a level of customer satisfaction of "Satisfied" or "Very Satisfied" 99% of the time.

FY2010: 99.5%

Benchmark established internally.

3. Employee turnover is no greater than 6%.

FY2010: 5%

Benchmark established internally.

Program: Economic Assist Policy-Grants

Reporting level: 00-325-300-01-00-00-00-0000000

The annual Supplemental Nutrition Assistance Program issuance error rate will be less than the national average.

All families who apply and are eligible for child care assistance will receive a benefit.

90 % of System Support calls/letters will be resolved within one working day.

 00325
 Department of Human Services

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\$1,300,000 per year will be collected directly or under DHS supervision from estates of deceased Medicaid recipients and spouses of deceased recipients.

Actual performance for the above performance measures:

Supplemental Nutrition Assistance Program issuance error rate

FFY 2007: 3.29% (national average 5.64%) FFY 2008: 5.68% (national average 5.01%) FFY 2009: 3.42% (national average 4.36%)

Percentage of families who applied for Child Care Assistance and demonstrated eligibility who received benefits

SFY 2007: 100% (monthly average of 3,962 cases) SFY 2008: 100% (monthly average of 4,067 cases) SFY 2009: 100% (monthly average of 3,787 cases)

Percentage of System Support calls/letters resolved within one working day

SFY 2007: 97% SFY 2008: 97% SFY 2009: 97%

Amount of Medicaid claims collected from decedent's estates

SFY 2007: \$1,633,289 SFY 2008: \$1,876,780 SFY 2009: \$2,080,863

Benchmarks were established internally. Supplemental Nutrition Assistance Program is set to maintain North Dakota error rate below national average.

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### PERFORMANCE NARRATIVE

 00325
 Department of Human Services

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Program: Child Support Enforcement Reporting level: 00-325-300-02-00-00-00000000

### Measures:

- 1) Rank in the top five in the nation overall on federal performance measures.
- 2) Paternity established or acknowledged for 95% of children in IV-D cases born out-of-wedlock.
- 3) Court orders for child support established for 90% of IV-D cases.
- 4) Collect 73% of current support owed on IV-D cases.
- 5) Collect \$5.00 (IV-D cases) for each \$1.00 spent.

### Actual performance on the above measures for FFY 2009:

- 1) Ranked second overall in the nation on federal performance measures.
- 2) Paternity established or acknowledged for 106.3% of children in IV-D cases born out of wedlock.
- 3) Court orders for child support established for 88.7% of IV-D cases.
- 4) Collected 75.0% of current support owed on IV-D cases.
- 5) Collected \$5.86 (IV-D cases) for each \$1.00 spent.

The benchmark for measure #1 was established internally and the federal government requires measures #2 through #5.

Program: Medical Services Reporting level: 00-325-300-03-00-00-00000000

### PROGRAM PERFORMANCE MEASURES

1. Process 90% of Medicaid claims within 30 days of receipt and 99% of Medicaid claims within 90 days of receipt. Process claims at a 98% or better accuracy rate.

2009 – 91.95% within 30 days; 98.7% within 90 days.

2008 - 82.99% within 30 days; 98.23% within 90 days.

2007 - 80.82% within 30 days; 95.13% within 90 days.

2006 - 89.67% within 30 days; 99.58% within 90 days.

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 Department of Human Services

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ND's FY2006 PERM error rate

| Strata  | Error Rate | Projected<br>Payments | Projected Incorrect<br>Payments | Sampled Line<br>Items | Standard<br>Error | Confidence Interval |
|---------|------------|-----------------------|---------------------------------|-----------------------|-------------------|---------------------|
| Overall | 4.25%      | \$506,200,362.86      | \$21,503,459.01                 | 1014                  | 1.10%             | 2.09% - 6.41%       |

With an estimated error rate of 4.25% and a standard error of 1.10%, we calculate a 95 percent confidence interval of 2.1% to 6.4%.

Benchmark based on federal requirements.

2. 50% of children enrolled in Medicaid will receive a Health Tracks screening.

FFY 2008 – 64% of children were screened.

FFY 2007 – 62% of children were screened.

FFY 2006 – 67% of children were screened.

FFY 2005 – 59% of children were screened.

Benchmark established internally.

3. 90% of families who respond to the annual CHIP survey will report overall satisfaction with the Health Steps program.

July 2009 Survey – 90% responded with a positive overall satisfaction

July 2008 Survey – 90% responded with a positive overall satisfaction

July 2007 Survey – 97% responded with a positive overall satisfaction

July 2006 Survey – 97% responded with a positive overall satisfaction

Benchmark established internally.

4. 40% of Children under the age of 8, with continuous CHIP coverage, will receive a preventive dental service.

2009 – 79% of children received a preventive dental service.

2008 – 84% of children received a preventive dental service.

<sup>\*</sup> North Dakota is one of 17 States randomly selected by the Centers for Medicare and Medicaid Services (CMS) for the Payment Error Rate Measurement (PERM) PERM initiative for Federal fiscal year (FFY) 2006 (October 1, 2005 - September 30, 2006). Under this plan, a state will be selected for error rate measurement once and only once every three years for each program. For FFY 2006, CMS will measure Medicaid fee-for-service (FFS) claim payments and premium payments made on behalf of beneficiaries for accuracy.

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 Department of Human Services

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2007 – 84% of children received a preventive dental service. 2006 – 86% of children received a preventive dental service.

Benchmark established internally.

5. 50% of the children who turned two years of age during the preceding year and were continuously enrolled with CHIP will receive at least 4 office visits with a primary care provider during the first 24 months of life.

2009 – 76% of children turning 2.

2008 – 54% of children turning 2.

2007 – 72% of children turning 2.

2006 – 71% of children turning 2.

Benchmark established internally.

**Program:** Long Term Care

**Reporting level:** 00-325-300-10-00-00-00000000

### PROGRAM PERFORMANCE MEASURES

# **Home and Community Based Services**

The number of clients receiving services through the HCBS program (Service Payments for the Elderly (SPED), Expanded Service Payments for the Elderly (ExSPED), Medicaid HCBS Waivers, and Personal Care Services) will increase each year.

SFY 2009 - 2,708

SFY 2008 - 2.785

SFY 2007 - 2-,591

SFY 2006 - 2,499

The benchmarks are established internally.

 Program:
 DD Council

 Reporting level:
 00-325-300-42-00-00-0000000

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Program performance measures that apply to the SCDD are established under the federal Developmental Disabilities Act Basic State Grant Program administered by the Council. Under its federally approved 2007-2011 State Plan, the SCDD is responsible for tracking and annually reporting performance data on 26 performance outcome measures to the federal Administration on Developmental Disabilities.

 Program:
 Aging Services

 Reporting level:
 00-325-300-43-00-00-00000000

### PROGRAM PERFORMANCE MEASURES

Older Americans Act Nutrition and Supportive Services Program

An average of 30,005 individuals age 60 and older will receive Older Americans Act services.

Actual number receiving services:

FFY 2009 27,479 FFY 2008 31,979 FFY 2007 30,557

## Elder Rights Program

1. Residents in long-term care and assisted living facilities will receive ombudsman complaint services.

Actual number of complaints resolved:

FFY 2009 715 FFY 2008 1, 091 FFY 2007 1, 142

\* A new reporting system was implemented.

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2. Vulnerable adult protective services will be provided to individuals who have been abused, neglected or exploited.

\*Actual number of cases opened:

FFY 2009 530

FFY 2008 486

FFY 2007 444

\*Reporting for vulnerable adult services was not consistent; efforts to rectify this have been implemented.

**Program:** Children and Family Services

**Reporting level:** 00-325-300-46-00-00-00000000

15% or fewer children who entered foster care will re-enter foster care within 12 months of a prior foster care episode.

This benchmark is a federal requirement. In FFY 2006 the re-entry rate was 17.5%, in FFY 2007, 19.1%. In FFY 2008 the foster care re-entry rate was 18.8%, in FFY 2009 the foster care re-entry rate was 13.4%. At this time we meet and exceed the federal standard

- Of all children who exited foster care to a finalized adoption 26.8% or more children exited care in less than 24 months from the time of the latest removal from home. This benchmark is a federal requirement. In FFY 2005, 34.5% of children who had exited foster care to a finalized adoption did so in less than 24 months. In FFY 2006, 53.5%, in FFY 2007, 52%, in FFY 2008, 63.3% and in FFY 2009,54%. At this time we exceed the federal standard.
- 6.1% or fewer, children who were victims of child abuse and/or neglect will have another services required report within a 6-month period.

This benchmark is a federal requirement. In CY 2003/2004 we met the national standard. The rate for CY 2005 was 4%; 3% for FFY06, 2.6% for FFY07, and 3.5% for FFY2008. At this time we exceed the federal standard. (FFY 2009 in not available at this time.)

Of all children served who have been in foster care less than 12 months from the time of the latest removal from home, 83.3% will have no more than two placement settings.

This benchmark is a federal requirement. At this time, North Dakota does not meet the federal standard, however North Dakota has made significant improvement towards meeting the standard. In FFY 2006, 83.39%, in FFY 2007, 83.6%, in FFY 2008 84.39%, and in FFY 2009 83.6% had fewer than two placement settings.

Of all children who are reunified with their parents or caretakers at the time of discharge from foster care, 69.9% or more children will be reunified in less than 12 months from the time of the latest removal from home. This benchmark is a federal requirement. North Dakota exceeds the national standard in this area. The rate for FFY 2006, FFY 2007, and FFY2008 was 70.4%, 74.7% and 61.2% respectively. In FFY 2009 North Dakota exceeded the standard with 73.4%

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Program: Mental Health-Substance Abuse Reporting level: 00-325-300-47-00-00-00000000

## Children's mental health programs

Performance measure: Increase the children who are receiving SPARCS and showed significant improvement on the Youth Outcome Questionnaire - a measure that assesses six domains of behaviorial difficulties in teens.

Current outcome: 63% of the children receiving SPARCS showed significant improvement of the Youth Outcome Questionnaire.

### Adult mental health programs

Performance measure: Increase the percentage of adults diagnosed with a serious mental illness who are employed.

Current outcome: 25% of adults diagnosed with a serious mental illness who receive public mental health services were employed.

Numerator: The number of adults diagnosed with a serious mental illness who receive public mental health services and who are employed.

Denominator: The number of adults diagnosed with a serious mental illness who receive public mental health services and report their employment status.

## Substance Abuse Treatment Programs

Performance measure: No substance use in the last 30 days.

Current outcome: 86% of individuals reported no alcohol use within the last 30 days at discharge. 88% of individuals reported no drug use within the last 30 days at discharge.

# Substance Abuse Prevention Programs

Performance measure: Reduce the percentage of 9-12 graders who reported binge drinking in the past 30 days by 2%.

Current outcomes: 31% is the current percentage of 9-12 graders who reported binge drinking on the Youth Risk Behavior Survey.

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Program:Vocational RehabilitationReporting level:00-325-300-51-00-00-00000000

## A. Employment Service

1. 900 individuals with disabilities will complete training and services and become employed.

| Trend data: | <u>Actual</u> | <u>Goal</u> |
|-------------|---------------|-------------|
| FFY 2009    | 793           | 894         |
| FFY 2008    | 903           | 894         |
| FFY 2007    | 893           | 883         |

2. 80% of the individuals will remain employed six months after their VR case is closed.

| Trend data: | <u>Actual</u> | <u>Goal</u> |
|-------------|---------------|-------------|
| FFY 2009    | 92%           | 80%         |
| FFY 2008    | 91%           | 80%         |
| FFY 2007    | 93%           | 80%         |

3. 6,567 individuals with disabilities will receive services and be at various stages of completing their training.

| Trend data: | <u>Actual</u> | <u>Goal</u> |
|-------------|---------------|-------------|
| FFY 2009    | 6,482         | 6,248       |
| FFY 2008    | 6,472         | 6,493       |
| FFY 2007    | 6.775         | 6.581       |

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4. 90% of the individuals will report satisfaction with VR services.

| Trend data: | <u>Actual</u> | <u>Goal</u> |
|-------------|---------------|-------------|
| FFY 2009    | 90%           | 90%         |
| FFY 2008    | 91%           | 90%         |
| FFY 2007    | 85%           | 90%         |

5. The average increased income for every dollar spent for VR services will be \$6.50. (Cost/Benefit – Increased Income)

| Trend data: | <u>Actual</u> | <u>Goal</u> |
|-------------|---------------|-------------|
| FFY 2009    | \$10.09       | \$6.50      |
| FFY 2008    | \$10.07       | \$6.50      |
| FFY 2007    | \$12.77       | \$6.50      |

6. The average payback in taxes for every dollar spent for VR services will be \$1.35. (Cost/Benefit – Payback in Taxes)

| Trend data: | <u>Actual</u> | <u>Goal</u> |
|-------------|---------------|-------------|
| FFY 2009    | \$2.02        | \$1.35      |
| FFY 2008    | \$2.01        | \$1.35      |
| FFY 2007    | \$2.55        | \$1.35      |

### B. Business Services

1. Previous and new employer who have a contact with VR staff who hire or retain VR clients. (Additional employers also hire VR clients. However, VR does not necessarily have an individual contact with each one of them because many clients prefer to make contact on their own.)

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| Trend data | <u>Actual</u> | <u>Goal</u> |
|------------|---------------|-------------|
| FFY 2009   | 253           | #           |
| FFY 2008   | 319           | 320         |
| FFY 2007   | 350           | 316         |

2. VR initiated contacts with area employers and businesses.

| Trend data | <u>Actual</u> | <u>Goal</u> |  |
|------------|---------------|-------------|--|
| FFY 2009   | 2,656         | #           |  |
| FFY 2008   | 2,761         | 2,462       |  |
| FFY 2007   | 2,422         | 2,395       |  |

# Business Services is in transitioning its performance measures. No goals have yet been determined for FFY 2009 and forward.

# C. Independent Living Services

1. 85% of consumer-identified goals for independent living will be achieved during the reporting period.

| Trend data | <u>Actual</u> | <u>Goal</u> |
|------------|---------------|-------------|
| FFY 2009   | 91%           | 85%         |
| FFY 2008   | 94%           | 85%         |
| FFY 2007   | 92%           | 85%         |

2. 7,500 individuals will receive independent living services.

Trend data

**Actual** 

<u>Goal</u>

| P | EF | RF( | <b>DR</b> | MΑ | NC | ΞΝ | <b>IAR</b> | RA | \TI\ | /E |
|---|----|-----|-----------|----|----|----|------------|----|------|----|
|---|----|-----|-----------|----|----|----|------------|----|------|----|

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| FFY 2009 | 8,879 | 7,500 |
|----------|-------|-------|
| FFY 2008 | 8,198 | 7,500 |
| FFY 2007 | 5,519 | 7,500 |

# D. Disability Determination Services

1. Number of eligibility decisions made during reporting period.

| Trend data | <u>Actual</u> |
|------------|---------------|
| FFY 2009   | 5,058         |
| FFY 2008   | 5,563         |
| FFY 2007   | 5,564         |

2. Overall accuracy rate on eligibility decisions during period.

| Trend data | <u>Actua</u> |
|------------|--------------|
| FFY 2009   | 93%          |
| FFY 2008   | 95%          |
| FFY 2007   | 96%          |

Program: Developmental Disabilities Reporting level: 00-325-300-52-00-00-00000000

Developmental Disabilities is currently working on revising their performance measures.

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 Program:
 Northwest HSC

 Reporting level:
 00-325-410-71-00-00-00000000

The following are the core services delivered at the HSC.

## Aging Services:

Aging Services Administration
Vulnerable Adult Protective Services
Long-Term Care Ombudsman Program
Adult Family Foster Care Licensure

## **Developmental Disabilities**

Case Management
Administration of waivered services

### Vocational Rehabilitation

Assessment / Employment Counseling and Guidance Referral to rehabilitation services Job related services Vision Services Supported Employment Services Business Services including ADA Consultation and Assessment

### Child Welfare Services

Program Supervision – Regional Reps and Child Care Licensing Specialists Parental Capacity Evaluation
Acute/Clinical Services as deemed clinically appropriate

### Children's Mental Health

#### Level I Criteria

- o Care Coordination
- o Acute/Clinical Services as deemed appropriate

### Level II Criteria

- o Care Coordination
- o Case Aide Services
- o Crisis Residential/Safe beds
- o Flexible funding
- o Acute Clinical Services as deemed appropriate

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## Serious Mental Illness (Extended Care Coordination)

Care Coordination

Case Aide Services

Needs-based array of residential services

**Community Support Services** 

Medical Management

Acute/Clinical Services as deemed clinically appropriate

### **Acute Clinical Services**

### Core Populations:

- o Self Harm/Suicide
- o Child Abuse and Neglect
- o Foster Care/ Subsidized Adoption

# Acute Psychiatric Services

- o Psychological evaluation and testing
- o Psychiatric evaluation
- o Clinical evaluation
- o Individual Therapy
- o Group Therapy
- o Family Therapy
- o Clinical Case Management
- o Medication Management
- o Crisis Residential
- o Short Term Hospital
- o Lab and Clinical Screening

### Substance Abuse Services

Care Coordination / Case Aide

Evaluation

Social and Medical Detoxification Services

Needs based array of primary treatment services

- o Low intensity outpatient
- o Intensive outpatient
- o Day treatment

Needs validated residential services

Medication/Medical monitoring/Management

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### Crisis/Emergency Response Services

24-hour a day/7-days a week crisis call response from a designated, trained Center employee Regional Intervention Services

- o Screening
- o Gatekeeping/referral

#### Performance Measures include:

- 1. Human Service Centers will provide for the delivery of core services at a level that meets the needs of their region.
- 2. Human Service Centers will meet the program goals established through the Department's strategic planning process.
- 3. Human Service Centers will maintain an overall client satisfaction rating of 80%.

Specific performance outcome measures for services provided by the HSCs are reported through the respective Program Division, with client and program data being provided for those reports by the clinical field staff (i.e., addiction treatment outcomes reported by Mental Health & Substance Abuse Division; employment outcomes for persons with disabilities reported by ND Division of Vocational Rehabilitation).

 Program:
 North Central HSC
 Reporting level:
 00-325-410-72-00-00-00000000

The following are the core services delivered at the HSC.

# Aging Services:

Aging Services Administration Vulnerable Adult Protective Services Long-Term Care Ombudsman Program Adult Family Foster Care Licensure

**Developmental Disabilities** 

Case Management
Administration of waivered services

### Vocational Rehabilitation

Assessment / Employment Counseling and Guidance Referral to rehabilitation services Job related services

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Vision Services

Supported Employment Services

Business Services including ADA Consultation and Assessment

### Child Welfare Services

Program Supervision – Regional Reps and Child Care Licensing Specialists Parental Capacity Evaluation
Acute/Clinical Services as deemed clinically appropriate

#### Children's Mental Health

### Level I Criteria

- o Care Coordination
- o Acute/Clinical Services as deemed appropriate

### Level II Criteria

- o Care Coordination
- o Case Aide Services
- o Crisis Residential/Safe beds
- o Flexible funding
- o Acute Clinical Services as deemed appropriate

## Serious Mental Illness (Extended Care Coordination)

Care Coordination

Case Aide Services

Needs-based array of residential services

**Community Support Services** 

Medical Management

Acute/Clinical Services as deemed clinically appropriate

### **Acute Clinical Services**

### Core Populations:

- o Self Harm/Suicide
- o Child Abuse and Neglect
- o Foster Care/ Subsidized Adoption

## Acute Psychiatric Services

- o Psychological evaluation and testing
- o Psychiatric evaluation

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- o Clinical evaluation
- o Individual Therapy
- o Group Therapy
- o Family Therapy
- o Clinical Case Management
- o Medication Management
- o Crisis Residential
- o Short Term Hospital
- o Lab and Clinical Screening

### Substance Abuse Services

Care Coordination / Case Aide

Evaluation

Social and Medical Detoxification Services

Needs based array of primary treatment services

- o Low intensity outpatient
- o Intensive outpatient
- o Day treatment

Needs validated residential services

Medication/Medical monitoring/Management

### Crisis/Emergency Response Services

24-hour a day/7-days a week crisis call response from a designated, trained Center employee Regional Intervention Services

- o Screening
- o Gatekeeping/referral

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- 2. Human Service Centers will meet the program goals established through the Department's strategic planning process.
- 3. Human Service Centers will maintain an overall client satisfaction rating of 80%.

Specific performance outcome measures for services provided by the HSCs are reported through the respective Program Division, with client and program data being provided for those reports by the clinical field staff (i.e., addiction treatment outcomes reported by Mental Health & Substance Abuse Division; employment outcomes for persons with disabilities reported by ND Division of Vocational Rehabilitation).

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 Program:
 Lake Region HSC

 Reporting level:
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The following are the core services delivered at the HSC.

## Aging Services:

Aging Services Administration Vulnerable Adult Protective Services Long-Term Care Ombudsman Program Adult Family Foster Care Licensure

## **Developmental Disabilities**

Case Management
Administration of waivered services

#### Vocational Rehabilitation

Assessment / Employment Counseling and Guidance Referral to rehabilitation services Job related services Vision Services Supported Employment Services Business Services including ADA Consultation and Assessment

### Child Welfare Services

Program Supervision – Regional Reps and Child Care Licensing Specialists Parental Capacity Evaluation
Acute/Clinical Services as deemed clinically appropriate

### Children's Mental Health

#### Level I Criteria

- o Care Coordination
- o Acute/Clinical Services as deemed appropriate

### Level II Criteria

- o Care Coordination
- o Case Aide Services
- o Crisis Residential/Safe beds

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- o Flexible funding
- o Acute Clinical Services as deemed appropriate

## Serious Mental Illness (Extended Care Coordination)

**Care Coordination** 

Case Aide Services

Needs-based array of residential services

**Community Support Services** 

Medical Management

Acute/Clinical Services as deemed clinically appropriate

### **Acute Clinical Services**

## Core Populations:

- o Self Harm/Suicide
- o Child Abuse and Neglect
- o Foster Care/ Subsidized Adoption

## Acute Psychiatric Services

- o Psychological evaluation and testing
- o Psychiatric evaluation
- o Clinical evaluation
- o Individual Therapy
- o Group Therapy
- o Family Therapy
- o Clinical Case Management
- o Medication Management
- o Crisis Residential
- o Short Term Hospital
- o Lab and Clinical Screening

### Substance Abuse Services

Care Coordination / Case Aide

Evaluation

Social and Medical Detoxification Services

Needs based array of primary treatment services

- o Low intensity outpatient
- o Intensive outpatient
- o Day treatment

Needs validated residential services

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Medication/Medical monitoring/Management

Crisis/Emergency Response Services

24-hour a day/7-days a week crisis call response from a designated, trained Center employee Regional Intervention Services

- o Screening
- o Gatekeeping/referral

#### Performance Measures include:

- 1. Human Service Centers will provide for the delivery of core services at a level that meets the needs of their region.
- 2. Human Service Centers will meet the program goals established through the Department's strategic planning process.
- 3. Human Service Centers will maintain an overall client satisfaction rating of 80%.

Specific performance outcome measures for services provided by the HSCs are reported through the respective Program Division, with client and program data being provided for those reports by the clinical field staff (i.e., addiction treatment outcomes reported by Mental Health & Substance Abuse Division; employment outcomes for persons with disabilities reported by ND Division of Vocational Rehabilitation).

 Program:
 Northeast HSC

 Reporting level:
 00-325-410-74-00-00-00000000

The following are the core services delivered at the HSC.

# Aging Services:

Aging Services Administration Vulnerable Adult Protective Services Long-Term Care Ombudsman Program Adult Family Foster Care Licensure

**Developmental Disabilities** 

Case Management Administration of waivered services

Vocational Rehabilitation

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Assessment / Employment Counseling and Guidance

Referral to rehabilitation services

Job related services

Vision Services

Supported Employment Services

Business Services including ADA Consultation and Assessment

### Child Welfare Services

Program Supervision – Regional Reps and Child Care Licensing Specialists

Parental Capacity Evaluation

Acute/Clinical Services as deemed clinically appropriate

### Children's Mental Health

### Level I Criteria

- o Care Coordination
- o Acute/Clinical Services as deemed appropriate

### Level II Criteria

- o Care Coordination
- o Case Aide Services
- o Crisis Residential/Safe beds
- o Flexible funding
- o Acute Clinical Services as deemed appropriate

## Serious Mental Illness (Extended Care Coordination)

**Care Coordination** 

Case Aide Services

Needs-based array of residential services

**Community Support Services** 

Medical Management

Acute/Clinical Services as deemed clinically appropriate

### **Acute Clinical Services**

### Core Populations:

- o Self Harm/Suicide
- o Child Abuse and Neglect
- o Foster Care/ Subsidized Adoption

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### Acute Psychiatric Services

- o Psychological evaluation and testing
- o Psychiatric evaluation
- o Clinical evaluation
- o Individual Therapy
- o Group Therapy
- o Family Therapy
- o Clinical Case Management
- o Medication Management
- o Crisis Residential
- o Short Term Hospital
- o Lab and Clinical Screening

### Substance Abuse Services

Care Coordination / Case Aide

Evaluation

Social and Medical Detoxification Services

Needs based array of primary treatment services

- o Low intensity outpatient
- o Intensive outpatient
- o Day treatment

Needs validated residential services

Medication/Medical monitoring/Management

### Crisis/Emergency Response Services

24-hour a day/7-days a week crisis call response from a designated, trained Center employee Regional Intervention Services

- o Screening
- o Gatekeeping/referral

### Performance Measures include:

- 1. Human Service Centers will provide for the delivery of core services at a level that meets the needs of their region.
- 2. Human Service Centers will meet the program goals established through the Department's strategic planning process.
- 3. Human Service Centers will maintain an overall client satisfaction rating of 80%.

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Specific performance outcome measures for services provided by the HSCs are reported through the respective Program Division, with client and program data being provided for those reports by the clinical field staff (i.e., addiction treatment outcomes reported by Mental Health & Substance Abuse Division; employment outcomes for persons with disabilities reported by ND Division of Vocational Rehabilitation).

 Program:
 Southeast HSC

 Reporting level:
 00-325-410-75-00-00-00000000

The following are the core services delivered at the HSC.

## Aging Services

Aging Services Administration Vulnerable Adult Protective Services Long-Term Care Ombudsman Program Adult Family Foster Care Licensure

### **Developmental Disabilities**

Case Management
Administration of waivered services

#### Vocational Rehabilitation

Assessment / Employment Counseling and Guidance Referral to rehabilitation services Job related services Vision Services Supported Employment Services Business Services including ADA Consultation and Assessment

### Child Welfare Services

Program Supervision – Regional Reps and Child Care Licensing Specialists Parental Capacity Evaluation
Acute/Clinical Services as deemed clinically appropriate

Children's Mental Health

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### Level I Criteria

- o Care Coordination
- o Acute/Clinical Services as deemed appropriate

### Level II Criteria

- o Care Coordination
- o Case Aide Services
- o Crisis Residential/Safe beds
- o Flexible funding
- o Acute Clinical Services as deemed appropriate

## Serious Mental Illness (Extended Care Coordination)

Care Coordination

Case Aide Services

Needs-based array of residential services

**Community Support Services** 

Medical Management

Acute/Clinical Services as deemed clinically appropriate

### **Acute Clinical Services**

### Core Populations:

- o Self Harm/Suicide
- o Child Abuse and Neglect
- o Foster Care/ Subsidized Adoption

## Acute Psychiatric Services

- o Psychological evaluation and testing
- o Psychiatric evaluation
- o Clinical evaluation
- o Individual Therapy
- o Group Therapy
- o Family Therapy
- o Clinical Case Management
- o Medication Management
- o Crisis Residential
- o Short Term Hospital
- o Lab and Clinical Screening

Substance Abuse Services

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Care Coordination / Case Aide

Evaluation

Social and Medical Detoxification Services

Needs based array of primary treatment services

- o Low intensity outpatient
- o Intensive outpatient
- o Day treatment

Needs validated residential services

Medication/Medical monitoring/Management

Crisis/Emergency Response Services

24-hour a day/7-days a week crisis call response from a designated, trained Center employee **Regional Intervention Services** 

- o Screening
- o Gatekeeping/referral

### Performance Measures include:

- 1. Human Service Centers will provide for the delivery of core services at a level that meets the needs of their region.
- 2. Human Service Centers will meet the program goals established through the Department's strategic planning process.
- 3. Human Service Centers will maintain an overall client satisfaction rating of 80%.

Specific performance outcome measures for services provided by the HSCs are reported through the respective Program Division, with client and program data being provided for those reports by the clinical field staff (i.e., addiction treatment outcomes reported by Mental Health & Substance Abuse Division; employment outcomes for persons with disabilities reported by ND Division of Vocational Rehabilitation).

Program: South Central HSC **Reporting level:** 00-325-410-76-00-00-00000000

The following are the core services delivered at the HSC.

Aging Services:

Aging Services Administration Vulnerable Adult Protective Services Long-Term Care Ombudsman Program Adult Family Foster Care Licensure

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### **Developmental Disabilities**

Case Management
Administration of waivered services

#### Vocational Rehabilitation

Assessment / Employment Counseling and Guidance Referral to rehabilitation services Job related services Vision Services Supported Employment Services Business Services including ADA Consultation and Assessment

### Child Welfare Services

Program Supervision – Regional Reps and Child Care Licensing Specialists Parental Capacity Evaluation
Acute/Clinical Services as deemed clinically appropriate

#### Children's Mental Health

### Level I Criteria

- o Care Coordination
- o Acute/Clinical Services as deemed appropriate

#### Level II Criteria

- o Care Coordination
- o Case Aide Services
- o Crisis Residential/Safe beds
- o Flexible funding
- o Acute Clinical Services as deemed appropriate

## Serious Mental Illness (Extended Care Coordination)

Care Coordination
Case Aide Services
Needs-based array of residential services
Community Support Services
Medical Management
Acute/Clinical Services as deemed clinically appropriate

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### **Acute Clinical Services**

## Core Populations:

- o Self Harm/Suicide
- o Child Abuse and Neglect
- o Foster Care/ Subsidized Adoption

### Acute Psychiatric Services

- o Psychological evaluation and testing
- o Psychiatric evaluation
- o Clinical evaluation
- o Individual Therapy
- o Group Therapy
- o Family Therapy
- o Clinical Case Management
- o Medication Management
- o Crisis Residential
- o Short Term Hospital
- o Lab and Clinical Screening

### Substance Abuse Services

Care Coordination / Case Aide

Evaluation

Social and Medical Detoxification Services

Needs based array of primary treatment services

- o Low intensity outpatient
- o Intensive outpatient
- o Day treatment

Needs validated residential services

Medication/Medical monitoring/Management

### Crisis/Emergency Response Services

24-hour a day/7-days a week crisis call response from a designated, trained Center employee Regional Intervention Services

- o Screening
- o Gatekeeping/referral

### Performance Measures include:

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- 1. Human Service Centers will provide for the delivery of core services at a level that meets the needs of their region.
- 2. Human Service Centers will meet the program goals established through the Department's strategic planning process.
- 3. Human Service Centers will maintain an overall client satisfaction rating of 80%.

Specific performance outcome measures for services provided by the HSCs are reported through the respective Program Division, with client and program data being provided for those reports by the clinical field staff (i.e., addiction treatment outcomes reported by Mental Health & Substance Abuse Division; employment outcomes for persons with disabilities reported by ND Division of Vocational Rehabilitation).

 Program:
 West Central HSC

 Reporting level:
 00-325-410-77-00-00-00000000

The following are the core services delivered at the HSC.

### Aging Services:

Aging Services Administration
Vulnerable Adult Protective Services
Long-Term Care Ombudsman Program
Adult Family Foster Care Licensure

### **Developmental Disabilities**

Case Management
Administration of waivered services

### Vocational Rehabilitation

Assessment / Employment Counseling and Guidance Referral to rehabilitation services Job related services Vision Services Supported Employment Services Business Services including ADA Consultation and Assessment

#### Child Welfare Services

Program Supervision – Regional Reps and Child Care Licensing Specialists Parental Capacity Evaluation
Acute/Clinical Services as deemed clinically appropriate

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### Children's Mental Health

### Level I Criteria

- o Care Coordination
- o Acute/Clinical Services as deemed appropriate

### Level II Criteria

- o Care Coordination
- o Case Aide Services
- o Crisis Residential/Safe beds
- o Flexible funding
- o Acute Clinical Services as deemed appropriate

### Serious Mental Illness (Extended Care Coordination)

Care Coordination

Case Aide Services

Needs-based array of residential services

**Community Support Services** 

Medical Management

Acute/Clinical Services as deemed clinically appropriate

### **Acute Clinical Services**

### Core Populations:

- o Self Harm/Suicide
- o Child Abuse and Neglect
- o Foster Care/ Subsidized Adoption

# Acute Psychiatric Services

- o Psychological evaluation and testing
- o Psychiatric evaluation
- o Clinical evaluation
- o Individual Therapy
- o Group Therapy
- o Family Therapy
- o Clinical Case Management
- o Medication Management
- o Crisis Residential
- o Short Term Hospital
- o Lab and Clinical Screening

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### Substance Abuse Services

Care Coordination / Case Aide

Evaluation

Social and Medical Detoxification Services

Needs based array of primary treatment services

- o Low intensity outpatient
- o Intensive outpatient
- o Day treatment

Needs validated residential services

Medication/Medical monitoring/Management

### Crisis/Emergency Response Services

24-hour a day/7-days a week crisis call response from a designated, trained Center employee Regional Intervention Services

- o Screening
- o Gatekeeping/referral

### Performance Measures include:

- 1. Human Service Centers will provide for the delivery of core services at a level that meets the needs of their region.
- 2. Human Service Centers will meet the program goals established through the Department's strategic planning process.
- 3. Human Service Centers will maintain an overall client satisfaction rating of 80%.

Specific performance outcome measures for services provided by the HSCs are reported through the respective Program Division, with client and program data being provided for those reports by the clinical field staff (i.e., addiction treatment outcomes reported by Mental Health & Substance Abuse Division; employment outcomes for persons with disabilities reported by ND Division of Vocational Rehabilitation).

 Program:
 Badlands HSC

 Reporting level:
 00-325-410-78-00-00-00000000

The following are the core services delivered at the HSC.

Aging Services:

Aging Services Administration
Vulnerable Adult Protective Services

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Long-Term Care Ombudsman Program Adult Family Foster Care Licensure

## **Developmental Disabilities**

Case Management Administration of waivered services

#### Vocational Rehabilitation

Assessment / Employment Counseling and Guidance Referral to rehabilitation services Job related services Vision Services Supported Employment Services Business Services including ADA Consultation and Assessment

#### Child Welfare Services

Program Supervision – Regional Reps and Child Care Licensing Specialists Parental Capacity Evaluation
Acute/Clinical Services as deemed clinically appropriate

#### Children's Mental Health

#### Level I Criteria

- o Care Coordination
- o Acute/Clinical Services as deemed appropriate

#### Level II Criteria

- o Care Coordination
- o Case Aide Services
- o Crisis Residential/Safe beds
- o Flexible funding
- o Acute Clinical Services as deemed appropriate

## Serious Mental Illness (Extended Care Coordination)

Care Coordination
Case Aide Services
Needs-based array of residential services
Community Support Services

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Medical Management

Acute/Clinical Services as deemed clinically appropriate

#### **Acute Clinical Services**

## Core Populations:

- o Self Harm/Suicide
- o Child Abuse and Neglect
- o Foster Care/ Subsidized Adoption

## Acute Psychiatric Services

- o Psychological evaluation and testing
- o Psychiatric evaluation
- o Clinical evaluation
- o Individual Therapy
- o Group Therapy
- o Family Therapy
- o Clinical Case Management
- o Medication Management
- o Crisis Residential
- o Short Term Hospital
- o Lab and Clinical Screening

#### **Substance Abuse Services**

Care Coordination / Case Aide

Evaluation

Social and Medical Detoxification Services

Needs based array of primary treatment services

- o Low intensity outpatient
- o Intensive outpatient
- o Day treatment

Needs validated residential services

Medication/Medical monitoring/Management

## Crisis/Emergency Response Services

24-hour a day/7-days a week crisis call response from a designated, trained Center employee Regional Intervention Services

- o Screening
- o Gatekeeping/referral

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#### Performance Measures include:

- 1. Human Service Centers will provide for the delivery of core services at a level that meets the needs of their region.
- 2. Human Service Centers will meet the program goals established through the Department's strategic planning process.
- 3. Human Service Centers will maintain an overall client satisfaction rating of 80%.

Specific performance outcome measures for services provided by the HSCs are reported through the respective Program Division, with client and program data being provided for those reports by the clinical field staff (i.e., addiction treatment outcomes reported by Mental Health & Substance Abuse Division; employment outcomes for persons with disabilities reported by ND Division of Vocational Rehabilitation).

**Program:** State Hospital-Traditional

**Reporting level:** 00-325-420-00-00-00-00000000

Performance Measure 1: Employee turnover will be under 18%.

Performance Measure 2: Monitor daily per diem, general costs and budget targets.

Performance Measure 3: Monitor Medicare Part D costs and revenues and overall medication costs.

Performance Measure 4: Monitor staffing to Patients ratios.

Performance Measure 5: Monitor acuity levels at the One Center.

**Performance Measure 6:** Review of Human Resources measures to include; occupational classifications, salary and benefit levels, recruitment and retention strategies, employee morale and development, and staffing levels.

Performance Measure 7: The 30-day readmission rate will stay below 9% at the State Hospital.

Performance Measure 8: Monitor WPSHA and Joint Commission measures

Elopements.

Seclusion and Restraints.

Consumer Surveys

**Performance Measure 9:** 60% of the patients in the DOCR/State Hospital addiction program will show improvement in the 15 domains as measured by a pre treatment score and a post treatment discharge score.

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**Performance Measure 10**: 62% of substance abuse clients reviewed on a quarterly basis will show improved functioning in at least four (4) life areas between admission and six months from treatment discharge.

**Performance Measure 11:** 90% of individuals at the One Center will report satisfaction with treatment as indicated by approval scores of "3" or above on a 5 point scale in the consumer survey. Process: Quarterly at the State Hospital and annually at the Developmental Center.

**Performance Measure 12:** 75% of children and youth reviewed on a quarterly basis will show improved overall functioning in as measured by a pre-treatment and discharge score on the Global Assessment Functioning Adolescent Scale.

**Performance Measure 13:** 75% of individuals with serious mental illness reviewed on a quarterly basis will show improved overall functioning as measured by a pre-treatment and discharge score on the Global Assessment Functioning Scale.

**Performance Measure 14:** Individuals in the traditional treatment programs will have up to 32 hours of treatment and program services per week.

Performance Measure 15: Quality management data will indicate 100% compliance to health and safety basic assurance measures.

**Program:** State Hospital-Secure Services

**Reporting level:** 00-325-421-00-00-00-00000000

## **Performance Measure 1:**

Employee turnover will be under 18%.

#### Performance Measure 2:

Monitor daily per diem, general costs and budget targets..

#### **Performance Measure 3:**

Monitor Medicare Part D costs and revenues and overall medication costs.

#### **Performance Measure 4:**

Monitor staffing to Patients ratios.

#### **Performance Measure 5:**

Monitor acuity levels at the One Center.

## **Performance Measure 6:**

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## PERFORMANCE NARRATIVE

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Review of Human Resources measures to include; occupational classifications, salary and benefit levels, recruitment and retention strategies, employee morale and development, and staffing levels.

## **Performance Measure 7:**

WPSHA and Joint Commission measures

Elopements.

Seclusion and Restraints.

**Consumer Surveys** 

Consumer participation and rights

#### **Performance Measure 8:**

90% of individuals at the One Center will report satisfaction with treatment as indicated by approval scores of "3" or above on a 5 point scale in the consumer survey.

Process: Quarterly at the State Hospital and annually at the Developmental Center.

#### Performance Measure 9:

Individuals in the SH sex offenders program are mandated to receive 32 hours of treatment and program services per week.

#### Performance Measure 10:

Quality management data will indicate 100% compliance to health and safety basic assurance measures.

Program: Developmental Center Reporting level: 00-325-430-00-00-000000000

#### **Performance Measure #1:**

Staffing to Patients or Individuals ratios.

#### Performance Measure #2:

Acuity levels at the One Center.

# Performance Measure #3:

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90% of individuals at the One Center will report satisfaction with treatment as indicated by approval scores of "3" or above on a 5 point scale in the consumer survey.

Process: Quarterly at the State Hospital and annually at the Developmental Center.

## Performance Measure #4:

Developmental Center overall performance relative to all 21 Personal Outcomes will increase by 10%

#### Performance Measure #5:

The Developmental Center's overall performance relative to the Social Capital Index will increase by 20%.

## Performance Measure #6:

Basic Assurances:

## Performance Measure #7:

30% of all individuals whom reside at the Developmental Center will attend a community work site and volunteer sites.

## **Performance Measure #8:**

Quality management data will indicate 100% compliance to health and safety basic assurance measures.

## **Performance Measure #9:**

Trends in 5 of 6 positive behavior supports data markers will move in positive direction as measured on a quarterly basis.

# Performance Measure #10:

There will be 0 non-CARES referral admissions to the Developmental Center.

## Performance Measure #11:

100% resolution to all parent/guardian and consumer grievances at the Developmental Center.

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| Childrens   | Trust | Fund  | 419 |
|-------------|-------|-------|-----|
| Cillidicile | HUSL  | ı unu | TIV |

|                                 | 2009 - 201 | 1         | 2011 - 20 | 013     |
|---------------------------------|------------|-----------|-----------|---------|
| Beginning Balance               |            | 1,268,513 |           | 957,365 |
| Revenue and Net Transfers:      |            |           |           |         |
| Other Misc Rev                  | 228,611    |           | 230,000   |         |
| Total Revenue and Net Transfers |            | 228,611   |           | 230,000 |
| Estimated Expenditures By Line: |            |           |           |         |
| Salaries and Wages              | 70,655     |           | 42,650    |         |
| Operating Expenses              | 43,833     |           | 25,872    |         |
| Grants                          | 424,837    |           | 622,298   |         |
| Unexpended Appropriations       | 434        |           | 0         |         |
| Total Estimated Expenditures    |            | 539,759   |           | 690,820 |
| Ending Balance                  |            | 957,365   | <u> </u>  | 496,545 |

00325 Department of Human Services

Version: 2011R0300325

**Human Services Department Fund 360** 

|                                      | 2009 - 20  | 11          | 2011 - 2        | 013         |
|--------------------------------------|------------|-------------|-----------------|-------------|
| Beginning Balance                    |            | 29,852,030  |                 | 1,578,779   |
| Revenue and Net Transfers:           |            |             |                 |             |
| Revenue                              | 81,726,749 |             | <br>101,769,066 |             |
| Total Revenue and Net Transfers      |            | 81,726,749  |                 | 101,769,066 |
| Estimated Expenditures By Line:      |            |             |                 |             |
| Salaries and Wages                   | 3,196,633  |             | 3,756,137       |             |
| Operating Expenses                   | 3,544,190  |             | 4,029,185       |             |
| Grants                               | 36,815,814 |             | 39,213,125      |             |
| Human Service Centers / Institutions | 26,226,957 |             | 29,057,624      |             |
| Grants-Medical Assistance            | 31,909,458 |             | 27,291,774      |             |
| Unexpended Appropriations            | 8,306,948  |             | <br>0           |             |
| Total Estimated Expenditures         |            | 110,000,000 | _               | 103,347,845 |
| Ending Balance                       |            | 1,578,779   | ==              | 0           |

00325 Department of Human Services

Version: 2011R0300325

ND Health Care Trust Fund 315

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 3,484,946 |             | 238,644   |
| Revenue and Net Transfers:      |             |           |             |           |
| Cash/Investment Earnings        | 1,128,204   |           | 1,115,382   |           |
| Total Revenue and Net Transfers |             | 1,128,204 |             | 1,115,382 |
| Estimated Expenditures By Line: |             |           |             |           |
| Grants-Medical Assistance       | 4,324,506   |           | 0           |           |
| Unexpended Appropriations       | 50,000      |           | 0           |           |
| Total Estimated Expenditures    |             | 4,374,506 |             | 0         |
| Ending Balance                  |             | 238,644   |             | 1,354,026 |

Continuing AppropriationDate:01/04/2011325 Department of Human ServicesTime:14:02:28

Version: 2011-R03-00325

**Project: CSE01 Collection and Disbursement of Child Support** 

Version 2011R0300325 Number CSE01

**Description** Collection and Disbursement of Child Support

**Statutory Authority** 14-09-25

Special Fund number and name 463 Child Support Disbursement Fund

|                   | Actual      | Actual      | Estimated   | Estimated   |
|-------------------|-------------|-------------|-------------|-------------|
|                   | 2005-2007   | 2007-2009   | 2009-2011   | 2011-2013   |
| Beginning Balance | 2,198,887   | 2,521,643   | 2,774,721   | 2,750,000   |
| Revenue/transfers | 193,133,089 | 214,485,508 | 220,221,572 | 231,232,651 |
| Total available   | 195,331,976 | 217,007,151 | 222,996,293 | 233,982,651 |
| Expenditures      | 192,810,333 | 214,232,430 | 220,246,293 | 230,823,651 |
| Ending Balance    | 2,521,643   | 2,774,721   | 2,750,000   | 3,159,000   |

The state disbursement fund in North Dakota Century Code 14-09-25(5) is needed to: 1) receive payments of child support from, or on behalf of, an obligor; 2) segregate child support payments that are assigned to the state; and 3) disburse child support payments that are not truly owned by the state and must to be disbursed to an obligee or another jurisdiction on behalf of the obligor&rsquos children.

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Version: 2011-R03-00325

Project: CSE02 Child Support Incentive Fnd for System Improvement

Version 2011R0300325 Number CSE02

**Description** Child Support Incentive Fnd for System Improvement

Statutory Authority 50-09-15.1

Special Fund number and name 360 Child Support Improvement Account

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 54,839    | 252,852   | 398,746   | 5,942     |
| Revenue/transfers | 209,855   | 162,786   | 122,196   | 133,567   |
| Total available   | 264,694   | 415,638   | 520,942   | 139,509   |
| Expenditures      | 11,842    | 16,892    | 515,000   | 100,175   |
| Ending Balance    | 252,852   | 398,746   | 5,942     | 39,334    |

The improvement account in North Dakota Century Code 50-09-15.1 provides funds that allow the child support enforcement program to implement its business plan and respond efficiently and quickly to changes or needs in how the program is administered. The funds may only be used as described in the child support enforcement business plan and for the limited purposes provided in the statute.

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Version: 2011-R03-00325

**Project: CSE03 Child Support Cooperative Agreements** 

Version 2011R0300325 Number CSE03

**Description** Child Support Cooperative Agreements

**Statutory Authority** 50-09-33

Special Fund number and name 360 Child Support Cooperative Agreements

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 0                   | 0                   | 0                   | 0                   |
| Total available   | 0                   | 0                   | 0                   | 0                   |
| Expenditures      | 0                   | 0                   | 0                   | 0                   |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

The cooperative agreement continuing appropriation in North Dakota Century Code 50-09-33 provides a method of allowing the state child support enforcement program to offer assistance to any Indian tribe that requests help in establishing and enforcing child support obligations for tribal members.

**O0360** Protection and Advocacy
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

## **Agency Performance Measures**

P&A develops an annual plan with numerous goals and objectives. These relate to our seven federal grants. P&A's activities can be classified into six main areas of effort. While terminology, definitions, focus and depth of each activity varies, similar services are provided by the protection and advocacy systems in each state and territory.

- 1. Protective services ensuring appropriate response, including risk management, investigation and provision of remedial effort, to reports of suspected abuse, neglect and/or exploitation of individuals with disabilities.
- 2. Case advocacy providing advocacy and/or legal representation, within identified priority areas, to eligible individuals with disabilities to ensure access to appropriate services and resolution of disability-related discrimination or other rights violations.
- 3. Systems advocacy collaborating with appropriate stakeholders to identify and advocate for systemic change that will result in positive outcomes for people with disabilities.
- 4. Information and referral providing verbal and written information as well as directing individuals to resources external to P&A.
- 5. Education and training training provided to groups of individuals, including people with disabilities and service providers, on disability-related rights issues as well as the development and publication of rights-related documents.
- 6. Self-advocacy support providing information, technical assistance, and support to self-advocacy groups.

In the summer of 2009, P&A mailed a survey to 358 individuals and organizations requesting input on P&A's priorities and activities. Of note, the survey asked "Do you believe P&A's work is helpful to people with disabilities and their families?" Of the 53 respondents, 50 (over 94%) indicated 'yes' and 3 (less than 6%) indicated 'no'.

## **Program Performance Measures**

| Program: Protection and Advocacy Program | Reporting level: 00-360-100-00-00-00-00000000 |
|--|---|
|--|---|

P&A develops an annual plan with numerous goals and objectives. These relate to our seven federal grants. P&A's activities can be classified into six main areas of effort. While terminology, definitions, focus and depth of each activity varies, similar services are provided by the protection and advocacy systems in each state and territory.

- 1. Protective services ensuring appropriate response, including risk management, investigation and provision of remedial effort, to reports of suspected abuse, neglect and/or exploitation of individuals with disabilities.
- 2. Case advocacy providing advocacy and/or legal representation, within identified priority areas, to eligible individuals with disabilities to ensure access to appropriate services and resolution of disability-related discrimination or other rights violations.
- 3. Systems advocacy collaborating with appropriate stakeholders to identify and advocate for systemic change that will result in positive outcomes for people with disabilities.
- 4. Information and referral providing verbal and written information as well as directing individuals to resources external to P&A.
- 5. Education and training training provided to groups of individuals, including people with disabilities and service providers, on disability-related rights issues as well as the development and publication of rights-related documents.
- 6. Self-advocacy support providing information, technical assistance, and support to self-advocacy groups.

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 Job Service North Dakota

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## **Agency Performance Measures**

Job Service has an internal report card that tracks performance in the following areas:

- 1. Unemployment Insurance (UI)
  - Trust Fund Activity
    - Benefits Paid
    - Income Received
  - Trust Fund Balance
    - Call Center Calls
    - Average Speed of Answer
    - Average Talk Time
  - · Benefit Payment Accuracy
    - Percentage of accurate payments
    - Percentage of over and under payments
  - Services provided via electronic methods
    - Percentage of claims taken via internet
    - Electronic employer, ACH debit and wage record counts
- 2. Workforce Investment Act (WIA)
  - Entered Employment
  - Employment Retention
  - Average Earnings
- 3. Workforce 20/20
  - · Obligated Funds
  - Expended Funds
  - · Unexpended Balance
- 4. Labor Exchange
  - Entered Employment
  - · Employment Retention
  - · Average Earnings
- 5. Employment in North Dakota
  - Labor Force data, including North Dakota's unemployment rate
  - · Quarterly Census of Employment and Wages data
- 6. Job Opportunities and Basic Skills Program
  - Work Participation Rate

# **Program Performance Measures**

 Program:
 Job Service
 Reporting level:
 00-380-100-00-00-00000000

## **Unemployment Insurance Program:**

Measure:

PERFORMANCE NARRATIVE

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Internal measurement of program performance is conducted monthly through a review of the JSND Report Card. This tool assists in the analysis and monitoring of agency benchmarks in the various agency program areas.

The performance measures for the Unemployment Insurance program are primarily established by the United States Department of Labor. Generally speaking, Job Service does very well against the core measures that are tracked by the USDOL. Job Service had the following results on eight of the primary measures for the quarter ended June 30, 2010:

JSND Performance:

| es 87% timely 96.4%  |
|--|
|  |
|  |
| ons  |
| 80% timely 84.3%   |
|  |
| eligibility  |
| 75% exceeds quality 92.9%                                  |
|  |
| ility  |
| 75% exceeds quality 93.1%                                  |
|  |
| measure) 60% <=30 days 29.6 days                           |
|  |
| 80% 100%   |
| 75% exceeds quality 93.1% measure) 60% <=30 days 29.6 days |

Standard:

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Timely new employer status

determinations 70% timely 90.0%

Tax quality Pass/Fail Pass

## **Workforce Programs:**

For PY 2008 and PY 2009, Job Service North Dakota has successfully met the Workforce Investment Act negotiated performance measures. Program success is defined in TEGL 9-07 as meeting 90 percent of the negotiated performance level.

WORKFORCE INVESTMENT ACT

**Negotiated Performance Measures Summary** 

For Program Year 2009

Performance Measure Negotiated
Performance Level

Actual Performance Level Percent of Negotiated Level Achieved

**Adult Common Measures Results At-A-Glance** 

Exit Period Covered by Measures: October

08 to September 09

**Date:** 01/06/2011 **Time:** 08:03:08

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|------------------------------|-------------|---|---------------------------|--|
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| <b>00380</b> Job Service N   | orth Dakota |   |                           |  |
| Version 2011R030050          | 4           |   |                           |  |
| Entered Employment<br>Rate   | 77.0%       | <sup>320</sup> ⁄ <sub>424</sub> = 75.5% | 98.1%                     |  |
| Employment Retention Rate*   | 83.5%       | <sup>327</sup> / <sub>424</sub> = 77.1% | 92.3%                     |  |
| Average Earnings*            | \$9,400.00  | $3,565,411/_{327} =$ $$10,903.40$       | 116.0%                    |  |
| Average                      | 100.0%      |   | 102.1%                    |  |
|                              |             |   |                           |  |
|                              |             |   |                           |  |

## Dislocated Worker Common Measures Results At-A-Glance

Exit Period Covered by Measures: October 06 to September 07

| Average                    | 100.0%      |  | 106.8% |
|----------------------------|-------------|--|--------|
| Average Earnings*          | \$11,400.00 | <sup>1,305,353</sup> / <sub>88</sub> = \$14,833.60 | 130.1% |
| Employment Retention Rate* | 90.5%       | <sup>89</sup> / <sub>105</sub> = 84.8%             | 93.7%  |
| Entered Employment<br>Rate | 84.5%       | $^{123}/_{151} = 81.5\%$                           | 96.4%  |

# **Youth Common Measures Results At-A-Glance**

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 Job Service North Dakota

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 2011R0300504

 Time:
 08:03:08

Exit Period Covered by Measures: October

08 to September 09

| Placement In<br>Employment or Educ. | 64.0% | <sup>132</sup> / <sub>191</sub> = 69.1% | 108.0% |
|-------------------------------------|-------|---|--------|
| Attainment of Degree or Certificate | 43.5% | <sup>115</sup> / <sub>205</sub> = 56.1% | 129.0% |
| Literacy/Numeracy<br>Gains**        | 20.0% | <sup>77</sup> / <sub>152</sub> = 50.7%  | 253.5% |

100.0%

**Total Youth Average** 

# **Labor Market Information Center(LMI):**

The LMI Center provides reports and studies requested by the Bureau of Labor Statistics and the Employment and Training Administration of the Department of Labor

163.5%

LMI products and services are available at jobsnd.com

<sup>\*</sup> PY 09 Exit Period Covered – Apr 08 to Mar 09

<sup>\*\*</sup>PY 09 Exit Period Covered – Jul 09 to Jun 10

00380 Job Service North Dakota

Version: 2011R0300380

Job Service North Dakota Fund

| oob corvice Horar Banda Fana    |             |         |             |         |
|---------------------------------|-------------|---------|-------------|---------|
|                                 | 2009 - 2011 |         | 2011 - 2013 |         |
| Beginning Balance               |             | 748,165 |             | 631,387 |
| Revenue and Net Transfers:      |             |         |             |         |
| Revenue                         | 400,000     |         | 400,000     |         |
| Total Revenue and Net Transfers |             | 400,000 |             | 400,000 |
| Estimated Expenditures By Line: |             |         |             |         |
| Salaries and Wages              | 359,413     |         | 276,107     |         |
| Operating Expenses              | 1,157,365   |         | 240,617     |         |
| Unexpended Appropriations       | (1,000,000) |         | 0           |         |
| Total Estimated Expenditures    |             | 516,778 |             | 516,724 |
| Ending Balance                  |             | 631,387 |             | 514,663 |

Continuing Appropriation

Date: 01/04/2011

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Time: 14:02:56

Version: 2011-R03-00380

**Project: 1 Federal Advance Interest Repayment** 

**Version** 2011R0300380 **Number** 1

**Description** Federal Advance Interest Repayment

**Statutory Authority** 52-04-22

Special Fund number and name 350 Federal Advance Interest Repayment Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 1,346,355 | 1,482,294 | 1,608,507 | 1,850,961 |
| Revenue/transfers | 650,693   | 663,081   | 845,850   | 850,000   |
| Total available   | 1,997,048 | 2,145,375 | 2,454,357 | 2,700,961 |
| Expenditures      | 514,754   | 536,868   | 603,396   | 610,000   |
| Ending Balance    | 1,482,294 | 1,608,507 | 1,850,961 | 2,090,961 |

The Federal Advance Interest Repayment Account is the account to which assessments collected by the Unemployment Insurance (UI) Program are deposited for the purpose of paying interest due on federal advances to the state UI Trust Fund. These assessments interest, penalties, and fees that may be collected by Job Service as a result of an overpayment of benefits to a claimant, and non-payment or late payment of taxes due by an employer.

The FAIRA Fund was established by direction of the United States Department of Labor (USDOL) in order to have a source of funds available to pay interest due on any advances made by the federal government to the North Dakota UI Trust Fund. Advances may be made to states in cases where the state's UI Trust fund balance is not sufficient to pay benefits to the UI claimants of the state. These advances must be refunded to the USDOL, and interest is charged on all advances. North Dakota's UI Trust Fund is currently adequate to pay UI Benefits and is not projected to require advances from the federal government.

The FAIRA Fund is necessary because federal law prohibits the use of both state UI trust fund dollars and administrative dollars provided by the USDOL for the purpose of paying interest on advances made to the state. The FAIRA Fund is held as an interest-bearing account at the Bank of North Dakota.

Section 52-04-22 of the North Dakota Century Code identifies the allowable uses for the fund in addition to providing the continuing appropriation for the fund. Current uses include:

- Interest due on federal advances to the state trust fund.
- Interest and principal costs associated with the bond payments that funded the construction of the current Bismarck and Grand Forks Job Service offices.
- Costs of repair, renovation, or alteration of Job Service office facilities.
- Payment of the replacement rate charged for use of state fleet vehicles.
- Reemployment programs to ensure integrity of the unemployment insurance program.
- Payment of office building lease cost.

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Version: 2011-R03-00380

**Project: 2 Unemployment Insurance Trust Fund** 

**Version** 2011R0300380 **Number** 2

**Description** Unemployment Insurance Trust Fund

**Statutory Authority** 52-03-04

Special Fund number and name 2 Unemployment Insurance Trust Fund

|                   | Actual      | Actual      | Estimated   | Estimated   |
|-------------------|-------------|-------------|-------------|-------------|
|                   | 2005-2007   | 2007-2009   | 2009-2011   | 2011-2013   |
| Beginning Balance | 75,964,943  | 114,654,137 | 102,121,265 | 77,120,475  |
| Revenue/transfers | 124,656,552 | 138,390,762 | 204,887,466 | 200,696,000 |
| Total available   | 200,621,495 | 253,044,899 | 307,008,731 | 277,816,475 |
| Expenditures      | 85,967,358  | 150,923,634 | 229,888,256 | 200,716,320 |
| Ending Balance    | 114,654,137 | 102,121,265 | 77,120,475  | 77,100,155  |

The purpose of the Unemployment Compensation Fund is to collect employer taxes and pay state unemployment benefits. In addition, any federally authorized unemployment benefit program administered by Job Service North Dakota uses this fund for the federal revenue and federal benefit expenses.

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Version: 2011-R03-00380 Project: 3 Job Task Analysis

**Version** 2011R0300380 **Number** 3

**Description** Job Task Analysis **Statutory Authority** 52-08-13

Special Fund number and name 189 Job Task Analysis

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 10,359              | 10,000              | 10,000              | 10,000              |
| Total available   | 10,359              | 10,000              | 10,000              | 10,000              |
| Expenditures      | 10,359              | 10,000              | 10,000              | 10,000              |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

Job Service North Dakota provides job task analysis services to employers that request such services. Fees collected for providing such services are used to pay the expenses related to the activity.

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## **Agency Performance Measures**

Goals for the Department and individuals are completed each year, and are reviewed for completion and accuracy on an ongoing basis. Statistics are kept in each Division that are compared to the goals established and how they compare to previous years. Each Division submits regular reports depicting activities, problems and how to resolve them, status on special projects, and upcoming events requiring special attention.

## **Program Performance Measures**

Accurately calculating payments to fire departments and fire protection districts based on the required funding formula and issuing payments by September 30th of each year.

 Program:
 Regulatory and Administration

 Reporting level:
 00-401-100-00-00-00-00000000

## **Legal and Enforcement Division**

Advise the Commissioner and Department staff on legal issues in an accurate, efficient and effective manner. The Legal Division seeks to respond to staff and the public immediately on critical time urgent issues; within 48 hours on less complicated, less urgent issues; and within 10 working days on complex issues that require significant research and analysis. These goals are measured by the positive response that is received from the Commissioner and Insurance Department staff, consumers and industry regarding Legal Division responsiveness to requests for information and resolution of issues. The Division is also responsible to conduct investigations of fraud, improper selling and marketing activities and to make sure all insurance producers and companies are complying with the applicable insurance laws and administrative rules.

## **Examinations and Company Licensing Division**

Review and approve company license applications, issue certificates of authority, process yearly license renewals, collect fees and maintain a company licensing database. Perform ongoing financial analysis of domestic companies' annual and quarterly statements and other required filings in conformity with the National Association of Insurance Commissioners' accreditation standards.

# **Property and Casualty Division**

Complete 96 percent of policy, rate and form filings within the statutory review period of 60 days. To complete 65 percent of complaints within 60 days. The basis for determining this will be from the SBS Complaints system database. Publish annual market analysis and statistical reports. Publish consumer educational material as needed.

# **Agency Licensing Division**

Provide timely and accurate information to agents, companies, legislators and the general public on all licensing matters by utilizing and enhancing the Department's website and other outreach efforts. Continue to utilize and implement new electronic initiatives in an effort to further improve and enhance the electronic licensing and

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renewal processes for agents licensed to do business in North Dakota. To maintain a timely workflow process for licensing and renewal processing for agents and companies.

## **Life and Health Division**

The goal for form and rate filings is to have fewer than 50 outstanding filings per analyst; and to have no filing outstanding for more than 60 days. The goal for the hotline is to return calls within one day. The goal for handling formal complaints is to have 60 percent completed within a 45 day time frame.

#### **Consumer Assistance Division**

Respond to all phone calls within 24 hours and assist walk-in customers immediately. Prescription Connection Program – Effectively promote the program to potential consumers. Track and report consumers assisted and impact annually. State Health Insurance Counseling Program – Plan, schedule and provide outreach and education activities targeting Medicare beneficiaries. Provide direct assistance to beneficiaries enrolling in Medicare Part D plans. Recruit, maintain and train volunteers to assist the program. Apply for and maintain federal grants related to assisting consumers.

#### Fire and Tornado Fund

Contact policyholder within 24 hours of notice of loss. Set a reserve as close as possible to the claim value/loss. Refer notice of loss within 24 hours of receipt to adjuster for action/investigation. Review at a minimum every 30 days for claim completion/resolution. Process claim payment within 24 hours of receiving signed proof of loss. Review and update insurance limits regularly. Request completion of claim handling survey. Follow state laws and regulations in administering the fund.

## Petroleum Tank Release Compensation Fund

Contact tank owner/operator within 24 hours of notice of claim application. Set a reserve as close as possible to the claim value/loss. Contact Department of Health within 24 hours of claim application. Send tank owner/operator within 24 hours of receipt of claim application guidelines for hiring excavators and environmental consultants. Schedule investigation of claim to establish how loss occurred and responsible party. Review at minimum every 30 days for claim completion/resolution. Process claim payment within 24 hours of receiving signed proof of loss. Follow state laws and regulations in administering the fund.

# **State Bonding Fund**

Contact bondholder within 24 hours of notice of claim. Set a reserve as close as possible to the probable claim value/loss. Refer notice of claim within 24 hours of receipt to the Office of State Auditor for investigation. Process judgment for order granting claim within 24 hours of receipt. Process claim payment within 24 hours of receiving the signed order granting claim. Contact the clerk of court for restitution/recovery within two weeks of issuing payment. Review recovery every six months. Review regularly (at least every two years) for adequate bond limits. Follow state laws and regulations in administering the fund.

00401 Office of the Insurance Commissioner

**Version:** 2011R0300401

Insurance Reg. Trust Fund 239

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 0         |             | 1,000,000 |
| Revenue and Net Transfers:      |             |           |             |           |
| Revenue                         | 7,472,394   |           | 6,215,126   |           |
| Total Revenue and Net Transfers |             | 7,472,394 |             | 6,215,126 |
| Estimated Expenditures By Line: |             |           |             |           |
| Salaries and Wages              | 5,069,144   |           | 5,400,774   |           |
| Operating Expenses              | 1,403,250   |           | 1,568,745   |           |
| Total Estimated Expenditures    |             | 6,472,394 |             | 6,969,519 |
| Ending Balance                  |             | 1,000,000 |             | 245,607   |

00401 Office of the Insurance Commissioner

Version: 2011R0300401

Insurance Tax Distrib. Fund 240

|                                 | 2009 - 2011 | 2009 - 2011 |           | 2011 - 2013 |  |
|---------------------------------|-------------|-------------|-----------|-------------|--|
| Beginning Balance               |             | 0           |           | 0           |  |
| Revenue and Net Transfers:      |             |             |           |             |  |
| Revenue                         | 6,820,000   |             | 6,820,000 |             |  |
| Total Revenue and Net Transfers |             | 6,820,000   |           | 6,820,000   |  |
| Estimated Expenditures By Line: |             |             |           |             |  |
| Grants to Fire Districts        | 6,820,000   |             | 6,820,000 |             |  |
| Total Estimated Expenditures    |             | 6,820,000   |           | 6,820,000   |  |
| Ending Balance                  |             | 0           |           | 0           |  |

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## PERFORMANCE NARRATIVE

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## **Agency Performance Measures**

Performance Measures are addressed under each of the individual programs.

## **Program Performance Measures**

 Program:
 Administration

 Reporting level:
 00-405-100-00-00-00-00000000

Under the Lignite Research Development and Marketing Program funding was provided for lignite research projects including two Lignite Vision 21 projects--Great Northern Power Development and Spiritwood. Funding has also been committed to the American Lignite Energy Coal-to-Liquids Project although no funds were disbursed during the 09-11 biennium.

The North Dakota Building Authority provided continuing disclosure for all outstanding bond issues and evaluated whether it was economic to refund any outstanding bond issues. A bond issue for the Veterans Home is currently being prepared.

The Administrative Office met the continuing disclosure requirements for the Student Loan Trust.

The Administrative Office assisted with the Transmission Authority and the Upper Great Plains Transmission Coalition.

The Administrative Office assisted with the Oil and Gas Research Program and the Renewable Energy Development Program and is responsible for the contract management of the projects awarded funding. Currently, these programs have over 30 on-going projects..

The Pipeline Authority has been working with numerous oil and gas companies along with the pipeline companies to assist in the construction of pipelines. A number of pipeline projects are either under construction or are being planned. The Administrative Office is responsible for the contract management for the Pipeline Authority.

During the 2009-2011 biennium, the Administrative Office was also responsible for the allocation of Recovery Zone Bond Allocations.

 Program:
 Geological Survey

 Reporting level:
 00-405-300-01-00-00-00000000

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For the past six years, the Geological Survey has consistently exceeded the goals set forth in its annual strategic plans.

#### PERMIT PROCESSING

The Geological Survey consistently issues coal exploration and geothermal permits within five business days of the day they are received. We had been issuing these permits within two or three days, but increased workload has increased this time period to between three and five days.

#### **CORE AND SAMPLE LIBRARY**

The Geological Survey provides same business day response for requests from industry to study core in our facility or to ship the core to an approved out-of-state facility. We have experienced record industry activity in the core and sample library in the past several years. In 2010, oil companies will likely drill more than 12 million feet in the Williston Basin of North Dakota, 24 times more drilling than was done in 1999. Cuttings and cores from this record level of activity are pouring into the core and sample library. The Survey has created an additional five years of storage space in the building by replacing damaged core boxes, discarding low-priority items, and rearranging archival materials. The facility would be full within the next couple of years had we not undertaken those measures. As it is, it will fill relatively quickly if we do not accelerate those programs.

#### **OUTREACH-CUSTOMER SERVICE**

The Geological Survey website currently provides access to over 500 articles and publications, 350 geologic maps, etc. for access by industry, government, and the general public.

The Geological Survey continues to provide a number of outreach activities (presentations, tours, fieldtrips, fossil excavations, rock and fossil displays, website material, etc.) on various aspects of North Dakota's geology.

Program: Oil & Gas Reporting level: 00-405-300-02-00-00-00000000

#### PERMIT PROCESSING

The Oil & Gas Division has seen a large increase in the number of drilling permit applications. Although the average permit processing time has increased from an average of 13 days in 2008 to over 20 days today, processing efficiency has increased dramatically allowing a greater volume of permits to be processed.

The Oil & Gas Division processes UIC permits in approximately 25 days.

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#### WELL AND SITE CONSTRUCTION REGULATION

The Oil & Gas Division witnesses a very high percentage of mechanical integrity tests and rigorously enforces well construction rules designed to protect underground drinking water. Without this program 8% of injection and temporary abandoned wells and 5% of newly drilled wells could have undetected mechanical problems that could endanger ground water resources.

The Oil and Gas Division regulates spill containment through diking and site construction rules.

#### **CONSERVATION AND CORRELATIVE RIGHTS**

The Oil & Gas Division prevents waste and protects correlative rights primarily through Enhanced Oil Recovery (EOR) and gas flaring restrictions. EOR production has increased and the Oil & Gas Division continues to approve several EOR projects each year Gas flaring has increased in recent years due to oil development in areas with limited gas gathering infrastructure. New gas plants have recently been constructed and existing gas plants have been expanded, as a result, gas flaring is currently declining.,

#### **OUTREACH-CUSTOMER SERVICE**

The Oil & Gas Division website currently provides over 75,500 electric logs, 19,500 well files, 200,000 formation tops, core data, etc for access by industry, government, and the public.

Streaming audio of our live hearings can be accessed from the Oil & Gas Division website. We also have provided a map on the website allowing interested parties to visually locate cases by area.

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The Oil & Gas Division measures customer satisfaction with our hearing process, office visits, and website. Customers gave us high ratings in all three areas.

Program: Public Finance Authority Reporting level: 00-405-500-00-00-00000000

The NDPFA provided funding on a timely basis to those political subdivisions seeking low-cost financing for their capital projects. During 2009 the NDPFA approved under the State Revolving Fund Program \$20,798,958 of Clean Water SRF Program loans and \$36,987,610 of Drinking Water SRF Program loans.

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| Industrial Commission Fund 305 |                            |                            |
|--------------------------------|----------------------------|----------------------------|
|                                | 2009 - 2011                | 2011 - 2013                |
| Beginning Balance              | 863,645                    | 863,645                    |
| Revenue and Net Transfers:     |                            |                            |
| Tsfr Fm Health & Consolidated  | 704,127                    | 706,983                    |
| Tsfr Fm Bank Of Nd             | 91,205                     | 103,606                    |
| Tsfr Fm Renewable Energy Dev   | 30,000                     | 34,095                     |
| Tsfr Fm Oil And Gas Research   | 54,909                     | 62,376                     |
| Transfer fr OMB Debt Service   | 665,298                    | 665,143                    |
| Tsfr Fm Lignite Research Fund  | 54,909                     | 62,376                     |
| Tsfr Fm Atty General Fund      | 765,882                    | 765,704                    |
| Tsfr Fm University System      | 13,883,296                 | 13,203,163                 |
| Tsfr Fm Extension Div. Fund    | 571,423                    | 571,290                    |
| Tsfr Fm Human Sevice Fund      | 939,386                    | 0                          |
| Tsfr Fm State Pen. Fund (379)  | 2,222,095                  | 1,337,752                  |
| Tsfr Fm Soldiers Home Fund     | 0                          | 404,000                    |
| Tsfr Fm Natl Guard Fund        | 70,627                     | 70,225                     |
| Tsfr Fm Parks & Rec. Fund (398 | 73,630                     | 73,613                     |
| Tsfr Fm Hist. Soc. Gift & Req. | 1,392,393                  | 1,392,069                  |
| Tsfr Fm Cdp Service Fund       | 5,405,936                  | 5,406,666                  |
| Tsfr Fm Nd Job Service         | 747,772                    | 742,518                    |
| Tsfr Fm Mill & Elevator        | 71,661                     | 81,405                     |
| North Dakota                   | Agency Special Fund Report | loranderson / 2011R0300405 |

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|---|---------------|---------------------|------------|-------------|
| SPECIAL FUND REPORT<br>00405 Industrial Commission<br>Version: 2011R0300405 |               |                     |            |             |
| Tsfr Fm Nd Student Loan Trust   | 81,433        |                     | 92,506     |             |
| Tsfr Fm Municipal Bond Bank   | 19,327        |                     | 21,937     |             |
| Tsfr Fm Nd Housing Finance Age  | 61,889        |                     | 70,305     |             |
| Total Revenue and Net Transfers   |               | 27,907,198          |            | 25,867,732  |
| Estimated Expenditures By Line:   |               |                     |            |             |
| Salaries and Wages  | 351,543       |                     | 352,616    |             |
| Operating Expenses  | 113,790       |                     | 135,595    |             |
| Bond Payments   | 27,441,865    |                     | 25,339,126 |             |
| Total Estimated Expenditures  |               | 27,907,198          |            | 25,827,337  |
| Ending Balance  |               | 863,645             |            | 904,040     |

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Lignite Research Fund 314

|                                 | 2009 - 2011 | 2009 - 2011 |            | 2011 - 2013 |  |
|---------------------------------|-------------|-------------|------------|-------------|--|
| Beginning Balance               |             | 14,187,178  |            | 9,542,838   |  |
| Revenue and Net Transfers:      |             |             |            |             |  |
| Revenue                         | 9,355,960   |             | 10,800,000 |             |  |
| Total Revenue and Net Transfers |             | 9,355,960   |            | 10,800,000  |  |
| Estimated Expenditures By Line: |             |             |            |             |  |
| Grants                          | 19,971,300  |             | 19,971,300 |             |  |
| Unexpended Appropriations       | (5,971,000) |             | 0          |             |  |
| Total Estimated Expenditures    |             | 14,000,300  |            | 19,971,300  |  |
| Ending Balance                  |             | 9,542,838   |            | 371,538     |  |

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| Public Finance Authority        |             |         |             |         |
|---------------------------------|-------------|---------|-------------|---------|
|                                 | 2009 - 2011 |         | 2011 - 2013 |         |
| Beginning Balance               |             | 0       |             | 0       |
| Revenue and Net Transfers:      |             |         |             |         |
| Tsfr Fm Municipal Bond Bank     | 670,033     |         | 654,027     |         |
| Total Revenue and Net Transfers |             | 670,033 |             | 654,027 |
| Estimated Expenditures By Line: |             |         |             |         |
| Salaries and Wages              | 442,233     |         | 428,427     |         |
| Operating Expenses              | 216,800     |         | 225,600     |         |
| Capital Assets                  | 11,000      |         | 0           |         |
| Total Estimated Expenditures    |             | 670,033 |             | 654,027 |
| Ending Balance                  |             | 0       |             | 0       |

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Version: 2011-R03-00405

**Project: 1 Abandoned Oil and Gas Reclamation Fund** 

Version 2011R0300405 Number 1

**Description** Abandoned Oil and Gas Reclamation Fund

Statutory Authority NDCC38-08-04.5

Special Fund number and name 448 Abandoned Oil and Gas Reclamation Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 141,238             | 251,220             | 570,495             | 1,013,550           |
| Revenue/transfers | 216,017             | 351,670             | 445,250             | 450,000             |
| Total available   | 357,255             | 602,890             | 1,015,745           | 1,463,550           |
| Expenditures      | 106,035             | 32,395              | 2,195               | 2,500               |
| Ending Balance    | 251,220             | 570,495             | 1,013,550           | 1,461,050           |

Abandoned Oil and Gas Reclamation Fund. (North Dakota Century Code 38-08-04.5) Monies deposited into this fund are from oil and gas operator permit fees and forfeited surety bonds paid to the North Dakota Industrial Commission Oil and Gas Division. Monies in this fund are appropriated to plug oil and gas wells and reclaim well sites, and associated facilities:

- 1) if the person or company drilling or operating the well cannot be found, has no assets with which to properly plug or replug the well or reclaim the well site, or cannot be legally required to plug or replug the well or to reclaim the well site;
- 2) if there is no surety bond covering the well to be plugged or the site to be reclaimed or there is a forfeited surety bond but the cost of plugging or re-plugging the well or reclaiming the site exceeds the amount of the bond; or
  - 3) the well is leaking or likely to leak oil, gas or saltwater or is likely to cause a serious threat of pollution or injury to the public health or safety.

During the current biennium, the Oil and Gas Division cut off, capped and buried the well casing on one wellsite. At this time there are no projected sites to plug and reclaim in the 11-13 biennium.

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**Project: 10 Pipeline Authority Admin Fund** 

Version 2011R0300405 Number 10
Description Pipeline Authority Admin Fund
Statutory Authority NDCC 54-17.7-11

Special Fund number and name 286 Pipeline Authority Admin Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 0         | 115,715   | 32,089    | 95,089    |
| Revenue/transfers | 125,000   | 180,684   | 305,000   | 230,000   |
| Total available   | 125,000   | 296,399   | 337,089   | 325,089   |
| Expenditures      | 9,285     | 264,310   | 242,000   | 286,015   |
| Ending Balance    | 115,715   | 32,089    | 95,089    | 39,074    |

The Pipeline Authority Administration Fund was initially authorized by the 2007 Legislative Assembly to provide a fund for the operations of the Pipeline Authority. The Pipeline Authority was created for the purpose of diversifying and expanding the North Dakota economy by facilitating development of pipeline facilities to support the production, transportation, and utilization of North Dakota energy-related commodities. It is important to have a continuing appropriation as the Authority has been authorized to make grants and loans as well as to construct facilities if needed. Construction of projects could exceed a two-year period of time. The funding of a grant for study on a new method of transporting energy commodities may exceed a two-year period.

Pipeline infrastructure is a critical need for the state at this time and into the future not only for oil and gas but also for other energy sources such as ethanol. The transportation needed for captured CO<sub>2</sub> is also an issue facing the energy industry. Ongoing funding for the Pipeline Authority is needed in order for the Commission to facilitate discussions and identify infrastructure sources for these energy commodities.

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Version: 2011-R03-00405

Project: 11 Renewable Energy Development Fund

**Version** 2011R0300405 **Number** 11

**Description** Renewable Energy Development Fund

Statutory Authority NDCC 54-63-04

Special Fund number and name 243 Renewable Energy Development Fund

|                   | Actual<br>2005-2007 |   | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---|---------------------|---------------------|---------------------|
|                   | 2003-2007           |   | 2007-2009           | 2009-2011           | 2011-2013           |
| Beginning Balance | (                   | 0 | 0                   | 1,634,881           | 34,355              |
| Revenue/transfers | (                   | 0 | 3,079,903           | 4,150,378           | 5,000,000           |
| Total available   | (                   | 0 | 3,079,903           | 5,785,259           | 5,034,355           |
| Expenditures      | (                   | 0 | 1,445,022           | 5,750,904           | 5,034,355           |
| Ending Balance    | (                   | 0 | 1,634,881           | 34,355              | 0                   |

The Renewable Energy Development Fund was initially authorized by the 2007 Legislative Assembly to promote the growth of North Dakota's renewable energy industries through research, development and education. It is important to have a continuing appropriation for this type of effort in that research efforts can take a number of years. Each of the projects funded with the monies in the Renewable Energy Development Fund must be matched with either private or federal dollars. Often it is necessary in obtaining matching dollars from companies as well as universities or the federal government to be able to show that the State can commit for longer than a two-year period of time. The development of renewable energy industries in many areas is just in its infancy and research to develop these industries may involve a number of years. Educational efforts can also require more than a two-year period of time to begin to make a difference in the understanding of the renewable energy industry and the benefits it provides to the State of North Dakota.

With the demand for finding additional renewable energy sources, it is vital that the Renewable Energy Development Fund be maintained as a continuing appropriation as new research opportunities are identified. With additional funding for this program the state will be able to match dollars from federal and private sources to encourage the development of these new renewable energy sources.

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Version: 2011-R03-00405

**Project: 12 Geo Data Preservation Fund** 

Version 2011R0300405 Number 12
Description Geo Data Preservation Fund
Statutory Authority NDCC 54-17.4-13

Special Fund number and name 319 Geo Data Preservation Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 5,000               | 5,494               |
| Revenue/transfers | 0                   | 5,000               | 500                 | 1,000               |
| Total available   | 0                   | 5,000               | 5,500               | 6,494               |
| Expenditures      | 0                   | 0                   | 6                   | 12                  |
| Ending Balance    | 0                   | 5,000               | 5,494               | 6,482               |

The money in the fund was given by EOG to help defray costs related to black light in the core and sample library to assist with the identification of hydrocarbons in rock core. We have not been successful in our attempts to obtain competitive awards for data preservation. We continue to solicit funds from the oil and gas industry for data preservation funds related to our core and sample library. The fund was established to preserve geologic data that might otherwise be lost.

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Version: 2011-R03-00405

Project: 13 Carbon Dioxide Stor.Facility Admin. Fund

**Version** 2011R0300405 **Number** 13

**Description** Carbon Dioxide Stor.Facility Admin. Fund

**Statutory Authority NDCC 38-22-05** 

Special Fund number and name 252 Carbon Dioxide Facility Admin

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated <b>2011-2013</b> |
|-------------------|---------------------|---------------------|---------------------|----------------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                          |
| Revenue/transfers | 0                   | 0                   | 0                   | 100,000                    |
| Total available   | 0                   | 0                   | 0                   | 100,000                    |
| Expenditures      | 0                   | 0                   | 0                   | 50,000                     |
| Ending Balance    | 0                   | 0                   | 0                   | 50,000                     |

Monies deposited in this fund are from the payment of fees from CO<sub>2</sub> storage operators when submitting an application for approval. Money in the fund may be used to defray expenses for processing permit applications including public notice costs and public hearings, regulating storage facilities during their construction, operational and preclosure phases and making storage amount determinations. The fund may also be used to compensate other agencies incurring expenses to conduct regulatory responsibilities at the storage facility. It is anticipated that the operation of the storage facilities will be for multiple years. Therefore, a continuing appropriation is needed.

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**Project: 14 Carbon Dioxide Stor. Facility Trust Fund** 

**Version** 2011R0300405 **Number** 14

**Description** Carbon Dioxide Stor. Facility Trust Fund

**Statutory Authority NDCC 38-22-15** 

Special Fund number and name 281 CO2 Facility Trust Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 0                   | 0                   | 0                   | 350,000             |
| Total available   | 0                   | 0                   | 0                   | 350,000             |
| Expenditures      | 0                   | 0                   | 0                   | 0                   |
| Ending Balance    | 0                   | 0                   | 0                   | 350,000             |

Monies deposited in this fund are from the payment of fees from CO<sub>2</sub> storage operators when carbon dioxide is injected into the storage facility. The fee is based on a per ton basis. Monies in the fund are to be used for the costs associated with the long-term monitoring and management of a closed storage facility. The fund may also be used to compensate other agencies incurring expenses to conduct regulatory responsibilities at the storage facility. It is anticipated that the monitoring of a closed facility may take place for multiple years. Therefore, a continuing appropriation is needed. .

**Continuing Appropriation** 

405 Industrial Commission

Version: 2011-R03-00405 Project: 2 Cash Bond Fund

Version 2011R0300405 Number 2

**Description** Cash Bond Fund

Statutory Authority NDCC38-08-04.11

Special Fund number and name 305 NDCC38-08-04.11

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 428,864             | 522,021             | 655,057             | 478,276             |
| Revenue/transfers | 97,588              | 221,281             | 195,500             | 200,000             |
| Total available   | 526,452             | 743,302             | 850,557             | 678,276             |
| Expenditures      | 4,431               | 88,245              | 372,281             | 70,000              |
| Ending Balance    | 522,021             | 655,057             | 478,276             | 608,276             |

Cash Bond Fund. (North Dakota Century Code 38-08-04.11) Monies deposited into this fund are from administrative fees on all moneys held or controlled by the Commission under subdivision d of subsection 1 of section 38-08-04 (the statute allowing a company to provide a cash bond rather than surety bond when operating in North Dakota). Monies in this fund are appropriated to the Commission to be used for:

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- 1) defraying costs incurred in the plugging of abandoned oil and gas wells and related activities;
- 2) defraying costs incurred in the reclamation of abandoned oil and gas drilling and production sites, saltwater disposal pits, drilling fluid pits, and access roads, and related activities.

During the current biennium, the Oil and Gas Division has plugged four abandoned wells and reclaimed eight wellsites. The reclamation of a well site may take several years depending on the location of the site and the weather conditions. Currently, there is one project scheduled for the 11-13 biennium.

Continuing Appropriation

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Industrial Commission

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Version: 2011-R03-00405

**Project: 3 Cartographic Products Fund** 

Version 2011R0300405 Number 3
Description Cartographic Products Fund
Statutory Authority NDCC 54-17.4-10

Special Fund number and name 305 Cartographic Products Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
|                   | 2005-2007           | 2007-2009           | 2009-2011           | 2011-2013           |
| Beginning Balance | 17,777              | 21,154              | 23,855              | 26,505              |
| Revenue/transfers | 8,330               | 6,873               | 6,150               | 6,400               |
| Total available   | 26,107              | 28,027              | 30,005              | 32,905              |
| Expenditures      | 4,953               | 4,172               | 3,500               | 3,750               |
| Ending Balance    | 21,154              | 23,855              | 26,505              | 29,155              |

<u>Cartographic Products Fund</u>. The Cartographic Products Fund was established during the 1989 legislative session (North Dakota Century Code 54-17.4-10). The fund is used to purchase topographic maps for sale from the federal government. All monies collected from the sale of topographic maps are redeposited in this fund. Map sales are cyclical and this fund requires a revolving fund to function most efficiently.

Continuing Appropriation

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Version: 2011-R03-00405

Project: 4 Fossil Excavation and Restoration Fund

**Version** 2011R0300405 **Number** 4

**Description** Fossil Excavation and Restoration Fund

Statutory Authority NDCC 54-17.4-09.1

Special Fund number and name 234 Fossil Excavation and Restoration Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 118,723   | 2,679     | 115,406   | 52,906    |
| Revenue/transfers | 18,926    | 351,500   | 0         | 0         |
| Total available   | 137,649   | 354,179   | 115,406   | 52,906    |
| Expenditures      | 134,970   | 238,773   | 62,500    | 52,900    |
| Ending Balance    | 2,679     | 115,406   | 52,906    | 6         |

<u>Fossil Excavation and Restoration Fund</u>. The Fossil Excavation and Restoration Fund was established during the 1997 legislative session (North Dakota Century Code 54-17.4-9.1). The fund contains monies donated to the North Dakota Geological Survey to pay for excavation and restoration of fossils for display in the North Dakota Heritage Center and other museums and public venues across the state. Fossil exhibits are costly and also take a considerable amount of time to plan and prepare. These variables require that money be held for long periods of time.

Continuing Appropriation
405 Industrial Commission

Version: 2011-R03-00405

Project: 5 Global Positioning System

Version 2011R0300405 Number 5
Description Global Positioning System
Statutory Authority NDCC 54-17.4-12

Special Fund number and name 305 Global Positioning System

|                   | Actual<br>2005-2007 | Actual    | Estimated | Estimated 2011-2013 |
|-------------------|---------------------|-----------|-----------|---------------------|
|                   |                     | 2007-2009 | 2009-2011 |                     |
| Beginning Balance | 15,165              | 12,413    | 11,095    | 6,847               |
| Revenue/transfers | 215                 | 0         | 0         | 0                   |
| Total available   | 15,380              | 12,413    | 11,095    | 6,847               |
| Expenditures      | 2,967               | 1,318     | 4,248     | 1,350               |
| Ending Balance    | 12,413              | 11,095    | 6,847     | 5,497               |

Global Positioning System Data Fund. In 1993 the North Dakota Geological Survey, North Dakota Oil and Gas Division, North Dakota Agriculture Department, North Dakota State Water Commission, North Dakota Department of Transportation, United States Geological Survey and Bismarck State College entered into an agreement to establish and maintain a global positioning base station at Bismarck State College. The Global Positioning System (GPS) Data Fund was established by the 1995 Legislative Assembly (North Dakota Century Code 54-17.4-12). The revolving fund was designed to hold GPS fees and to pay the costs of maintaining the base station. In 2001, all data from the base station was put on line for all users to download for free. The fund is still being used to pay for the costs of maintaining the base station but no new monies are being deposited in the fund. During the 09-11 biennium the GPS equipment was upgraded to a self-contained web based data collection point. Using private donations and state funds, the data collection device and the receiving antenna were replaced allowing us to collect more types of data for the state and general public use.

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Version: 2011-R03-00405

Project: 6 Oil & Gas Reservoir Data Fund

Version 2011R0300405 Number 6
Description Oil & Gas Reservoir Data Fund
Statutory Authority NDCC 38-08.04.6

Special Fund number and name 317 Oil & Gas Reservoir Data Fund

|                   | Actual<br>2005-2007 | Actual    | Estimated | Estimated |
|-------------------|---------------------|-----------|-----------|-----------|
|                   |                     | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 101,068             | 73,079    | 180,847   | 335,414   |
| Revenue/transfers | 183,549             | 353,340   | 454,567   | 460,000   |
| Total available   | 284,617             | 426,419   | 635,414   | 795,414   |
| Expenditures      | 211,538             | 245,572   | 300,000   | 350,000   |
| Ending Balance    | 73,079              | 180,847   | 335,414   | 445,414   |

Oil and Gas Reservoir Data Fund. (North Dakota Century Code 38-08-04.6) Monies deposited in this fund are from the payment of fees for the actual costs of services performed to provide oil and gas reservoir data requested by industry, royalty owners, other governmental agencies and the public. Monies in this fund are appropriated to the Commission to be used for purchase of equipment and supplies directly related to storage and dissemination of computerized geophysical exploration, production, and well information data to industry, royalty owners, other governmental agencies and the public. Requests for oil and gas reservoir data are cyclical with commodity price and a revolving fund is required to most efficiently meet demand.

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Industrial Commission

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Version: 2011-R03-00405

Project: 7 Oil and Gas Research Fund

Version 2011R0300405 Number 7
Description Oil and Gas Research Fund
Statutory Authority NDCC 57-51.1

Special Fund number and name 247 Oil and Gas Research Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 20,061    | 526,952   | 1,278,907 | 1,799,461 |
| Revenue/transfers | 1,302,100 | 3,056,419 | 4,020,554 | 4,020,000 |
| Total available   | 1,322,161 | 3,583,371 | 5,299,461 | 5,819,461 |
| Expenditures      | 795,209   | 2,304,464 | 3,500,000 | 5,500,000 |
| Ending Balance    | 526,952   | 1,278,907 | 1,799,461 | 319,461   |

Oil and Gas Research Fund. The Oil and Gas Research Fund was established by the 2003 Legislative Assembly to promote the growth of the oil and gas industry through research and education (North Dakota Century Code 57-51.1). It is important to have a continuing appropriation for this type of effort in that research efforts can take a number of years. Each of the projects funded with the monies in the Oil and Gas Research Fund must be matched. Often it is necessary in obtaining matching dollars from companies as well as universities or the federal government to be able to show that the state can commit to longer than a two-year period of time. Projects that will require drilling programs, analysis of a drilling technique on an oil formation, innovative methods for enhanced recovery or improved reclamation of well sites may need a multi-year research effort to determine the results of the project. Educational efforts can also require more than a two-year period of time to begin to make a difference in the understanding of the oil and gas industry and the benefits it provides to the State of North Dakota.

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Version: 2011-R03-00405

Project: 8 Lignite Research Fund

Version 2011R0300405 Number 8
Description Lignite Research Fund

Statutory Authority NDCC 57-61-01.5 and

Special Fund number and name 314 Lignite Research Fund

|                   | Actual<br>2005-2007 | Actual     |            | Estimated  |
|-------------------|---------------------|------------|------------|------------|
|                   |                     | 2007-2009  |            | 2011-2013  |
| Beginning Balance | 10,362,784          | 11,794,084 | 14,187,178 | 9,543,138  |
| Revenue/transfers | 8,968,759           | 11,047,965 | 9,355,960  | 10,800,000 |
| Total available   | 19,331,543          | 22,842,049 | 23,543,138 | 20,343,138 |
| Expenditures      | 7,537,459           | 8,654,871  | 14,000,000 | 19,971,000 |
| Ending Balance    | 11,794,084          | 14,187,178 | 9,543,138  | 372,138    |

The Lignite Research Fund was established to invest in research and the development and marketing for the lignite industry. It is important to have a continuing appropriation for this type of effort in that research efforts can take a number of years. Each of the projects funded with the monies in the Lignite Research Fund must be matched. Many of the projects funded in part by the Lignite Research Fund are multi-year efforts. Lignite Vision 21 projects can require a number of years of research or actual construction. A continuing appropriation is needed to assure the project developers of the State's commitment to assist in the development of their projects.

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Version: 2011-R03-00405

**Project: 9 Geo, Mineral, Coal Exploration** 

Version 2011R0300405 Number 9
Description Geo, Mineral, Coal Exploration
Statutory Authority NDCC 38-21-01

Special Fund number and name 428 Geo, Mineral, Coal Exploration

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 0         | 900       | 16,566    | 36,374    |
| Revenue/transfers | 900       | 15,710    | 19,960    | 23,500    |
| Total available   | 900       | 16,610    | 36,526    | 59,874    |
| Expenditures      | 0         | 44        | 152       | 175       |
| Ending Balance    | 900       | 16,566    | 36,374    | 59,699    |

This fund was established by the state legislature in 2007 to assist with the plugging of problem test holes or site restoration of holes drilled under the geothermal, coal exploration, or subsurface mineral programs. Monies deposited into this fund are from administrative fees charged in the permit application process.

#### PERFORMANCE NARRATIVE

**00406** Office of the Labor Commissioner
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

#### **Agency Performance Measures**

The Department of Labor measures its agency performance through its delivery of program services. Accordingly, performance measures are reported under the Program Performance Measures narrative.

#### **Program Performance Measures**

| Program: Office of Labor Commissioner | Reporting level: 00-406-100-00-00-00-00000000 |
|---------------------------------------|---|

The department continues to be dedicated to the principles of efficient and effective public service. The department tracks the impact of the strategic changes primarily by monitoring the pending agency caseloads. The department's current caseload is manageable. The average number of days pending has gone down in all areas with the exception of Public Services/Public Accommodations/Credit Transactions. The average number of days pending in this area has risen solely due to two (2) older cases involving issues of accessibility in which the department is working with the Respondent to correct the deficiencies.

#### Caseload Information as of June 30, 2010:

Pending Employment Discrimination Complaints = 57 Average Age = 69 days

Pending Claims for Unpaid wages = 54 Average Age = 76 days

Pending Claims for Housing Discrimination Complaints = 15 Average Age = 44 days

Pending Public Service/Public Accommodation & Credit Transaction Complaints = 7 Average Age = 206 days

The ongoing objective is for cases in all areas to be current in accordance with the following targets for case closures: 1) complaints of discrimination in employment, public services, public accommodations, and credit transactions to be completed within 180 days; 2) claims for unpaid wages to be completed within 90 days; and 3) complaints in housing discrimination to be completed within 100 days.

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**Date:** 01/06/2011

**PERFORMANCE NARRATIVE** 

**00408** Public Service Commission

Version 2011R0300504

**Agency Performance Measures** 

Not Available.

**Program Performance Measures** 

Not Available.

Program: Testing, Licensing and Certification Reporting level: 00-408-200-00-00-00-00000000

Not Available.

 Program:
 Public Utilities

 Reporting level:
 00-408-300-00-00-00-00000000

The case load, described in the next section, is handled by 4 analysts and 1 administrative assistant with support from the legal division and the commission's information officer.

Program:Reclamation ProgramsReporting level:00-408-400-00-00-00-00000000

Not Available.

00408 Public Service Commission

Version: 2011R0300408

| Abandoned Mine Reclamation 445  |             |             |
|---------------------------------|-------------|-------------|
|                                 | 2009 - 2011 | 2011 - 2013 |
| Beginning Balance               | 2,624,649   | 2,692,649   |
| Revenue and Net Transfers:      |             |             |
| Interest Earnings               | 68,000      | 65,000      |
| Total Revenue and Net Transfers | 68,000      | 65,000      |
| Estimated Expenditures By Line: |             |             |
| Ending Balance                  | 2,692,649   | 2,757,649   |

00408 Public Service Commission

**Version:** 2011R0300408

**PSC Valuation Revolving Fund 248** 

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|-------------------------------------|-------------|---------|-----------|---------|
|                                     | 2009 - 2011 |         | 2011 - 20 | )13     |
| Beginning Balance                   |             | 0       |           | 0       |
| Revenue and Net Transfers:          |             |         |           |         |
| Utility Valuation Reimb.            | 125,000     |         | 125,000   |         |
| Total Revenue and Net Transfers     |             | 125,000 |           | 125,000 |
| Estimated Expenditures By Line:     |             |         |           |         |
| Operating Expenses                  | 125,000     |         | 125,000   |         |
| Total Estimated Expenditures        |             | 125,000 |           | 125,000 |
| Ending Balance                      |             | 0_      |           | 0       |

00408 Public Service Commission

**Version:** 2011R0300408

State Rail Fund 277

|                                 | 2009 - 2011 |      | 2011 -   | 2013    |
|---------------------------------|-------------|------|----------|---------|
| Beginning Balance               |             | 0    |          | 0       |
| Revenue and Net Transfers:      |             |      |          |         |
| Budgeted Special Fund Rev       | 900,000     |      | 900,000  |         |
| Total Revenue and Net Transfers | 900,        | 000  |          | 900,000 |
| Estimated Expenditures By Line: |             |      |          |         |
| Rail Rate Complaint Case        | 900,000     |      | 900,000  |         |
| Total Estimated Expenditures    | 900,        | 000_ | <u>-</u> | 900,000 |
| Ending Balance                  |             | 0    | =        | 0       |

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Version: 2011-R03-00408

**Project: 1 Siting process expense recovery** 

Version 2011R0300408 Number 1

Description Siting process expense recovery

**Statutory Authority** 49-22-22

Special Fund number and name 301 Siting process expense recovery

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 132,925   | 424,727   | 758,083   | 908,083   |
| Revenue/transfers | 674,483   | 1,197,250 | 1,000,000 | 1,000,000 |
| Total available   | 807,408   | 1,621,977 | 1,758,083 | 1,908,083 |
| Expenditures      | 382,681   | 863,894   | 850,000   | 850,000   |
| Ending Balance    | 424,727   | 758,083   | 908,083   | 1,058,083 |

Siting frees are deposited into a special fund on a continuing basis to the PSC to pay siting case expenditures.

Continuing AppropriationDate:01/04/2011408 Public Service CommissionTime:14:03:54

Version: 2011-R03-00408

Project: 2 Credit Sale Indemnity Fund
Version 2011R0300408 Number 2

**Description** Credit Sale Indemnity Fund

**Statutory Authority** 60-10

Special Fund number and name 395 Credit Sale Indemnity Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 1,956,352 | 4,206,289 | 6,585,452 | 6,760,452 |
| Revenue/transfers | 2,249,937 | 2,489,478 | 275,000   | 275,000   |
| Total available   | 4,206,289 | 6,695,767 | 6,860,452 | 7,035,452 |
| Expenditures      | 0         | 110,315   | 100,000   | 100,000   |
| Ending Balance    | 4,206,289 | 6,585,452 | 6,760,452 | 6,935,452 |

The credit-sale contract indemnity fund was created by the 2003 Legislature to provide partial protection for unpaid credit-sale contracts in grain elevator or grain buyer insolvencies. Statute requires the assessment be placed on the value of all grain sold in ND under a credit-sale contract, the assessment be deducted from the purchase price payable to the seller, and the assessments be submitted to the Commission by licensees. The assessment is mandatory and refunds cannot be made. Payment from the indemnity fund for credit-sale contracts is equivalent to payment from the bond for cash transactions in the event of insolvency.

Continuing AppropriationDate:01/04/2011408 Public Service CommissionTime:14:03:54

Version: 2011-R03-00408

**Project: 3 Performance Assurance Fund** 

**Version** 2011R0300408 **Number** 3 **Description** Performance Assurance Fund

**Statutory Authority** 49-21-31

Special Fund number and name 280 Performance Assurance Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 132,207   | 96,536    | 98,743    | 100,000   |
| Revenue/transfers | 43,800    | 17,400    | 15,000    | 15,000    |
| Total available   | 176,007   | 113,936   | 113,743   | 115,000   |
| Expenditures      | 79,471    | 15,193    | 13,743    | 15,000    |
| Ending Balance    | 96,536    | 98,743    | 100,000   | 100,000   |

The fund is used to monitor the operation and the effects of the performance assurance plan per North Dakota Century Code 49-21-31.

**PERFORMANCE NARRATIVE** 

**00412** Aeronautics Commission
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

**Agency Performance Measures** 

Performance measures and results reporting are not currently used by the agency.

**Program Performance Measures** 

 Program:
 Regulatory and Administration

 Reporting level:
 00-412-100-00-00-00-00000000

Performance measures and results reporting are not currently used by the agency.

Program:Airport Development and MaintenanceReporting level:00-412-200-00-00-00-00-00000000

Performance measures and results reporting are not currently being used by the agency.

**00412 Aeronautics Commission** 

**Version:** 2011R0300412

Aeronautics Comm. Spec Fund 324

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 8,513,115 |             | 5,547,632 |
| Revenue and Net Transfers:      |             |           |             |           |
| Aircraft Registration           | 140,000     |           | 140,000     |           |
| Misc. License/Fees              | 55,000      |           | 55,000      |           |
| Aerial Spray Licensing          | 36,000      |           | 36,000      |           |
| Motor Vehicle Excise Tax        | 1,500,000   |           | 1,500,000   |           |
| Aviation Fuel Tax               | 2,400,000   |           | 2,400,000   |           |
| Total Revenue and Net Transfers |             | 4,131,000 |             | 4,131,000 |
| Estimated Expenditures By Line: |             |           |             |           |
| Salaries and Wages              | 901,234     |           | 1,005,639   |           |
| Operating Expenses              | 641,432     |           | 925,049     |           |
| Capital Assets                  | 20,000      |           | 16,500      |           |
| Grants                          | 5,573,000   |           | 5,440,500   |           |
| Unexpended Appropriations       | (39,183)    |           | 0           |           |
| Total Estimated Expenditures    |             | 7,096,483 |             | 7,387,688 |
| Ending Balance                  |             | 5,547,632 |             | 2,290,944 |

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#### PERFORMANCE NARRATIVE

**00413** Dept of Financial Institutions
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

### **Agency Performance Measures**

- 1. Ensure the financial institutions operate in a safe and sound manner.
- 2. Examine all regulated entities within the timeframes prescribed by North Dakota statutes.
- 3. The maintenance of public confidence in regulated industries.
- 4. Provide for the opportunity for these industries to effectively service the convenience and needs of depositors, borrowers, and other customers, and to participate in and promote the economic progress of North Dakota.
- 5. Provide for the simplification and modernization of the laws governing the regulated industries.
- 6. To maintain a regulatory agency that consists of highly trained and experienced examiners to implement the mission, duties and responsibilities of the agency.
- 7. As regulators, we perform our duties in an ethical, unbiased, informed, and efficient manner.
- 8. Maintain the Department of Financial Institution's records management system to enhance efficiency and effectiveness.
- 9. Maintain examination staff at allotted FTE levels.
- 10. Operate the Department within budget parameters.

#### **Program Performance Measures**

| Program: Administration | Reporting level: 00-413-100-00-00-00-00000000 |
|-------------------------|---|
|-------------------------|---|

- 1) Ensure the financial institutions operate in a safe and sound manner.
- 2) Examine all regulated entities within the timeframes prescribed by North Dakota statutes.
- 3) The maintenance of public confidence in regulated industries.
- 4) Provide for the opportunity for these industries to effectively service the convenience and needs of depositors, borrowers, and other customers, and to participate in and promote the economic progress of North Dakota.
- 5) Provide for the simplification and modernization of the laws governing the regulated industries.
- 6) To maintain a regulatory agency that consists of highly trained and experienced examiners to implement the mission, duties and responsibilities of the agency.
- 7) As regulators, we perform our duties in an ethical, unbiased, informed, and efficient manner.
- 8) Maintain the Department of Financial Institution's records management system to enhance efficiency and effectiveness.
- 9) Maintain examination staff at allotted FTE levels.
- 10) Operate the Department within budget parameters.

**00413 Dept of Financial Institutions** 

Version: 2011R0300413

Financial Inst Regulatory Fund 242

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 1,215,712 |             | 1,225,664 |
| Revenue and Net Transfers:      |             |           |             |           |
| Examiner Fees                   | 5,457,010   |           | 5,900,000   |           |
| Sale Of Check-Lic Fee           | 28,950      |           | 30,000      |           |
| Interest Income                 | 13,680      |           | 15,000      |           |
| Fines-Forfeitures-Escheat       | 8,850       |           | 7,000       |           |
| Misc. License/Fees              | 275,800     |           | 305,000     |           |
| Small Loan-Comp-License         | 118,150     |           | 135,000     |           |
| Collection Agency Lic.          | 294,000     |           | 310,000     |           |
| Total Revenue and Net Transfers |             | 6,196,440 |             | 6,702,000 |
| Estimated Expenditures By Line: |             |           |             |           |
| Salaries and Wages              | 4,862,225   |           | 5,356,855   |           |
| Operating Expenses              | 1,304,263   |           | 1,285,556   |           |
| Contingency                     | 20,000      |           | 20,000      |           |
| Total Estimated Expenditures    |             | 6,186,488 |             | 6,662,411 |
| Ending Balance                  |             | 1,225,664 |             | 1,265,253 |

### PERFORMANCE NARRATIVE

**O0414** Securities Department

 **Version** 2011R0300504

 **Time:** 08:03:08

### **Agency Performance Measures**

Performance measures had been established in the past but based on the uniqueness of each staff function the variables were difficult to average and did not present a clear picture of performance.

Additionally, benchmarks are not relevant as staff has no control over volume of work in respective areas of responsibility such as:

- Investor Complaints
- · For Cause Investigations and Examinations
- · Securities Offering Registrations
- · Registration of Broker Dealers and Investment Advisors
- Registration of Securities Agents and Investment Advisor Representatives
- · Registration of Franchises

**Program Performance Measures** 

| Program: Investor Protection | Reporting level: 00-414-100-00-00-00-00000000 |
|------------------------------|---|
|------------------------------|---|

Performance measures have not been established.

**00414 Securities Department Version:** 2011R0300414

| investor Education & recimology |             |         |             |         |
|---------------------------------|-------------|---------|-------------|---------|
|                                 | 2009 - 2011 |         | 2011 - 2013 |         |
| Beginning Balance               |             | 834,481 |             | 942,282 |
| Revenue and Net Transfers:      |             |         |             |         |
| Fines-Forfeitures-Escheat       | 425,000     |         | 58,000      |         |
| Total Revenue and Net Transfers |             | 425,000 |             | 58,000  |
| Estimated Expenditures By Line: |             |         |             |         |
| Operating Expenses              | 317,199     |         | 317,199     |         |
| Total Estimated Expenditures    |             | 317,199 |             | 317,199 |
| Ending Balance                  |             | 942,282 |             | 683,083 |

**Continuing Appropriation** 

Date: 414 Securities Department Time: 01/04/2011

14:04:30

Version: 2011-R03-00414 **Project: 262 Special Fund** 

Version 2011R0300414 Number 262

**Description** Special Fund **Statutory Authority** 10-04-03

Special Fund number and name 262 Investor Restitution

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 77,298              | 54,328              |
| Revenue/transfers | 72,108              | 77,298              | 2,000               | 5,000               |
| Total available   | 72,108              | 77,298              | 79,298              | 59,328              |
| Expenditures      | 72,108              | 0                   | 24,970              | 5,000               |
| Ending Balance    | 0                   | 77,298              | 54,328              | 54,328              |

Civil penalties collected from enforcement actions for the purpose of distribution to aggrieved investors.

#### PERFORMANCE NARRATIVE

**O0471** Bank of North Dakota

 **Version** 2011R0300504

 **Date:** 01/06/2011

 **Time:** 08:03:08

### **Agency Performance Measures**

In meeting BND's performance, there are three areas that we believe should be monitored: Financial performance, achieving BND's mission, and meeting legislative expectations.

- 1. Financial Performance The Department of Financial Institutions(DFI) evaluates the safety and soundness of banks utilizing the "CAMELS" rating system. CAMELS is an acronym standing for: Capital, Asset Quality, Management, Earnings, Liquidity and funds management, and Sensitivity.
- 2. Meeting the Mission To deliver quality, sound financial services that promote agriculture, commerce, and industry. We measure our success in achieving our mission by the quality and usage of our programs.
- 3. Meeting Legislative expectations ND legislature has two distinct expectations of BND. They expect that BND will continue to be a major player in the economic evolution of the State of North Dakota and that BND can be a source of revenue for the State's General Fund. We believe that if we meet our mission and financial performance objectives, we will fulfill the expectations of the legislature.

Return on Average Assets: Return on assets for 2009, 2008, and 2007 were 1.57%, 1.86%. and 2.04%.

Return on Average Equity: Return on average equity for 2009, 2008, and 2007 were 23.80%, 27.01%, and 27.68%.

Leverage Ratio: The leverage ratio for 2009, 2008, and 2007 were 7.17%, 6.79%, and 7.19%. BND's benchmark is 8%.

#### **Program Performance Measures**

| Program: Bank of North Dakota Operations  | Reporting level: 00-471-100-00-00-00-00000000 |
|---|---|
| 1 Togram. Bank of North Bakota Operations | Reporting level: 00-47 1-100-00-00-00-0000000 |

In meeting BND's performance, there are three areas that we believe should be monitored: Financial performance, achieving BND's mission, and meeting legislative expectations.

- 1. Financial Performance The Department of Financial Institutions(DFI) evaluates the safety and soundness of banks utilizing the "CAMELS" rating system. CAMELS is an acronym standing for: Capital, Asset Quality, Management, Earnings, Liquidity and funds management, and Sensitivity.
- 2. Meeting the Mission To deliver quality, sound financial services that promote agriculture, commerce, and industry. We measure our success in achieving our mission by the quality and usage of our programs.
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Performance Measurement Tools:

Return on Average Assets: Return on assets for 2009, 2008, and 2007 were 1.57%, 1.86%. and 2.04%.

Return on Average Equity: Return on average equity for 2009, 2008, and 2007 were 23.80%, 27.01%, and 27.68%.

PERFORMANCE NARRATIVE

**00471** Bank of North Dakota

 **Version** 2011R0300504

 **Date:** 01/06/2011

 **Time:** 08:03:08

Leverage Ratio: The leverage ratio for 2009, 2008, and 2007 were 7.17%, 6.79%, and 7.19%. BND's benchmark is 8%.

**00471** Bank of North Dakota Version: 2011R0300471

Bank of North Dakota

| Bank of North Dakota            |             |             |              |             |
|---------------------------------|-------------|-------------|--------------|-------------|
|                                 | 2009 - 201  | 1           | 2011 - 2013  |             |
| Beginning Balance               |             | 212,726,732 |              | 292,259,458 |
| Revenue and Net Transfers:      |             |             |              |             |
| Revenue                         | 122,900,000 |             | 120,000,000  |             |
| Transfer Out                    | 0           |             | (60,000,000) |             |
| Total Revenue and Net Transfers |             | 122,900,000 |              | 60,000,000  |
| Estimated Expenditures By Line: |             |             |              |             |
| Capital Assets                  | 1,455,000   |             | 1,266,000    |             |
| BND Operations                  | 41,912,274  |             | 42,554,324   |             |
| Total Estimated Expenditures    |             | 43,367,274  |              | 43,820,324  |
| Ending Balance                  |             | 292,259,458 |              | 308,439,134 |

Continuing AppropriationDate:01/04/2011471 Bank of North DakotaTime:14:04:41

Version: 2011-R03-00471

Project: 1 Ag Partnership in Assisting Community Expansion

Version 2011R0300471 Number 1

**Description** Ag Partnership in Assisting Community Expansion

**Statutory Authority** 6-09.13

Special Fund number and name 916 Ag Partnership in Assisting Community Expansion

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | -76,967   | 4,204     | 236,643   | 0         |
| Revenue/transfers | 1,450,000 | 1,400,000 | 1,400,000 | 1,000,000 |
| Total available   | 1,373,033 | 1,404,204 | 1,636,643 | 1,000,000 |
| Expenditures      | 1,368,829 | 1,167,561 | 1,636,643 | 1,000,000 |
| Ending Balance    | 4,204     | 236,643   | 0         | 0         |

The purpose of the AgPace Fund is to buydown the interest rate on loans made by a lead financial institution in participation with the Bank of North Dakota. Loans eligible for the buydown are loans to on-farm North Dakota businesses that are using the proceeds to purchase real property or equipment, expand their facility, acquire working capital or inventory, purchase of irrigation equipment, equity shares in a value-added, ag-processing business or capital improvements for retention of livestock or dairy operations.

This has been a successful economic development program for the State of North Dakota.

Continuing Appropriation

Date: 01/04/2011

471 Bank of North Dakota

Time: 14:04:41

Version: 2011-R03-00471

**Project: 2 Partnership Assisting Community Expansion** 

**Version** 2011R0300471 **Number** 2

**Description** Partnership Assisting Community Expansion

**Statutory Authority** 6-09.14

Special Fund number and name 917 Partnership Assisting Community Expansion

|                   | Actual     | Actual     | Estimated  | Estimated |
|-------------------|------------|------------|------------|-----------|
|                   | 2005-2007  | 2007-2009  | 2009-2011  | 2011-2013 |
| Beginning Balance | -14,339    | 1,583,791  | 4,306,839  | 0         |
| Revenue/transfers | 10,288,929 | 12,253,000 | 8,700,000  | 7,000,000 |
| Total available   | 10,274,590 | 13,836,791 | 13,006,839 | 7,000,000 |
| Expenditures      | 8,690,799  | 9,529,952  | 13,006,839 | 7,000,000 |
| Ending Balance    | 1,583,791  | 4,306,839  | 0          | 0         |

The purpose of the PACE (Partnership in Assisting Community Expansion) Fund is to assist North Dakota communities in epanding their economic base by providing for local jobs development. The program is available to all cities and counties throughout North Dakota for business projects involved in manufacturing, processing, value-added processes and targeted service industries. These loans are made by a lead financial institution in participation with Bank of North Dakota.

In compliance with North Dakota Century Code 17-03-01, Biodiesel PACE was created to provide interest buydown to biodiesel production facilities located in North Dakota involved in production of diesel fuel containing at least five percent biodiesel.

In August of 2006, the PACE Program was expanded to include the Flex Pace program. Flex Pace was designed to provide interest buydown to non-Pace qualifying businesses where the Community determines eligibility and accountability standards. Flex Pace targets essential community businesses without the job creation requirement.

Effective August 1, 2007, the Biofuel PACE was created to buy down the interest rate on loans to biodiesel and ethanol production facilities, to grain handling facilities, and to livestock operations.

These PACE funds provide for economic development in North Dakota.

Continuing Appropriation

Date: 01/04/2011

471 Bank of North Dakota

Time: 14:04:41

Version: 2011-R03-00471

**Project: 3 Beginning Farmer Revolving Loan Fund** 

**Version** 2011R0300471 **Number** 3

**Description** Beginning Farmer Revolving Loan Fund

**Statutory Authority** 6-09.8

Special Fund number and name 973 Beginning Farmer Revolving Loan Fund

|                   | Actual     | Actual     | Estimated | Estimated |
|-------------------|------------|------------|-----------|-----------|
|                   | 2005-2007  | 2007-2009  | 2009-2011 | 2011-2013 |
| Beginning Balance | 10,137,959 | 4,835,305  | 800,000   | 0         |
| Revenue/transfers | 2,536,000  | 5,618,000  | 5,740,000 | 1,000,000 |
| Total available   | 12,673,959 | 10,453,305 | 6,540,000 | 1,000,000 |
| Expenditures      | 7,838,654  | 9,653,305  | 6,540,000 | 1,000,000 |
| Ending Balance    | 4,835,305  | 800,000    | 0         | 0         |

The Bank administers the beginning farmer revolving loan fund established by North Dakota Century Code 6-09-15.5. The Beginning Farmer Revolving Loan Fund was established to make direct loans or to buy-down the interest rate on loans to beginning farmers for the first purchase of farm real estate or chattels.

This 2011-2013 biennium is the first time we have requested general fund monies since the 2003-2005 biennium when \$950,000 was requested. This biennium we are asking for \$1,000,000 in general fund money.

**Continuing Appropriation** 

471 Bank of North Dakota

Version: 2011-R03-00471 Project: 4 College SAVE

**Version** 2011R0300471 **Number** 4

**Description** College SAVE **Statutory Authority** 6-09-38

Special Fund number and name 940 College Save Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 975,085             | 1,373,757           | 1,383,757           |
| Revenue/transfers | 1,075,018           | 746,267             | 560,000             | 600,000             |
| Total available   | 1,075,018           | 1,721,352           | 1,933,757           | 1,983,757           |
| Expenditures      | 99,933              | 347,595             | 550,000             | 600,000             |
| Ending Balance    | 975,085             | 1,373,757           | 1,383,757           | 1,383,757           |

College SAVE was established in September of 2000 to encourage the investment of funds to be used for qualified higher education expenses at eligible educational institutions, as authorized under North Dakota Century Code 6-09-38.

The continuing appropriation relates to the administrative fees received by the bank for administering the Plan. The administrative fees may be used to cover expenses incurred in connection with operation of the plan or for other programs deemed to promote attendance at an institution of higher learning. To date, the administrative fees have been used to reimburse administrative expenses incurred by BND, to provide matching funds for newly established College Save accounts, and for the Dollars for Scholars Program which promotes higher education.

01/04/2011

14:04:41

Date:

Time:

This continuing appropriation should be continued to provide for the reimbursement of administrative expenses to BND and to promote higher education.

#### PERFORMANCE NARRATIVE

**00473** ND Housing Finance Agency

 **Version** 2011R0300504

 **Date:** 01/06/2011

 **Time:** 08:03:08

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### **Agency Performance Measures**

NDHFA is audited annually by an independent auditing firm. This past year, as has been the case in prior years, the Agency received a clean, unqualified financial audit opinion and further there were no findings stated in the audit report.

Moody's Investors Service analyzes the NDHFA bond issue debt outstanding and has issued an Aa1 rating for the Agency's 1994 General Bond Resolution, which at the present time has \$803,840,000 in bond debt outstanding. Moody's Investors Service analyzes the NDHFA bond issue debt outstanding and has issued an Aa3 rating for the Agency's 2009 General Bond Resolution, which at the present time has \$257,000,000 in bond debt outstanding. Aa1 is the second highest letter grade rating assigned by Moody's and is considered a very strong financial rating by the national financial markets.

Moody's also has assigned an A2 issuer rating to the NDHFA which is an Agency general debt rating.

#### **Program Performance Measures**

| Program: ND Housing Finance Agency         | Reporting level: 00-473-101-00-00-00-00-0000000  |
|--|--|
| <b>Program</b> : ND Housing Finance Agency | Reporting level: 00-4/3-101-00-00-00-00-00000000 |
|  |  |

HUD performs routine management reviews of the NDHFA Property Management Division as it pertains to the administration of HUD rental assistance contracts. The NDHFA has received "Superior" ratings in these reviews, the highest rating given by HUD.

The Homeownership Division is audited by HUD FHA with regard to single family insurance claims, on-site servicing procedures review and FHA tier-ranking system on loan loss mitigation.

The Department of Commerce, Division of Community Services, audits the Agency's compliance with regard to our administration of the HOME Program funds.

NDHFA is also examined by various entities for the compliance and administration of other programs at random, non-scheduled intervals.

**00473 ND Housing Finance Agency Version:** 2011R0300473

| Housing Fina | ance Agency-Fees |
|--------------|------------------|
|--------------|------------------|

|                                 | 2009 - 2011 |            | 2011 - 2013 |            |
|---------------------------------|-------------|------------|-------------|------------|
| Beginning Balance               |             | 0          |             | 0          |
| Revenue and Net Transfers:      |             |            |             |            |
| Budgeted Special Fund Rev       | 17,239,409  |            | 13,841,126  |            |
| Total Revenue and Net Transfers |             | 17,239,409 |             | 13,841,126 |
| Estimated Expenditures By Line: |             |            |             |            |
| Salaries and Wages              | 6,061,828   |            | 6,516,277   |            |
| Operating Expenses              | 8,677,581   |            | 5,114,849   |            |
| Grants                          | 2,400,000   |            | 2,110,000   |            |
| HFA Contingency                 | 100,000     |            | 100,000     |            |
| Total Estimated Expenditures    |             | 17,239,409 |             | 13,841,126 |
| Ending Balance                  |             | 0          |             | 0          |

 00475
 ND Mill and Elevator Association
 Date: 01/06/2011

 Version
 2011R0300504
 Time: 08:03:08

# **Agency Performance Measures**

The North Dakota Mill will:

- Purchase and mill 23,000,000 bushels per year of North Dakota grown spring and durum wheat.
- Realize profits in order to maintain the facilities in top operating condition.
- · Return a portion of the profits to the state general fund.

#### **Program Performance Measures**

| Program: Flour Mill and Grain Terminal Operations | Reporting level: 00-475-100-00-00-00-00000000 |
|---|---|

The North Dakota Mill:

- (1) seeks to be the leader in quality and service for the milling industry
- (2) manufactures flour to bakery specifications from hard red spring wheat
- (3) manufactures durum flour and semolina to pasta manufacturer's specifications from hard amber durum
- (4) seeks to develop new, value added products to enhance the growth and profitability of the North Dakota Mill

00475 ND Mill and Elevator Association

Version: 2011R0300475

Mill and Elevator Fund

|                                 | 2009 - 2011 |            | 2011 - 2013 | 2011 - 2013 |  |
|---------------------------------|-------------|------------|-------------|-------------|--|
| Beginning Balance               |             | 0          |             | 0           |  |
| Revenue and Net Transfers:      |             |            |             |             |  |
| Mill Profits                    | 40,057,242  |            | 46,764,115  |             |  |
| Total Revenue and Net Transfers |             | 40,057,242 |             | 46,764,115  |  |
| Estimated Expenditures By Line: |             |            |             |             |  |
| Salaries and Wages              | 22,599,324  |            | 26,311,616  |             |  |
| Operating Expenses              | 16,982,918  |            | 19,879,805  |             |  |
| Agriculture Promotion           | 150,000     |            | 150,000     |             |  |
| Contingency                     | 325,000     |            | 400,000     |             |  |
| Total Estimated Expenditures    |             | 40,057,242 |             | 46,741,421  |  |
| Ending Balance                  |             | 0          |             | 22,694      |  |

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## PERFORMANCE NARRATIVE

**00485** Workforce Safety and Insurance
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

## **Agency Performance Measures**

WSI maintains numerous measurements which are monitored by WSI's management and Board of Directors. Some of the global performance indicators are:

- Injured Worker Customer Satisfaction
- Employer Customer Satisfaction
- · Claim Incident Rates new measure for future use
- Fiscal Year Combined Ratio—(Premiums set to cover anticipated losses and expenses)
- · Available Surplus Ratio

| Performance Measures   | FY 07       | FY 08       | FY 09       | FY 10       |
|--|-------------|-------------|-------------|-------------|
| Injured Worker Customer Satisfaction   | 4.28        | 4.25        | 4.34        | 4.16        |
| Employer Customer Satisfaction   | 4.05        | 4.07        | 4.13        | 4.11        |
| Claim Incident Rates - future measure  |             |             |             |             |
| Fiscal Year Combined Ratio—(Premiums set to cover anticipated losses and expenses) | 112.01%     | 95.35%      | 102.31%     | 103.00%     |
| Available Surplus Ratio  | 466,835,352 | 385,991,539 | 265,552,937 | 320,000,000 |

# **Program Performance Measures**

| Program: Executive and Other Services | Reporting level: 00-485-100-00-00-00-00000000 |
|---------------------------------------|---|
|---------------------------------------|---|

The following statistics are measured and monitored by WSI's management and Board of Directors:

Restricted surplus, based on 2005 and 2009 legislation.

Funding ratio, based on 2005 and 2009 legislation.

Total claims filed.

Litigation cases filed.

Maximum and minimum weekly wage-loss benefits.

| Program: Administrative Services | Reporting level: 00-485-250-00-00-00-00000000 |
|----------------------------------|---|
|----------------------------------|---|

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PERFORMANCE NARRATIVE

**00485** Workforce Safety and Insurance
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

The following statistics are measured and monitored by WSI's management and Board of Directors:

Fund surplus, with 5% discount on liabilities

Invested assets

Investment returns

General and Administrative Expenses

Unallocated Loss Adjustment Expense (ULAE)

WSI employee turnover rate

 Program:
 Injury Services

 Reporting level:
 00-485-300-00-00-00-00000000

The following statistics are measured and monitored by WSI's management and Board of Directors:

Claims pending over 31 days.

Claims pending over 60 days.

Claims accepted/denied within 7 days.

Claims accepted/denied within 14 days.

Claims accepted/denied within 21 days.

Claims accepted/denied within 31 days.

Callers' average time on hold.

% of TL decisions made within 14 days from complete date.

% of TL decisions made within 31 days from complete date.

% of indemnity payments made within 14 days from acceptance date.

 00485
 Workforce Safety and Insurance
 Date: 01/06/2011

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% of indemnity payments made within 31 days from acceptance date.

3 point contact completed within 24 hours of claim receipt.

Program: Employer Services Reporting level: 00-485-400-00-00-00-00000000

The following statistics are measured and monitored by WSI's management and Board of Directors:

- · Covered workforce
- · Employer accounts
- · Collection / Interest / Penalty information
- · Loss Control users
- · Premium audit data
- · STEP Grant data
- HELP Grant data
- Active Loss Prevention accounts

00485 Workforce Safety and Insurance

Version: 2011R0300485

**Workmens Compensation Fund 213** 

| Workmens Compensation I und 213 |             |            |             |             |  |
|---------------------------------|-------------|------------|-------------|-------------|--|
|                                 | 2009 - 2011 |            | 2011 - 2013 | 2011 - 2013 |  |
| Beginning Balance               |             | 0          |             | 0           |  |
| Revenue and Net Transfers:      |             |            |             |             |  |
| Tsfr Fm Workers Comp-Special R  | 56,877,605  |            | 58,413,293  |             |  |
| Total Revenue and Net Transfers |             | 56,877,605 |             | 58,413,293  |  |
| Estimated Expenditures By Line: |             |            |             |             |  |
| Workforce Safety Operations     | 56,877,605  |            | 58,413,293  |             |  |
| Total Estimated Expenditures    |             | 56,877,605 |             | 58,413,293  |  |
| Ending Balance                  |             | 0          |             | 0           |  |

Version: 2011-R03-00485

**Project: 1 Building Construction** 

Version 2011R0300485 Number 1
Description Building Construction
Statutory Authority NDCC 65-02-31

Special Fund number and name 213 Workforce Safety & Insurance Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 0                   | 0                   | 0                   | 0                   |
| Total available   | 0                   | 0                   | 0                   | 0                   |
| Expenditures      | 0                   | 0                   | 0                   | 0                   |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

**Building Construction** -The 1999 Legislative Assembly authorized the purchase or construction of an office building. The 2001 Legislative Assembly amended the authorization to include office space for tenants. The office building was substantially complete in June 2003, with minor finishing work concluding in September 2003. The project was completed on time and within budget. Including the land acquisition of \$901,974, the total capitalized cost is \$11,882,030. No further expenditures will be made as this authority has now expired.

Continuing Appropriation

Date: 01/04/2011

485 Workforce Safety and Insurance 14:05:19

Version: 2011-R03-00485 Project: 10 Safety Programs

**Version** 2011R0300485 **Number** 10

**Description** Safety Programs

Statutory Authority NDCC 65-03-04

Special Fund number and name 213 Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 69,164              | 14,234,409          | 15,000,000          | 15,000,000          |
| Total available   | 69,164              | 14,234,409          | 15,000,000          | 15,000,000          |
| Expenditures      | 69,164              | 14,234,409          | 15,000,000          | 15,000,000          |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

The 2005 Legislative Assembly authorized a continuing appropriation for promoting safety through education, training, consultation, grants and other incentives. WSI's loss prevention employees and their related administrative expenses are not included as part of this continuing appropriation; thus the expenditures include only those items that are a direct benefit to WSI's customers and North Dakota's workforce.

In June 2005, WSI's board of directors earmarked \$35 million for multi-year safety grants, incentives, and education. WSI is developing a number of new safety initiatives

Version: 2011-R03-00485

**Project: 11 Litigation Collection Expense** 

Version 2011R0300485 Number 11
Description Litigation Collection Expense
Statutory Authority NDCC 65-02-06.2

Special Fund number and name 213 Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated <b>2011-2013</b> |
|-------------------|---------------------|---------------------|---------------------|----------------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                          |
| Revenue/transfers | 0                   | 0                   | 150,000             | 150,000                    |
| Total available   | 0                   | 0                   | 150,000             | 150,000                    |
| Expenditures      | 0                   | 0                   | 150,000             | 150,000                    |
| Ending Balance    | 0                   | 0                   | 0                   | 0                          |

The 2009 Legislature granted Workforce Safety & Insurance continuing appropriation authority to pay for expenses associated iwth litigation employer and medical provider related issues under North Dakota Century Code 65-02-06.2. These costs are often difficult to budget due to varying situations that arise.

**Continuing Appropriation** 

01/04/2011 Date: 485 Workforce Safety and Insurance Time: 14:05:19

Version: 2011-R03-00485

**Project: 12 Building Operations** 

Version 2011R0300485 Number 12

**Description** Building Operations

Statutory Authority NDCC 65-02-05-01

Special Fund number and name 213 ND Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 174,762             | 120,754             | 23,870              | 104,035             |
| Revenue/transfers | 1,257,319           | 1,450,246           | 1,420,165           | 1,475,000           |
| Total available   | 1,432,081           | 1,571,000           | 1,444,035           | 1,579,035           |
| Expenditures      | 1,311,327           | 1,547,130           | 1,340,000           | 1,450,000           |
| Ending Balance    | 120,754             | 23,870              | 104,035             | 129,035             |

Workforce Safety & Insurance leases space in its office building, Century Center, to six other state agencies. All lease terms commenced on July 1, 2007 and will expire on June 30, 2009. Rental rates increased to \$13.50 per square foot (3.8%) for the 2007-2009 biennium. WSI did not have an increase for their office space on July 1, 2007. After reviewing the status of the building fund, it was determined to increase WSI&rsquos contribution by \$2500 per month effective July 1, 2008. The lease rates for other tenants will be increased in the 2011-2013 biennium.

<sup>&</sup>gt; Workforce Safety & Insurance manages the day-to-day operations and maintenance of the building, such as utilities, janitorial service and grounds keeping. The largest operating expense of the building is the "payment in lieu of property tax" which is between \$210-250,000 per year. This payment is made in accordance with North Dakota Century Code 65-02-31.

485 Workforce Safety and Insurance Version: 2011-R03-00485

Version: 2011-R03-00485
Project: 13 Information Fund

**Version** 2011R0300485 **Number** 13

**Description** Information Fund **Statutory Authority** 65-01-13

**Special Fund number and name** 213 ND Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 8,485               | 22,057              | 25,000              | 40,000              |
| Total available   | 8,485               | 22,057              | 25,000              | 40,000              |
| Expenditures      | 8,485               | 22,057              | 25,000              | 40,000              |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

Pursuant to North Dakota Century Code 65-01-13, the information fund was established to recapture some of the costs of providing publications and statistical information to private citizens, businesses, associations, corporations and limited liability companies. Direct costs of operating the information fund are expensed as incurred, such as publication printing costs and file storage and file retrieval fees. Indirect costs, such as employee wages, are not specifically allocated to this fund. Fees collected for publications and other information requests are deposited into this fund.

North Dakota Century Code 65-01-13 states that "if on the first day of July in any year the amount of money in the information fund is more than ten thousand dollars, the amount in excess of ten thousand dollars must be transferred to the organization's general fund." Since a separate fund was not established by OMB, all activity is being recorded directly in WSI's administrative fund 213. WSI has transferred the equivalent amount of funding to offset the income generated under this authority.

Version: 2011-R03-00485

Project: 2 Collection Agency Fees

Version 2011R0300485 Number 2 Description Collection Agency Fees Statutory Authority OMB Policy 212

Special Fund number and name 213 Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 500                 |
| Revenue/transfers | 385                 | 298                 | 500                 | 0                   |
| Total available   | 385                 | 298                 | 500                 | 500                 |
| Expenditures      | 385                 | 298                 | 0                   | 0                   |
| Ending Balance    | 0                   | 0                   | 500                 | 500                 |

WSI maintains an internal collections unit to manage its premium receivable. From time to time, after all collection efforts have been exhausted, account balances are written off for non-payment. A few of these account balances are then turned over to external collection agencies. This continuation appropriation is addressed in OMB Fiscal and Administrative Policy 212. The dollars reported are the fees paid to collection agencies for amounts recovered.

**Continuing Appropriation** 01/04/2011 Date: 14:05:19 Time:

485 Workforce Safety and Insurance

Version: 2011-R03-00485

**Project: 3 Allocated Loss Adjustment Expense** 

Number 3 Version 2011R0300485

**Description** Allocated Loss Adjustment Expense

Statutory Authority NDCC 65-02-06.1

Special Fund number and name 213 Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 6,832,752           | 7,230,538           | 7,500,000           | 7,775,000           |
| Total available   | 6,832,752           | 7,230,538           | 7,500,000           | 7,775,000           |
| Expenditures      | 6,832,752           | 7,230,538           | 7,500,000           | 7,775,000           |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

WSI's allocated loss adjustment expenses are charged directly to specific claims and authorized as a continuing appropriation, just like indemnity and medical benefits for injured workers. These expenses include legal fees, and cost containment expenses such as rehabilitation, return to work case management and injured worker fraud investigations.

**Continuing Appropriation** Date: 01/04/2011 Time: 14:05:19

485 Workforce Safety and Insurance

Version: 2011-R03-00485 **Project: 4 Insurance Fraud** 

Version 2011R0300485 Number 4

**Description** Insurance Fraud

**Statutory Authority NDCC 65-02-23** 

Special Fund number and name 213 Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 9,561               | 28,460              | 200,000             | 200,000             |
| Total available   | 9,561               | 28,460              | 200,000             | 200,000             |
| Expenditures      | 9,561               | 28,460              | 200,000             | 200,000             |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

## **Insurance Fraud**

Workforce Safety & Insurance established a special investigations unit (SIU) in 1995. SIU works to investigate and prevent insurance fraud by employers, medical providers and injured workers. North Dakota Century Code 65-02-23 authorizes a continuing appropriation for "costs associated with identifying, preventing and investigating employer and provider fraud." Injured worker fraud expenses are charged directly to the claim as allocated loss adjustment expenses.

Version: 2011-R03-00485

**Project: 5 Educational Revolving Loan Fund** 

**Version** 2011R0300485 **Number** 5

**Description** Educational Revolving Loan Fund

Statutory Authority NDCC 65-05.1-08

Special Fund number and name 213 Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 14,351              | 5,032               | 100,000             | 150,000             |
| Total available   | 14,351              | 5,032               | 100,000             | 150,000             |
| Expenditures      | 14,351              | 5,032               | 100,000             | 150,000             |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

The 2005 Legislative Assembly established a revolving loan fund to provide low-interest loans to individuals that have suffered compensable work injuries. The loans must be used to pursue an education at an accredited institution of higher education or an institution of technical education. The loan program is administered by the Bank of North Dakota.

In June 2005, WSI's board of directors earmarked \$15 million for the educational revolving loan fund. WSI began marketing the loan program in August 2005.

Version: 2011-R03-00485

**Project: 6 Other States Coverage** 

Version 2011R0300485 Number 6 Description Other States Coverage Statutory Authority NDCC 65-02-13.1

Special Fund number and name 213 Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 681,299             | 675,100             | 725,000             | 600,000             |
| Total available   | 681,299             | 675,100             | 725,000             | 600,000             |
| Expenditures      | 681,299             | 675,100             | 725,000             | 600,000             |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

WSI is the sole provider of workers' compensation coverage in North Dakota and insures employers for work related injuries. However, not being a licensed insurer in other jurisdictions, a North Dakota employer that operates outside of the State may be at risk for claims filed in another jurisdiction. As a solution, in September 2004, WSI contracted with the Accident Fund of America to provide "temporary and incidental" coverage for it's North Dakota employers who operate outside the state on an incidental basis. The charge for such coverage was a flat fee of \$600 which was collected from participating policyholders and passed directly to the insurance provider. Effective July 1, 2010, the program was expanded to include all North Dakota policyholders and the \$600 flat fee charge was removed.

Version: 2011-R03-00485

**Project: 7 Performance Evaluation** 

Version 2011R0300485 Number 7
Description Performance Evaluation
Statutory Authority NDCC 65-02-30

Special Fund number and name 213 Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 149,220             | 196,920             | 251,500             | 250,000             |
| Total available   | 149,220             | 196,920             | 251,500             | 250,000             |
| Expenditures      | 149,220             | 196,920             | 251,500             | 250,000             |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

North Dakota Century Code 65-02-30 requires that every two years, the State Auditor's Office engage an independent insurance expert to conduct an in-depth evaluation of the effectiveness and efficiency of WSI functions and operations.

Version: 2011-R03-00485

Project: 8 Preferred Worker Program

Version 2011R0300485 Number 8
Description Preferred Worker Program
Statutory Authority NDCC 65-05-36

Special Fund number and name 213 Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 89,854              | 160,982             | 275,000             | 275,000             |
| Total available   | 89,854              | 160,982             | 275,000             | 275,000             |
| Expenditures      | 89,854              | 160,982             | 275,000             | 275,000             |
| Ending Balance    | 0                   | 0                   | 0                   | 0                   |

WSI established a program for injured workers who, while employable, are unable to return to the employer at the time of their injury. The preferred worker program offers benefits to North Dakota employers for hiring people under this program. For the first three years the employer is given an exemption from paying workers' compensation premium on the employee and is not responsible for any claims costs resulting from a subsequent work-related injury to that worker. This continuing appropriation funds any employment-related expenses such as equipment purchases and work-site modifications for the preferred worker.

Starting January 2005, WSI also began offering a wage reimbursement incentive for up to 50 percent of salaries and wages (not to exceed the statewide average weekly wage) paid to preferred workers for the first 180 days of employment Additional benefit enhancements were added to the Preferred Worker Program by the 2009 legislature.

Continuing Appropriation

485 Workforce Safety and Insurance

Version: 2011-R03-00485 Project: 9 Reinsurance

Version 2011R0300485 Number 9

**Description** Reinsurance

Statutory Authority NDCC 65-02-13.1

Special Fund number and name 213 Workforce Safety & Insurance

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated <b>2011-2013</b> |
|-------------------|---------------------|---------------------|---------------------|----------------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                          |
| Revenue/transfers | 0                   | 0                   | 2,209,200           | 3,000,000                  |
| Total available   | 0                   | 0                   | 2,209,200           | 3,000,000                  |
| Expenditures      | 0                   | 0                   | 2,209,200           | 3,000,000                  |
| Ending Balance    | 0                   | 0                   | 0                   | 0                          |

WSI has "excess of loss" reinsurance protection for losses occurring between December 1, 1999 and November 30, 2002. In 2002, global influences such as the 9-11 attacks hardened the market and pushed the price of reinsurance to an inefficient level. As a result, WSI withdrew from the reinsurance market until recently. In 2009, WSI issued a RFP to determine if reinsurance was again practical. Working with an intermediary, Guy Carpenter, WSI re-entered the reinsurance market with catastrophic coverage effective January 1, 2010, offering protection for losses occurring during the 2010 calendar year that exceed \$5 and \$10 million dollars. The current reinsurance coverage is effective for one year. Terms, limits, and pricing are reevaluated annually.

01/04/2011

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Date:

Time:

**O0504** Highway Patrol

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## **Agency Performance Measures**

Outcome Measures:

- Reduce the motor vehicle crash fatality rate per 100 million vehicle miles traveled (VMT) from 1.76 in 2009 to 1.37 in 2012.
- To reduce the number of fatalities involving a driver/operator with a BAC of 0.08 and above from 50 in 2009 to 24 in 2012.
- To reduce the number of serious injuries in traffic crashes from 458 in 2009 to 429 in 2012.
- To increase the percentage of buckled occupants in North Dakota from 81.5% in 2009 to 82.6% in 2012.

### **Program Performance Measures**

| Program: Administration | Reporting level: 00-504-100-00-00-00-00000000 |
|-------------------------|---|
|-------------------------|---|

Efficiency and Effectiveness Measures:

Number of agency audit recommendations per fiscal year: Target of zero

Hold the percentage of Administration state funds expenses to less than 9% of total department state funds expenses

| Program: Field Operations | Reporting level: 00-504-300-00-00-00-00000000

Statistics are compiled for the following performance measures:

**Output Measures:** 

Hours of Road Patrol - 316,000

Highway Assists - 15,000

Crashes Investigated - 8,000

Efficiency and Effectiveness Measure:

Target: Road Patrol Hours per FTE per Month - 110.00

**O0504** Highway Patrol

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Program: Law Enforcement Training Academy Reporting level: 00-504-400-00-00-00-00000000

Outcome Measure:

To increase the percentage utilization of the total classroom-days of training available at the LETA.

Output Measure Target:

Total LETA classroom-days of training per fiscal year: 640

Effectiveness Measure:

Budget percentage utilization of classroom-days of training per fiscal year: Target of 66.7%.

**Continuing Appropriation** 

504 Highway Patrol

Version: 2011-R03-00504

**Project: 1 Asset Forfeiture Fund** 

Version 2011R0300504 Number 1
Description Asset Forfeiture Fund

**Statutory Authority** 39-03-18

Special Fund number and name 356 Highway Patrol Asset Forfeiture Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 0                   | 0                   | 0                   | 0                   |
| Revenue/transfers | 0                   | 0                   | 10,000              | 10,000              |
| Total available   | 0                   | 0                   | 10,000              | 10,000              |
| Expenditures      | 0                   | 0                   | 10,000              | 0                   |
| Ending Balance    | 0                   | 0                   | 0                   | 10,000              |

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39-03-18. Highway patrol - Assets forfeiture fund - Purpose - Continuing appropriation.

There is created a fund to be known as the highway patrol assets forfeiture fund.

The fund consists of funds obtained from moneys, assets, and proceeds seized and forfeited pursuant to section 19-03.1-36, amounts received through court proceedings as restitution, and amounts remaining from the forfeiture of property after the payment of expenses for forfeiture and sale authorized by law. The total amount of deposits into the fund may not exceed three hundred thousand dollars within a biennium and any moneys in excess of that amount must be deposited in the general fund. The funds are appropriated as a continuing appropriation to the highway patrol for the following purposes:

1. For paying expenses necessary to inventory, safeguard, maintain, advertise, or sell property seized, detained, or forfeited, pursuant to section 19-03.1-36, or of any other necessary expenses incident to the seizure, detention, or forfeiture of the property.

Continuing Appropriation
504 Highway Patrol
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- 2. For paying overtime compensation incurred as a result of investigations or violations of any state criminal law or law relating to the control of drug abuse.
- 3. For purchasing equipment related to criminal interdiction.

**Project: 1 Asset Forfeiture Fund** 

4. For paying matching funds required as a condition for receipt of funds from a federal government program awarding monetary grants or assistance for the investigation or apprehension of persons violating the provisions of chapter 19-03.1.

The superintendent of the highway patrol, with the concurrence of the director of the office of management and budget, shall establish the necessary accounting procedures for the use of the fund and shall personally approve, in writing, all requests for the use of the fund.

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**00530** Dept of Corrections and Rehabilitation
 **Date:** 01/06/2011

 **Version** 2011R0300504
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## **Agency Performance Measures**

The Department of Corrections & Rehabilitation is utilizing performance-based standards developed specifically for adult and juvenile correctional agencies and institutions. It also is utilizing outcome based supervision standards in its supervision of offenders on parole or probation in the community.

The Division of Juvenile Services - Youth Correctional Center (YCC) has been a pilot institution for the implementation of Performance Based Standards developed for juvenile correctional institutions by the Juvenile Correctional Administrators Association. These standards measure the quality of life and environment for juveniles in 7 different areas:

- 1. Programming
- 2. Justice
- Safety
- 4. Order
- 5. Security
- 6. Health/mental health
- 7. Reintegration

The Division of Juvenile Services - YCC was one of the pilot institutions for testing the Performance Based Standards and has been utilizing them since 1998. The Division of Juvenile Services also utilizes an audit process to assure that policies and procedures are followed in the case management of juveniles. Regional supervisors audit individual juvenile files in each regional office on a yearly basis. As a part of the audit, parents, school personnel and community providers working with the juvenile are asked for their input on how the juvenile's case was managed.

The Division of Adult Services is utilizing performance based measures recently developed by the Association of State Correctional Administrators (ASCA). Following are the four performance based standards and the key indicators/measures developed for each of the four standards that have been developed to date by the ASCA:

### **Public Safety**

- prisoner on prisoner assault rates
- · prisoner on staff assault rates
- prisoner sexual assaults on prisoners
- · prisoner sexual assaults on staff
- · sexual misconduct of staff on prisoners
- · homicide rate
- suicide rate
- · number and percentage of random drug tests that are positive
- disturbances

#### Substance Abuse and Mental Health

- offense type
- · demographics sex, age, race and ethnicity
- average sentence length
- · average time served

**Date:** 01/06/2011

PERFORMANCE NARRATIVE

**00530** Dept of Corrections and Rehabilitation

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The management information system developed by ASCA to collect and manage the performance based measures data from each state is presently being piloted in six states. However, the Division of Adult Services has used the majority of the same key indicators for performance and collected the same performance data for several years.

The Division of Adult Services also uses outcome-based standards in its policies for the supervision of offenders on parole and probation. Some of the key standards include:

- 1. Use of the Level of Service Inventory Revised (LSI-R) risk and needs assessment tool to identify the risk and needs of offenders.
- 2. Supervision plan is written for each offender based on the risk and needs of the offender as determined by the LSI-R.
- 3. Level of contact with the offender is determined by the offender's level of risk.
- 4. Specialized risk assessment tools, in addition to the LSI-R, are used for sex offenders and their supervision plans are developed based on these tools.

**Program Performance Measures** 

Program: Juvenile Services Administration Reporting level: 01-530-200-10-00-00-00000000

Performance measurement data is reported at the agency level.

Program: Juvenile Community Reporting level: 01-530-200-20-00-00-00000000

Performance measurement data is reported at the agency level.

Program: Youth Correctional Center - YCC Reporting level: 01-530-200-30-00-00-00000000

Performance measurement data is reported at the agency level.

 Program:
 Central Office - Juvenile
 Reporting level:
 01-530-200-40-00-0000000

Performance measurement data is reported at the agency level.

Program: Adult Services Administration Reporting level: 01-530-500-10-00-00000000

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PERFORMANCE NARRATIVE

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Performance measurement data is reported at the agency level.

**Program:** Parole and Probation

Reporting level: 01-530-500-20-00-00-00000000

Performance measurement data is provided at the agency level.

**Program:** Transitional Planning

Reporting level: 01-530-500-30-00-00-00000000

Performance measurement data is reported at the agency level.

Program: Maximum Security Inst - NDSP

**Reporting level:** 01-530-500-40-00-00-00-0000000

Performance measurement data is provided at the agency level.

Program: Medium Security Inst - JRCC

**Reporting level:** 01-530-500-50-00-00-00000000

Performance measurement data is reported at the agency level.

Program: Transitional Facilities

**Reporting level:** 01-530-500-60-00-00-00000000

Performance measurement data is reported at the agency level.

Program: Adult Services Treatment

Reporting level: 01-530-500-70-00-00-00000000

Performance measurement data is reported at the agency level.

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Program: Industries and Education Reporting level: 01-530-500-80-00-00-00000000

Performance measurement data is reported at the agency level.

| Program: Women Services | Reporting level: 01-530-500-90-00-000000000

Performance measurement data is reported at the agency level.

 Program:
 Central Office - Adult
 Reporting level:
 01-530-500-95-00-00-00000000

Performance measurement data is reported at the agency level.

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Comm Service Fund

|                                 | 2009 - 2011 |        | 2011 - 2013 |   |
|---------------------------------|-------------|--------|-------------|---|
| Beginning Balance               |             | 10,565 |             | 0 |
| Revenue and Net Transfers:      |             |        |             |   |
| Fines-Forfeitures-Escheat       | 51,935      |        | <br>0       |   |
| Total Revenue and Net Transfers |             | 51,935 |             | 0 |
| Estimated Expenditures By Line: |             |        |             |   |
| Adult Services                  | 62,500      |        | <br>0       |   |
| Total Estimated Expenditures    |             | 62,500 |             | 0 |
| Ending Balance                  |             | 0_     |             | 0 |

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Crime Victims Gift Fund - 372

|                                 | 2009 - 20 | 11      | 2011 - 2   | 2013   |
|---------------------------------|-----------|---------|------------|--------|
| Beginning Balance               |           | 108,959 |            | 83,399 |
| Revenue and Net Transfers:      |           |         |            |        |
| Other Misc Rev                  | 82,440    |         | <br>80,000 |        |
| Total Revenue and Net Transfers |           | 82,440  |            | 80,000 |
| Estimated Expenditures By Line: |           |         |            |        |
| Adult Services                  | 108,000   |         | <br>80,000 |        |
| Total Estimated Expenditures    |           | 108,000 | _          | 80,000 |
| Ending Balance                  |           | 83,399  | <u>-</u>   | 83,399 |

00530 Dept of Corrections and Rehabilitation

Version: 2011R0300530

**Dept of Corrections Oper - 379** 

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 2,323,007 |             | 1,696,838 |
| Revenue and Net Transfers:      |             |           |             |           |
| Revenue From Counties           | 776,747     |           | 387,093     |           |
| Correctional Fees               | 2,504,310   |           | 2,324,081   |           |
| Reimbursement From Other State  | 961,426     |           | 1,227,802   |           |
| Tsfr Fm Common Schools          | 438,000     |           | 528,000     |           |
| Interfund Transfer              | 0           |           | 575,255     |           |
| Miscellaneous General Revenue   | 107,769     |           | 100,000     |           |
| Rev From Other Political        | 0           |           | 400,422     |           |
| Total Revenue and Net Transfers |             | 4,788,252 |             | 5,542,653 |
| Estimated Expenditures By Line: |             |           |             |           |
| Adult Services                  | 4,876,095   |           | 5,145,013   |           |
| Juvenile Services               | 1,251,515   |           | 1,685,845   |           |
| Unexpended Appropriations       | (713,189)   |           | 0           |           |
| Total Estimated Expenditures    |             | 5,414,421 |             | 6,830,858 |
| Ending Balance                  |             | 1,696,838 |             | 408,633   |

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Pen.- Land Replacement - 366

|                                 | 2009 - 2011 | 2009 - 2011 |   | 2011 - 2013 |          |
|---------------------------------|-------------|-------------|---|-------------|----------|
| Beginning Balance               |             | 42,397,386  |   |             | -375,355 |
| Revenue and Net Transfers:      |             |             |   |             |          |
| Mineral Lease Royalties         | 249,833     |             |   | 131,471     |          |
| Interest Income                 | 373,951     |             | _ | 243,884     |          |
| Total Revenue and Net Transfers |             | 623,784     |   |             | 375,355  |
| Estimated Expenditures By Line: |             |             |   |             |          |
| Adult Services                  | 44,534,196  |             |   | 0           |          |
| Unexpended Appropriations       | (1,137,671) |             | _ | 0_          |          |
| Total Estimated Expenditures    |             | 43,396,525  |   |             | 0        |
| Ending Balance                  |             | (375,355)   |   |             | 0        |

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|                                 | 2009 - 2011 |            | 2011 - 2013 |            |            |
|---------------------------------|-------------|------------|-------------|------------|------------|
| Beginning Balance               |             | 0          |             |            | 0          |
| Revenue and Net Transfers:      |             |            |             |            |            |
| Transfer Out                    | 0           |            |             | (575,255)  |            |
| Misc Sales-Concessions          | 1,728,972   |            |             | 3,500,000  |            |
| Sale Of Mfg Products            | 10,504,396  |            |             | 12,500,000 |            |
| Total Revenue and Net Transfers |             | 12,233,368 |             |            | 15,424,745 |
| Estimated Expenditures By Line: |             |            |             |            |            |
| Adult Services                  | 13,813,063  |            |             | 15,170,824 |            |
| Unexpended Appropriations       | (1,579,695) |            | -           | 0_         |            |
| Total Estimated Expenditures    |             | 12,233,368 |             |            | 15,170,824 |
| Ending Balance                  |             | 0          |             |            | 253,921    |

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**Probation Violation Transp - 321** 

|                                 | 2009 - 2011 |         | 2011 - 2013 | 2011 - 2013 |  |
|---------------------------------|-------------|---------|-------------|-------------|--|
| Beginning Balance               |             | 337,213 |             | 374,635     |  |
| Revenue and Net Transfers:      |             |         |             |             |  |
| Correctional Fees               | 109,778     |         | 105,000     |             |  |
| Total Revenue and Net Transfers |             | 109,778 |             | 105,000     |  |
| Estimated Expenditures By Line: |             |         |             |             |  |
| Adult Services                  | 175,000     |         | 175,000     |             |  |
| Unexpended Appropriations       | (102,644)   |         | 0           |             |  |
| Total Estimated Expenditures    |             | 72,356  |             | 175,000     |  |
| Ending Balance                  |             | 374,635 |             | 304,635     |  |

**00540** Office of the Adjutant General

 **Version** 2011R0300504

 **Time:** 08:03:08

### **Agency Performance Measures**

#### National Guard:

#### Goal 1: Win the Fight

- 1.1 Attain joint end strength of 4,430 (1080 ANG & 3350 ARNG) I by Oct 2011.
- 1.2 Develop and implement a statewide Automation and Communication System to enhance asset visibility, tracking and communication prior to and during Emergency Operations and training NLT SEP 2010.
- 1.3 Achieve Full Operational Capacity for the 219th ANG Security Forces Squadron at Minot NLT Oct 2010.
- 1.4 Achieve Full Operational Capacity (C3) for the 141 MEB NLT Sep 2011.
- 1.5 Develop and Implement a plan to modernize individual Soldier equipment sets NLT Oct 2010.
- 1.6 Improve organizational communications processes (Strategic Communications) NLT Dec 2010

### Goal 2: Take Care of People

- 2.1 Develop and implement a Diversity and Equal Opportunity needs assessment and action plan for the NDNG NLT Aug 2010.
- 2.2 Identify and address the needs of service members, their families and employers before, during and after deployment NLT Sep 2010.
- 2.3 Develop a robust joint youth program that promotes youth development NLT Sep 2010.

### Goal 3: Meet Tomorrow's Challenges

- 3.1 Acquire and complete the transition to the C-27J NLT Oct 2013.
- 3.2 Become a Center of Gravity for all things Remotely Piloted Aircraft (RPA) NLT Oct 2011.
- 3.3 Develop Master Plan for Army and Air training capabilities within ND NLT Sep 2010.
- 3.4 Provide facilities in Fargo to accommodate elements of the JFHQ Operations Center, ANG, and ARNG NLT Oct 2016.
- 3.5 Develop and implement policies and procedures for flight of RPA's in National Air Space (NAS) NLT Oct 2010.
- 3.6 Develop innovative, relevant state legislative initiatives NLT Aug 2010.
- 3.7 Maintain / procure relevant force structure including C2 headquarters that's consistent with a sustainable endstrength and forecasted mission requirements by Sep 2011.
- 3.8 Upgrade, modernize and expand RPA mission in North Dakota to ensure relevance and viability of the 119th mission NLT Oct 2013.

# Department of Emergency Services:

Goal 1. Improve integrated response across the state by implementing supporting programs, policy and support services.

- 1.1 Develop, plan, vet and implement a regional capability through a four region construct for response to a chemical, biological, radiological, nuclear, or explosive event by 2013.
- 1.2 Working through the State Interoperability Executive Committee and in cooperation with radio system owners, develop and implement uniform statewide communication procedures inclusive of the Frequency Management Plan by 2011.
- 1.3 Complete the rewrite of the State Emergency Operations Plan by 2012.
- 1.4 Develop and publish appropriate educational material to educate the public on emergency response to improve personal preparedness by 2013.
- 1.5 Develop a statewide mutual aid system that facilitates dispatch of required responsed capabilities quickly and seamlessly by 2011.
- 1.6 Develop incentives and programs for joint emergency program efforts by 2012.

Goal 2. Advance professional and technical skills of employees and acquire the necessary operational equipment to ensure the Department is capable of supporting multiple complex emergency events.

**O0540** Office of the Adjutant General

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- 2.1 Develop two statewide Incident Management Teams with an initial operating capability by 2011 and target operating capability by 2013.
- 2.2 Organize and train an emergency management reserve corps to support state Emergency Operations Center (EOC) and local EOC's during response and recovery efforts for large complex events by 2012.
- 2.3 Develop a mobile joint information center to assist local officials during large or complex emergency response events by 2011.
- 2.4 Develop a cross team training program that creates depth among the staff by 2012.

Goal 3. Continue to enhance relationships with the Department's stakeholders and customer groups with primary focus on educating and building partnerships that lead to collaboration.

3.1 Engage every opportunity to speak to and work with stakeholder and customer groups to build stronger emergency response programs by 2010.

**Program Performance Measures** 

Program: Tuition and Enlistment Compensation Reporting level: 00-540-100-10-00-00-00000000

Performance is not measured at the program level. Performance is measured at the National Guard overall level.

 Program:
 NG Operations

 Reporting level:
 00-540-100-20-00-00000000

Performance is not measured at the program level. Performance is measured at the National Guard overall level.

Program: Air-Army Guard Contracts Reporting level: 00-540-100-30-00-00-00000000

Performance is not measured at the program level. Performance is measured at the National Guard overall level.

PN - Performance Narrative - PN

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**PERFORMANCE NARRATIVE** 

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Program: DES Administration **Reporting level:** 00-540-200-11-00-00-00000000

Performance is measured by the success of the divisions served (Homeland Security and State Radio).

Program: Homeland Security **Reporting level:** 00-540-200-12-00-00-00000000

Performance measures for Homeland Security are include in "goals and objectives".

Program: State Radio **Reporting level:** 00-540-200-13-00-00-00000000

Performance measures for State Radio are include in "goals and objectives".

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Disaster Relief Fund 352

|                                  | 2009 - 2011  | 1          | 2011 - 2013 |            |
|----------------------------------|--------------|------------|-------------|------------|
| Beginning Balance                |              | 623,216    |             | 24,914,212 |
| Revenue and Net Transfers:       |              |            |             |            |
| Transfers In                     | 37,000,000   |            | 0           |            |
| Cash/Investment Earnings         | 250,000      |            | 250,000     |            |
| General Government               | 2,336        |            | 0           |            |
| Total Revenue and Net Transfers  |              | 37,252,336 |             | 250,000    |
| Estimated Expenditures By Line:  |              |            |             |            |
| Salaries and Wages               | 448,098      |            | 525,776     |            |
| Operating Expenses               | 1,447,270    |            | 1,447,270   |            |
| Grants                           | 11,982,554   |            | 2,500,000   |            |
| 2009 Flood Disaster              | 23,000,000   |            | 3,369,258   |            |
| National Guard Disaster Response | 745,294      |            | 0           |            |
| Unexpended Appropriations        | (24,661,876) |            | 0           |            |
| Total Estimated Expenditures     |              | 12,961,340 |             | 7,842,304  |
| Ending Balance                   |              | 24,914,212 |             | 17,321,908 |

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**Emergency Management Fund 375** 

| Emorgonoy managoment rana or o  |             |             |   |             |           |  |
|---------------------------------|-------------|-------------|---|-------------|-----------|--|
|                                 | 2009 - 2011 | 2009 - 2011 |   | 2011 - 2013 |           |  |
| Beginning Balance               |             | 72,438      |   |             | 72,438    |  |
| Revenue and Net Transfers:      |             |             |   |             |           |  |
| Tsfr Fm Bank Of Nd              | 10,800,107  |             | - | 5,025,581   |           |  |
| Total Revenue and Net Transfers |             | 10,800,107  |   |             | 5,025,581 |  |
| Estimated Expenditures By Line: |             |             |   |             |           |  |
| Salaries and Wages              | 277,842     |             |   | 0           |           |  |
| Operating Expenses              | 211,000     |             |   | 211,000     |           |  |
| Grants                          | 10,311,265  |             | - | 4,814,581   |           |  |
| Total Estimated Expenditures    |             | 10,800,107  |   |             | 5,025,581 |  |
| Ending Balance                  |             | 72,438      |   | _           | 72,438    |  |

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National Guard Fund 383

| National Guard Fund 303         |            |         |    |             |  |  |
|---------------------------------|------------|---------|----|-------------|--|--|
|                                 | 2009 - 201 | 1       |    | 2011 - 2013 |  |  |
| Beginning Balance               |            | 17,036  |    | 17,036      |  |  |
| Revenue and Net Transfers:      |            |         |    |             |  |  |
| General Government              | 472,427    |         | 4  | 75,206      |  |  |
| Total Revenue and Net Transfers |            | 472,427 |    | 475,206     |  |  |
| Estimated Expenditures By Line: |            |         |    |             |  |  |
| Salaries and Wages              | 447,427    |         | 40 | 66,647      |  |  |
| Operating Expenses              | 25,000     |         | :  | 25,000      |  |  |
| Total Estimated Expenditures    |            | 472,427 |    | 491,647     |  |  |
| Ending Balance                  |            | 17,036  |    | 595         |  |  |

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**Radio Communications Fund 373** 

|                                 | 2009 - 2011 |            | 2011 - 2013 |           |
|---------------------------------|-------------|------------|-------------|-----------|
| Beginning Balance               |             | 389,722    |             | 285,361   |
| Revenue and Net Transfers:      |             |            |             |           |
| Total Revenue and Net Transfers | •           | 1,240,000  |             | 1,148,692 |
| Estimated Expenditures By Line: |             |            |             |           |
| Salaries and Wages              | 423,001     |            | 489,848     |           |
| Operating Expenses              | 921,360     |            | 921,360     |           |
| Total Estimated Expenditures    |             | 1,344,361_ |             | 1,411,208 |
| Ending Balance                  |             | 285,361    |             | 22,845    |

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Version: 2011R0300540

State Hazardous Chemical Fund 378

|                                 | 2009 - 2011 |         | 2011 - 2013 |         |  |
|---------------------------------|-------------|---------|-------------|---------|--|
| Beginning Balance               |             | 85,301  |             | 78,472  |  |
| Revenue and Net Transfers:      |             |         |             |         |  |
| Business                        | 340,000     |         | 350,000     |         |  |
| Total Revenue and Net Transfers |             | 340,000 |             | 350,000 |  |
| Estimated Expenditures By Line: |             |         |             |         |  |
| Salaries and Wages              | 159,093     |         | 161,379     |         |  |
| Operating Expenses              | 12,000      |         | 12,000      |         |  |
| Grants                          | 175,736     |         | 175,736     |         |  |
| Total Estimated Expenditures    |             | 346,829 |             | 349,115 |  |
| Ending Balance                  |             | 78,472  |             | 79,357  |  |

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**Veterans Cemetery Fund 433** 

| Veterans Cemetery Fund 455      |             |         |             |         |  |
|---------------------------------|-------------|---------|-------------|---------|--|
|                                 | 2009 - 2011 |         | 2011 - 2013 |         |  |
| Beginning Balance               |             | 48,083  |             | 48,083  |  |
| Revenue and Net Transfers:      |             |         |             |         |  |
| Contributions And Private Gran  | 187,482     |         | 240,251     |         |  |
| Total Revenue and Net Transfers |             | 187,482 |             | 280,502 |  |
| Estimated Expenditures By Line: |             |         |             |         |  |
| ND Veterans Cemetary            | 187,482     |         | 248,700     |         |  |
| Total Estimated Expenditures    |             | 187,482 |             | 248,700 |  |
| Ending Balance                  |             | 48,083_ |             | 79,885  |  |

Version: 2011-R03-00540

**Project: 1 National Guard Emergency Operations** 

**Version** 2011R0300540 **Number** 1

**Description** National Guard Emergency Operations

Statutory Authority 37-01-04.1

Special Fund number and name 214 National Guard Emergency Fund

|                   | Actual    | Actual     | Estimated | Estimated |
|-------------------|-----------|------------|-----------|-----------|
|                   | 2005-2007 | 2007-2009  | 2009-2011 | 2011-2013 |
| Beginning Balance | 70,933    | 2,742      | 45,759    | 0         |
| Revenue/transfers | 226,242   | 18,521,265 | 996,088   | 100,000   |
| Total available   | 297,175   | 18,524,007 | 1,041,847 | 100,000   |
| Expenditures      | 294,433   | 18,478,248 | 1,041,847 | 100,000   |
| Ending Balance    | 2,742     | 45,759     | 0         | 0         |

The National Guard Emergency Fund (214) provides funding for the National Guard to respond to state emergencies. The existence of this fund makes it possible to respond quickly and effectively to state disasters and emergencies when called upon by the Governor.

Version: 2011-R03-00540

**Project: 2 National Guard Military Grounds and Improvement** 

Version 2011R0300540 Number 2

**Description** National Guard Military Grounds and Improvement

**Statutory Authority** 37-03-13

Special Fund number and name 385 National Guard Military Grounds Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 373,335   | 623,155   | 888,083   | 268,083   |
| Revenue/transfers | 277,444   | 309,001   | 230,000   | 230,000   |
| Total available   | 650,779   | 932,156   | 1,118,083 | 498,083   |
| Expenditures      | 27,624    | 44,073    | 850,000   | 400,000   |
| Ending Balance    | 623,155   | 888,083   | 268,083   | 98,083    |

The National Guard Military Grounds Fund (385) is a fund that was set up for the purpose of purchasing and improving military training grounds. The purpose of this fund is that rental revenues may be deposited for the future purchase and/or improvement of military training grounds. The North Dakota National Guard does not receive appropriated general funds or federal funds to purchase training grounds. This fund provides a means for expansion and improvement of critical training areas.

Version: 2011-R03-00540

**Project: 3 North Dakota Veterans Cemetery** 

**Version** 2011R0300540 **Number** 3 **Description** North Dakota Veterans Cemetery

**Statutory Authority** 37-03-14

Special Fund number and name 433 Veterans Cemetery Maintenance Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 84,108    | 97,826    | 5,840     | 5,840     |
| Revenue/transfers | 3,212,762 | 198,062   | 310,000   | 310,000   |
| Total available   | 3,296,870 | 295,888   | 315,840   | 315,840   |
| Expenditures      | 3,199,044 | 290,048   | 310,000   | 310,000   |
| Ending Balance    | 97,826    | 5,840     | 5,840     | 5,840     |

The Veterans Cemetery Maintenance Fund (433) is used to support the operations of the North Dakota Veterans Cemetery. The normal operations of the Cemetery are paid through this fund from federal and private burial fees as well as license plate fees. However, in 2005 we received a federal grant from the Veterans Administration in the amount of \$3.1 million to be used solely for the construction and expansion of the Cemetery and it's facilities. This project was completed in January 2007.

Version: 2011-R03-00540

**Project: 4 Veterans Cemetery Trust Fund** 

**Version** 2011R0300540 **Number** 4 **Description** Veterans Cemetery Trust Fund

**Statutory Authority** 39-04-10.10

Special Fund number and name 491 Veterans Cemetery Trust Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 86,005    | 122,304   | 149,469   | 169,469   |
| Revenue/transfers | 41,299    | 37,165    | 30,000    | 30,000    |
| Total available   | 127,304   | 159,469   | 179,469   | 199,469   |
| Expenditures      | 5,000     | 10,000    | 10,000    | 10,000    |
| Ending Balance    | 122,304   | 149,469   | 169,469   | 189,469   |

The Veterans Cemetery Trust Fund (491) was established by the 1997 Legislature to benefit the ND Veterans Cemetery. The State Treasurer is responsible for the administrative oversight (investments) of this fund. The Office of Adjutant General has the authority only to use interest from this fund for the support of the Cemetery. The funding is derived through the sale of commemorative license plates and private donations.

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PERFORMANCE NARRATIVE

Department of Commerce 00601

**Date:** 01/06/2011Version 2011R0300504 Time: 08:03:08

**Agency Performance Measures** 

#### NORTH DAKOTA ECONOMIC DEVELOPMENT PERFORMANCE MEASURES

|   | 2002  | 2003  | 2004  | 2005  | 2006  | 2007  | 2008  | 2009   |
|---|-------|-------|-------|-------|-------|-------|-------|--------|
| Share of local development organizations participating in Annual Marketing & Communications Survey                                  |       |       |       |       |       |       | 40%   |        |
| Share of local development organizations participating in Commerce sponsored marketing, tourism, & community development activities |       |       |       |       |       |       | 83%   |        |
| Academic R&D<br>Expenditures as a percent<br>of Gross State Product   | 0.50% | 0.60% | 0.70% | 0.60% | 0.60% | 0.60% | 0.60% |        |
| Industry R&D Expenditures as a percent of Gross State Product   | 0.80% | 1.00% | 1.70% | 0.40% | 0.50% | 0.40% |       |        |
| Net Job Growth  | 150   | 2,800 | 5,250 | 6,850 | 7,500 | 6,200 | 8,600 | -1,000 |
| New Private Sector<br>Businesses  | 98    | 365   | 625   | 639   | 429   | -324  | 395   | -53    |

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| Average Annual Wage   | \$26,550 | \$27,629 | \$28,987 | \$29,955 | \$31,316 | \$33,086 | \$35,075 | \$35,970 |
|---|----------|----------|----------|----------|----------|----------|----------|----------|
| Per Capita Personal<br>Income   | \$27,364 | \$29,755 | \$30,334 | \$32,346 | \$33,585 | \$36,678 | \$39,874 | \$39,530 |
| Net Migration   | -3,797   | -1,962   | 1,964    | -2,861   | -1,088   | -1,570   | -203     | 1,896    |
| Population Change   | -2,650   | -808     | 3,494    | -938     | 1,406    | 1,431    | 3,219    | 5,423    |
| Advertising Equivalency of<br>National/ Out of State<br>Media Exposures |          |          |          |          |          |          | \$8.7 M  | \$7.3 M  |
| Number of Leads<br>Generated by Commerce                                |          | 99       |          | 96       |          | 55       | 46       |          |
| Net Job Growth in<br>Manufacturing                                      | -350     | -150     | 1,050    | 1,300    | 100      | 100      | 300      | -2,800   |
| Net Job Growth in<br>Business Services                                  | 1,150    | 800      | 650      | 1,150    | 1,100    | 900      | 1,200    | -500     |
| Net Job Growth in Leisure and Hospitality                               | 450      | 100      | 800      | 450      | 400      | 1,300    | 700      | 500      |
| Net Job Growth in<br>Healthcare Services                                | 650      | 950      | 550      | 700      | 900      | 900      | 1,100    | 1,100    |
| New Private Sector<br>Businesses in<br>Manufacturing                    | -9       | 10       | 26       | 18       | 11       | -25      | -6       | -7       |

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| New Private Sector<br>Businesses in Business<br>Services                     | 74      | 78      | 175     | 141     | 103     | -21     | 171     | 40      |
|--|---------|---------|---------|---------|---------|---------|---------|---------|
| Number of Utility Patents<br>per 100,000                                     | 11.4    | 8.6     | 8.3     | 11.5    | 10.3    | 12.8    | 9.8     | 12.8    |
| Gross Domestic Product<br>by State (Annual Growth<br>Rate)                   | 7.30%   | 9.00%   | 4.90%   | 6.80%   | 4.60%   | 12.30%  | 9.40%   |         |
| Merchandise Export Value<br>(per capita - based on<br>2000 census = 642,200) | \$1,340 | \$1,327 | \$1,578 | \$1,856 | \$2,366 | \$3,187 | \$4,317 | \$3,391 |

**Program Performance Measures** 

Program: Commerce Administration Reporting level: 00-601-200-00-00-00-00000000

Not applicable.

Program: Innovation and Strategic Initiatives Reporting level: 00-601-250-00-00-00-00000000

Measurements associated with the Centers of Excellence program include the number of jobs created and wages associated with these jobs; amount of leveraged funds; and new companies starting-up, spinning-off, or relocating to North Dakota.

A short term metric for the Innovate North Dakota program is the number of ideas submitted. Since Innovate North Dakota is dealing with start-up businesses and ideas, a longer-term metric is the number of businesses launched that are still in business five years after participating in Innovate North Dakota.

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The Technology-based Entrepreneurship Grant program will be measured by the entrepreneurial activity resulting from the program. This includes the number of new businesses assisted, successful product launches, and the number of resulting jobs.

Program: North Dakota Tourism Reporting level: 00-601-300-00-00-00-00000000

#### **Leisure Marketing**

Publications: Travel guide, hunting and fishing guide, map, culture and heritage guide

Paid advertising: \$2 million per year invested in integrated campaign across numerous media: TV, Print, Newspaper inserts, online, out-of-home, radio

Cooperative advertising opportunities for industry partners

Website: constant improvement of NDTourism.com

E-news – 16 niche categories

Results: Increased ROI 1:123, increased visitor stats, new inquiries and web activity; improved functions and mobile compatibility on web site. Better tools on the website

#### **Public and Media Relations**

Media releases, pitches and partnerships

Media Familiarization Tour (Fam)

Freelance writer's workshops

On-line: Blogs, Flickr, YouTube, Twitter, Facebook

Results: engagement on social media, more earned media measured by advertising equivalency

#### **Customer Service and Sales**

Travel counseling - via phone and on-line

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Brochure racks in rest areas

Fulfill requests of state materials and for partners

Itinerary and route development

Hospitality training program provided

Results: increase in activity and quantities of materials demanded

#### **International Marketing**

Cooperative sales with Rocky Mountain International (regional sales agent) states

Travel Trade shows, missions, media events

Visit USA Committees

Fam Tours

Targets: Norway, Sweden, Denmark, Finland, Iceland, Germany, Australia

Results: ND product for sale in catalogs, advertising equivalency of media coverage. Increased visitation

### **Group Travel Sales**

Trade show and marketplace sales

Fam tours

Itinerary development

Advertising and earned media

Results: Groups booked in ND, media coverage in group publications

#### **Outdoor Promotions**

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Sport shows and niche promotions

Niche advertising

Outdoor Fam tours

Results: Media coverage, partner participation in events, increased bookings and license sales

### **Tourism Development**

Project facilitation

Outreach to economic and business developers

Grants

Rural, recreation, education and agri tourism emphasis

Results: new tourism businesses or expanded offerings

### **Industry Development**

Tourism Conference - annual training event

Partner Access & Promotion - allows partners free listings and marketing

Hospitality Training - offered on-line or DVD based for easy access

Monthly newsletter - provides stats, tips and opportunities

Listservs created - format for attractions, events and accommodations

Regional workshops – customized for each region with hands-on learning

Results: a vibrant, engaged industry that cross-sells and is tied into state's efforts

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Program: ND Workforce Development Reporting level: 00-601-400-00-00-00-000000000

**GOAL 1**: Keep North Dakota businesses competitive by supporting efforts to provide an available and skilled workforce.

- **Strategy 1**: Identify critical industry sectors and assist in the coordination of workforce intelligence studies to accurately identify labor availability, workforce shortage occupations, emerging shortage occupations, requisite skills, and emerging competencies.
  - Tactic 1: During the 2011-2013 Biennium support industry sector workforce needs assessment studies in the targeted industries included in the Economic Development Foundation Strategic Plan.
  - Tactic 2: During the 2011-2013 Biennium continue to coordinate and provide matching funds to communities to help conduct Standardized Community Labor Availability Studies.
- Strategy 2: Train, retrain and upgrade the workforce to succeed in high skilled, high wage jobs.

  Tactic 1: Work with the Governor&rsquos Office and the North Dakota State legislature to obtain support for adequate levels of funding for workforce development and workforce training programs.
  - Tactic 2: Work with the Governor&rsquos Office and the North Dakota State legislature to develop new programs that address the delivery and accessibility of career ladder training to low skill and underemployed to prepare them for high skill, high demand opportunities.
- **GOAL 2:** Encourage those not currently in North Dakota&rsquos workforce to enter or re-enter the labor market.
  - **Strategy 1:** Coordinate efforts to help businesses learn how to attract and employ persons with disabilities, seniors, immigrants, students, homemakers, welfare recipients, minorities and military retirees.
    - Tactic 1: Will prioritize the use of Workforce Investment Act Title I funds to help special population groups transition into the workforce.
- GOAL 3: Foster and expand the civic engagement and volunteerism on the part of North Dakota citizens.
  - **Strategy 1:** Support the expansion of AmeriCorps Projects and AmeriCorps Member enrollment as a way to address the gaps and service needs of communities.
    - Tactic 1: Conduct community and town hall meetings across the state to orientate communities on AmeriCorps programs and to identify community service needs for input into a Unified State Plan on Community Service.

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Tactic 2: Help organizations in the development of applications for National Competitive AmeriCorps and Learn and Serve funding.

GOAL 4: Focus efforts on creating responses to help call attention to and respond to the increasing drop out issues

in secondary and postsecondary education.

Tactic 1: Expand Jobs for America&rsquos Graduates pilots in North Dakota to serve at-risk students in and postsecondary education system.

the secondary

Tactic 2: Work with the Governor&rsquos Office and State legislature t secure adequate &lsquocore&rsquo funding to support maintenance and expansion of JAG in North Dakota/

**Program:** Economic Development and Finance

**Reporting level:** 00-601-500-00-00-00-00000000

ED&F's performance is primarily measured through benchmarks established through the Department of Commerce – ED Foundation Strategic Plan and through goals established amongst the ED&F Division staff. Measurement most applicable to ED&F's efforts include:

Local economic development organizations participating in state marketing strategy

Net job growth in ND

New private sector businesses in ND

Average annual wage growth in ND

Per capita personal income growth in ND

Net migration into ND

Increase in population in ND

Net job growth in manufacturing businesses in ND

Net job growth in business services businesses in ND

New private sector businesses in manufacturing sector in ND

New private sector businesses in business services sector in ND

Increase in gross domestic product in ND

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Program: Division of Community Services

**Reporting level:** 00-601-600-00-00-00-00000000

- 1) Timely distribution of community development program funds in accordance with Housing and Urban Development guidelines.
- 2) Timely distribution of energy program funds in accordance with the Department of Energy guidelines.
- 3) Timely distribution of self sufficiency program funds in accordance with Health and Human Services guidelines.
- 4) Increase the number of Renaissance Zones in the State.
- 5) Enhance the quality of site built, manufactured and modular structures in North Dakota through training and program implementation.

**Program:** Division of Energy

**Reporting level:** 00-601-800-00-00-00-00000000

This is a new division within the Department of Commerce. Performance measure have not yet been developed.

**00601 Department of Commerce** 

Version: 2011R0300601

**Alcohol Motor Vehicle Fuel Fund 224** 

|                                    | 2009 - 2011 |         | 2011 - 2013 |         |
|------------------------------------|-------------|---------|-------------|---------|
| Beginning Balance                  |             | 351,910 |             | 113,626 |
| Revenue and Net Transfers:         |             |         |             |         |
| Tsfr Fm Alcohol Fuel Tax Trust     | 250,000     |         | 738,284     |         |
| Total Revenue and Net Transfers    |             | 250,000 |             | 738,284 |
| Estimated Expenditures By Line:    |             |         |             |         |
| Agric. Products Util. Comm. (APUC) | 988,284     |         | 738,284     |         |
| Unexpended Appropriations          | (500,000)   |         | 0           |         |
| Total Estimated Expenditures       |             | 488,284 |             | 738,284 |
| Ending Balance                     |             | 113,626 |             | 113,626 |

00601 Department of Commerce

Version: 2011R0300601

**Department of Tourism Fund 443** 

| •                               |             |         |              |             |         |
|---------------------------------|-------------|---------|--------------|-------------|---------|
|                                 | 2009 - 2011 |         | [            | 2011 - 2013 |         |
| Beginning Balance               |             | 152,407 |              |             | 89,407  |
| Revenue and Net Transfers:      |             |         |              |             |         |
| General Government              | 300,000     |         | -            | 363,000     |         |
| Total Revenue and Net Transfers |             | 300,000 |              |             | 363,000 |
| Estimated Expenditures By Line: |             |         |              |             |         |
| Operating Expenses              | 363,000     |         | <del>-</del> | 363,000     |         |
| Total Estimated Expenditures    |             | 363,000 |              | _           | 363,000 |
| Ending Balance                  |             | 89,407  |              | _           | 89,407  |

00601 Department of Commerce

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**Economic Dev. Fund 330** 

|                                 | 2009 - 2011 |         | 2011 - 201 | 3         |
|---------------------------------|-------------|---------|------------|-----------|
| Beginning Balance               |             | 119,027 |            | 59,122    |
| Revenue and Net Transfers:      |             |         |            |           |
| Miscellaneous General Revenue   | 800,000     |         | 1,231,527  |           |
| Total Revenue and Net Transfers |             | 800,000 |            | 1,231,527 |
| Estimated Expenditures By Line: |             |         |            |           |
| Salaries and Wages              | 642,361     |         | 681,929    |           |
| Operating Expenses              | 967,544     |         | 586,101    |           |
| Unexpended Appropriations       | (750,000)   |         | 0          |           |
| Total Estimated Expenditures    |             | 859,905 |            | 1,268,030 |
| Ending Balance                  |             | 59,122  |            | 22,619    |

00601 Department of Commerce

Version: 2011R0300601

**Ethanol Production Incentive 447** 

| 2009 - 2011 2013 |
|------------------|
|------------------|

**Beginning Balance** 1,936,828 1,936,828

**Revenue and Net Transfers:** 

**Estimated Expenditures By Line:** 

Ending Balance 1,936,828 1,936,828

**00601 Department of Commerce** 

Version: 2011R0300601

Intergovernmental Assist. Fund 342

|                                 | 2009 - 201 | 2009 - 2011 |           | 2011 - 2013 |  |
|---------------------------------|------------|-------------|-----------|-------------|--|
| Beginning Balance               |            | 7,174,768   |           | 4,071,199   |  |
| Revenue and Net Transfers:      |            |             |           |             |  |
| Loan Related Revenues           | 3,500,000  |             | 6,390,192 |             |  |
| Total Revenue and Net Transfers |            | 3,500,000   |           | 6,390,192   |  |
| Estimated Expenditures By Line: |            |             |           |             |  |
| Salaries and Wages              | 4,380      |             | 127,026   |             |  |
| Operating Expenses              | 150,189    |             | 45,995    |             |  |
| Grants                          | 6,199,000  |             | 6,224,000 |             |  |
| Unexpended Appropriations       | 250,000    |             | 0         |             |  |
| Total Estimated Expenditures    |            | 6,603,569   |           | 6,397,021   |  |
| Ending Balance                  |            | 4,071,199   |           | 4,064,370   |  |

00601 Department of Commerce

Version: 2011R0300601

**Workforce Enhancement Fund** 

2009 - 2011 2013

**Beginning Balance** 947,909 947,909

**Revenue and Net Transfers:** 

**Estimated Expenditures By Line:** 

Ending Balance 947,909 947,909

Continuing AppropriationDate:01/04/2011601 Department of CommerceTime:14:06:34

Version: 2011-R03-00601

**Project: 001 Ethanol Production Incentive** 

Version 2011R0300601 Number 001 Description Ethanol Production Incentive Statutory Authority NDCC 17-02-05

Special Fund number and name 447 Ethanol Production Incentive Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 1,473,693 | 1,997,755 | 7,946     | 0         |
| Revenue/transfers | 2,324,062 | 3,688,655 | 3,867,148 | 3,867,148 |
| Total available   | 3,797,755 | 5,686,410 | 3,875,094 | 3,867,148 |
| Expenditures      | 1,800,000 | 5,678,464 | 3,875,094 | 3,867,148 |
| Ending Balance    | 1,997,755 | 7,946     | 0         | 0         |

The appropriation for the ethanol production incentive fund is required in order to continue to offer the associated ethanol production incentive program, which is designed to induce ethanol producers to locate their production facilities in North Dakota rather than some other location and to assist them in remaining viable businesses during adverse economic conditions. It is important this be a continuing appropriation in order to provide plant owners that are considering a facility in North Dakota with an indication that this is intended to be an ongoing program which they can include in their long term business plans.

Continuing Appropriation

Date: 01/04/2011

Department of Commerce

Time: 14:06:34

Version: 2011-R03-00601

Project: 002 Workforce Enhancement Fund

Version 2011R0300601 Number 002
Description Workforce Enhancement Fund
Statutory Authority NDCC 54-60-23

Special Fund number and name 296 Workforce Enhancement Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 0         | 0         | 947,908   | 188,596   |
| Revenue/transfers | 0         | 2,032,847 | 1,007,608 | 3,000     |
| Total available   | 0         | 2,032,847 | 1,955,516 | 191,596   |
| Expenditures      | 0         | 1,084,939 | 1,766,920 | 191,596   |
| Ending Balance    | 0         | 947,908   | 188,596   | 0         |

The Workforce Enhancement Grants provides a mechanism for the institutions of higher education assigned primary responsibility for workforce training in North Dakota to apply for funding to help create or enhance training programs that address workforce needs of private sector employers in North Dakota. Emphasis is given to meeting the workforce needs of Target Industry employers and employers with high-skill and high wage job opportunities in North Dakota. Workforce Enhancement Grant funding may be used for curriculum development, equipment, recruitment of participants and training and certification of instructors. Funds may not be used to supplant funding for current operations. Workforce Enhancement Grant Projects require private sector participation and one dollar of matching funds for each dollar of state funds.

The continuing appropriation is required to meet the legislatures intent to provide a source of funding to two year colleges to respond to business and industry workforce training.

Continuing AppropriationDate:01/04/2011601 Department of CommerceTime:14:06:34

Version: 2011-R03-00601

**Project: 003 Community Development Loan Fund** 

**Version** 2011R0300601 **Number** 003

**Description** Community Development Loan Fund

Statutory Authority NDCC 54-44.5-05

Special Fund number and name 342 Community Services Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 3,922,807 | 4,232,602 | 4,995,630 | 4,395,630 |
| Revenue/transfers | 3,435,210 | 3,574,416 | 3,400,000 | 3,400,000 |
| Total available   | 7,358,017 | 7,807,018 | 8,395,630 | 7,795,630 |
| Expenditures      | 3,125,415 | 2,811,388 | 4,000,000 | 4,000,000 |
| Ending Balance    | 4,232,602 | 4,995,630 | 4,395,630 | 3,795,630 |

The continuing appropriation was established to allow for the expenditure of Community Development Block Grant Revolving Loan Funds. These dollars can only be used to fund economic development projects in the State. If this appropriation is eliminated, the State would be required to return these dollars to the federal government. If this occurs, it would eliminate assisting new and existing businesses that create and/or retain jobs throughout the State.

Continuing AppropriationDate:01/04/2011601 Department of CommerceTime:14:06:34

Version: 2011-R03-00601

**Project: 004 Centers of Excellence** 

**Version** 2011R0300601 **Number** 004

**Description** Centers of Excellence **Statutory Authority** NDCC 15-69-06

Special Fund number and name 365 Centers of Excellence Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 |   | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---|---------------------|---------------------|
| Beginning Balance | 0                   | (                   | 0 | 0                   | 13,180,000          |
| Revenue/transfers | 0                   | (                   | 0 | 31,180,000          | 40,000              |
| Total available   | 0                   | (                   | 0 | 31,180,000          | 13,220,000          |
| Expenditures      | 0                   | (                   | 0 | 18,000,000          | 10,220,000          |
| Ending Balance    | 0                   | (                   | 0 | 13,180,000          | 3,000,000           |

The Centers of Excellence program encourages collaboration between public universities and private businesses as a means of bringing new products and services to the marketplace which ultimately result in the creation of higher paying jobs for the citizens of North Dakota.

#### PN - Performance Narrative - PN

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PERFORMANCE NARRATIVE

**O0602** Department of Agriculture
 **Date:** 01/06/2011

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#### **Agency Performance Measures**

The agency performance measures are reflected within the performance measure section for each division.

**Program Performance Measures** 

Program: Administrative Services Reporting level: 00-602-100-00-00-00-00000000

<u>Agriculture in the Classroom</u>: Success is measured by the number of K-12 teachers and students receiving training and education regarding the interrelationship of agriculture, the environment and people.

<u>Agricultural Mediation Service:</u> The achievement measure of mediation is the rate of agreements which avoid formal administrative appeals, foreclosures and bankruptcies, or provide assistance to successfully secure financing for beginning farmers.

<u>Fiscal Management</u>: The achievement measure is the successful oversight of developing and tracking the agency's budget, processing of payroll, paying of bills, and depositing of revenue.

<u>Information Technology:</u> The achievement measure is to ensure the department's information technology plan meets the data tracking and communication needs for all department programs.

Research and Information: The achievement measure is to conduct research and develop information to keep the agriculture and the general public adequately informed regarding issues facing agriculture.

**Program:** Plant Industries **Reporting level:** 00-602-300-00-00-00-00000000

Noxious Weeds. Success is measured by the number of weed boards and landowners participating in the cost share programs and reductions in weed infestations.

Apiary. Success is measured by the number of bee colonies registered and the number of inspections conducted at the request of the beekeepers for migratory movement. It is also measured by licenses, health certificate and permits issued.

<u>Plant Protection.</u> Success is measured by the number of phytosanitary (export) certificates, in-transit (transit through Canada to U.S. destinations) certificates, cereal leaf beetle (supports wheat and barley shipments to California) certificates, and corn borer (supports corn shipments to west coast) agreements issued. Success is also measured by the number of nursery growers and dealers licensed and inspected and the number of pest surveys conducted.

Program: Livestock Development Reporting level: 00-602-400-00-00-00-00000000

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<u>Wildlife Services</u>. Performance measures for Wildlife Services include reduction in the amount of economic damage caused by wildlife, reduction of wildlife hazards at airports, removal of beaver dams responsible for flooding of roads and cropland, distribution of a number of informational leaflets to the public, the amount of wildlife damage abatement equipment loaned to landowners and homeowners, and the removal of specific wildlife responsible for property damage, economic loss, and threats to human health. There is no single cost-benefit ratio for Wildlife Services activities in North Dakota because each circumstance is variable, including species involved, the extent and cost of the damage, and the cost of the tools selected to solve the problem. However, studies on the cost-benefits of specific Wildlife Services activities at a national level have shown favorable ratios. Wildlife Services also provides indirect benefits to secondary entities, who were not the intended beneficiaries of its programs. Indirect benefits are difficult to quantify but nonetheless exist.

<u>Dairy Division.</u> The department measures it success through federal and state surveys taken at plants and farms and the high quality and high demand of products produced in North Dakota.

<u>Livestock Division</u>. The division measures its success in the fact there has been no major fiscal losses to state livestock producers in the last eight years.

Meat and Poultry Inspection Program. The program measures its success through the development and maintenance of fifteen official establishments, the continual improvement of custom exempt establishments, and the assurance from processors and producers that the program creates for them several benefits and opportunities. The success of additional programs, including beef grading and COOL, is measured through feedback from the federal agency and through feedback received from the industry that is subject to reviews or a recipient of services.

Program: Business Development Reporting level: 00-602-600-00-00-00-00000000

<u>Business Development</u>: The number of participating companies in events such as Pride of Dakota school lunch day, international trade directory, marketing seminars, North Dakota State Fair, and Pride of Dakota Directory. Success is also measured by sales resulting from projects such as holiday showcases, harvest showcase, ND State Fair, farmers markets statewide and other domestic and international trade shows and number of phyto-sanitary certificates issued.

Program:State VeterinarianReporting level:00-602-800-00-00-00-00000000

Performance is measured by preservation of North Dakota's disease free status with regards to program diseases such as tuberculosis, brucellosis, pseudorabies, and equine infectious anemia and the prevention of emerging and foreign animal diseases, and/or the ability to effectively respond to a potential emerging or foreign animal

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disease diagnosed in North Dakota. The veterinarians that work for the Commissioner and for the Board of Animal Health are also responsible daily for dealing with more endemic diseases such as anthrax and helping to minimize the movement and dissemination of diseases through quarantines and movement controls.

The Board of Animal Health is charged in statute with the responsibility for protecting the health and welfare of the entire animal industry of North Dakota. The veterinarians of the Animal Health Division of the Department of Agriculture serve as the Board's designees. The animal industry is comprised of over 2.5 million head of livestock with a valuation of over \$1 billion; an industry that has annually averaged sales exceeding \$849 million dollars. The Animal Health Division monitors regulatory functions of the state's 200 accredited veterinarians. The state veterinarian coordinates and communicates with 49 other states' chief animal health officials and the USDA-APHIS-Veterinary Service.

 Program:
 Pesticide, Feed and Fertilizer

 Reporting level:
 00-602-900-00-00-00-00000000

Safe Send. Success is measured by pounds of old, unused pesticides collected and the number of farmers and homeowners participating in the program.

<u>Pesticide Registration.</u> Success is measured by the number of pesticides registered and the number of FIFRA Section 18 emergency exemptions granted for pesticide use on unregistered crops and the number of FIFRA Section 24(c) Special Local Needs uses granted for North Dakota. Success is also measured by the reduction of unregistered pesticides sold in North Dakota.

<u>Pesticide Enforcement.</u> Success is measured by rates of compliance and reduction of repeat violations to state and federal statutes and regulations related to pesticide use, storage, and security. Compliance is measured by the number of agricultural pesticide use, non-agricultural use, pesticide producer establishments, market place, pesticide applicator and restricted use pesticide dealer inspections conducted and found in compliance. Success is also measured by the number of formal complaints responded to and successfully resolved.

<u>Feeds/Fertilizers/Livestock Medicine Registration</u>. Success is measured by the number of pet foods, commercial feeds, fertilizers and livestock medicines registered and the number of feed manufacturers, feed dealers, and anhydrous ammonia dealers licensed. Success is also measured by the number of products sampled to ensure that composition matches label claims.

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Agriculture Department Fund 308

|                                 | 2009 - 2011 |         | 2011 - 2013 |         |
|---------------------------------|-------------|---------|-------------|---------|
| Beginning Balance               |             | 207,307 |             | 98,816  |
| Revenue and Net Transfers:      |             |         |             |         |
| Tsfr Fm Health & Consolidated   | 50,000      |         | 50,000      |         |
| Miscellaneous General Revenue   | 767,610     |         | 623,618     |         |
| Total Revenue and Net Transfers |             | 817,610 |             | 673,618 |
| Estimated Expenditures By Line: |             |         |             |         |
| Salaries and Wages              | 104,629     |         | 119,287     |         |
| Operating Expenses              | 598,709     |         | 560,900     |         |
| Grants                          | 170,600     |         | 30,000      |         |
| Board of Animal Health          | 52,163      |         | 54,163      |         |
| Total Estimated Expenditures    |             | 926,101 |             | 764,350 |
| Ending Balance                  |             | 98,816  |             | 8,084   |

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| Anhyd Ammon Stor Insp Fund 264  |             |        |             |        |
|---------------------------------|-------------|--------|-------------|--------|
|                                 | 2009 - 2011 |        | 2011 - 2013 |        |
| Beginning Balance               |             | 0      |             | 0      |
| Revenue and Net Transfers:      |             |        |             |        |
| Transfer Out                    | (110,000)   |        | (80,000)    |        |
| Comm. Feed Reg. & Tonnage       | 150,000     |        | 120,000     |        |
| Total Revenue and Net Transfers |             | 40,000 |             | 40,000 |
| Estimated Expenditures By Line: |             |        |             |        |
| Salaries and Wages              | 30,000      |        | 0           |        |
| Operating Expenses              | 10,000      |        | 40,000      |        |
| Total Estimated Expenditures    |             | 40,000 |             | 40,000 |
| Ending Balance                  |             | 0_     |             | 0      |

**00602 Department of Agriculture Version:** 2011R0300602

**Environment & Rangeland Protection** 

|                                 | 2009 - 2011 |           | 2011 - 2013 | 2011 - 2013 |  |
|---------------------------------|-------------|-----------|-------------|-------------|--|
| Beginning Balance               |             | 1,358,407 |             | 1,145,620   |  |
| Revenue and Net Transfers:      |             |           |             |             |  |
| Miscellaneous General Revenue   | 48,922      |           | 48,922      |             |  |
| Pesticide Registration          | 3,885,000   |           | 3,885,000   |             |  |
| Transfer Out                    | (272,310)   |           | (422,310)   |             |  |
| Total Revenue and Net Transfers |             | 3,661,612 |             | 3,511,612   |  |
| Estimated Expenditures By Line: |             |           |             |             |  |
| Salaries and Wages              | 1,278,629   |           | 1,621,435   |             |  |
| Operating Expenses              | 1,150,496   |           | 1,184,000   |             |  |
| Capital Assets                  | 0           |           | 17,000      |             |  |
| Grants                          | 1,395,274   |           | 1,385,274   |             |  |
| Crop Harmonization Board        | 50,000      |           | 50,000      |             |  |
| Total Estimated Expenditures    |             | 3,874,399 |             | 4,257,709   |  |
| Ending Balance                  |             | 1,145,620 |             | 399,523     |  |

**00602 Department of Agriculture Version:** 2011R0300602

Game and Fish Funds

|                                 | 2009 - 2011 | 2009 - 2011 |           | 2011 - 2013 |  |
|---------------------------------|-------------|-------------|-----------|-------------|--|
| Beginning Balance               |             | 0           |           | 0           |  |
| Revenue and Net Transfers:      |             |             |           |             |  |
| Transfers In                    | 968,800     |             | 1,039,430 |             |  |
| Total Revenue and Net Transfers |             | 968,800     |           | 1,039,430   |  |
| Estimated Expenditures By Line: |             |             |           |             |  |
| Board of Animal Health          | 200,000     |             | 199,461   |             |  |
| Wildlife Services               | 768,800     |             | 768,800   |             |  |
| Total Estimated Expenditures    |             | 968,800     |           | 968,261     |  |
| Ending Balance                  |             | 0           |           | 71,169      |  |

**00602 Department of Agriculture Version:** 2011R0300602

State Waterbank Fund 236

|                                 | 2009 - 2011 |         | 2011 - 2013 |         |         |
|---------------------------------|-------------|---------|-------------|---------|---------|
| Beginning Balance               |             | 106,378 |             |         | 106,227 |
| Revenue and Net Transfers:      |             |         |             |         |         |
| Waterbank Grants                | 139,658     |         |             | 50,000  | -       |
| Total Revenue and Net Transfers |             | 139,658 |             |         | 50,000  |
| Estimated Expenditures By Line: |             |         |             |         |         |
| Salaries and Wages              | 2,433       |         |             | 2,006   |         |
| Operating Expenses              | 137,376     |         |             | 134,100 | -       |
| Total Estimated Expenditures    | _           | 139,809 |             |         | 136,106 |
| Ending Balance                  | _           | 106,227 |             |         | 20,121  |

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Version: 2011-R03-00602

**Project: 1 Honey Promotion Fund** 

Version 2011R0300602 Number 1
Description Honey Promotion Fund
Statutory Authority 4.1 08 05

Statutory Authority 4.1-08-05 Special Fund number and name 223 Honey Promotion Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 12,994    | 7,916     | 21,448    | 26,448    |
| Revenue/transfers | 35,567    | 38,652    | 40,000    | 40,000    |
| Total available   | 48,561    | 46,568    | 61,448    | 66,448    |
| Expenditures      | 40,645    | 25,120    | 35,000    | 35,000    |
| Ending Balance    | 7,916     | 21,448    | 26,448    | 31,448    |

The honey industry supports continuing this self-funded program.

**Continuing Appropriation** 

602 Department of Agriculture

Version: 2011-R03-00602 **Project: 2 Turkey Fund** 

Version 2011R0300602 Number 2

**Description** Turkey Fund

Statutory Authority 4.1-12-08
Special Fund number and name 221 Turkey Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 11,632    | 35,063    | 29,355    | 19,355    |
| Revenue/transfers | 58,795    | 43,686    | 45,000    | 45,000    |
| Total available   | 70,427    | 78,749    | 74,355    | 64,355    |
| Expenditures      | 35,364    | 49,394    | 55,000    | 55,000    |
| Ending Balance    | 35,063    | 29,355    | 19,355    | 9,355     |

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The turkey industry supports continuing this self-funded program.

Continuing Appropriation

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Version: 2011-R03-00602

**Project: 3 Minor Use Pesticide Fund** 

Version 2011R0300602 Number 3
Description Minor Use Pesticide Fund
Statutory Authority 4-35-06.2; 4-35-06.3

Special Fund number and name 260 Minor Use Pesticide Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 138,902   | 169,640   | 240,730   | 0         |
| Revenue/transfers | 200,000   | 200,000   | 0         | 150,000   |
| Total available   | 338,902   | 369,640   | 240,730   | 150,000   |
| Expenditures      | 169,262   | 128,910   | 240,730   | 150,000   |
| Ending Balance    | 169,640   | 240,730   | 0         | 0         |

The agriculture industry supports continuing this program funded by pesticide registration fees.

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 State Seed Department

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#### **Agency Performance Measures**

Biennial audit.

Planned: Biennial satisfaction/needs survey of customers in all program service areas.

Acres applied for certification

Bushels/Lbs. of seed final certified upon lab analysis

\*Both areas are jointly dependent on climactic, economic and industry factors and agency performance.

Annual AOSCA compliance audit

Ring/Referee tests: Validation tests performed cooperatively with accredited laboratories nationwide. NDSSD participates in referee tests in both Seed and Diagnostic labs, validating the expertise in each area.

Professional development: Accreditation of individual staff in Certified and/or Registered Seed Technologist categories (among other accreditation programs at national level). Professional and laboratory accreditations are granted through a process of proficiency testing and auditing.

USDA/other federal program accreditations: Testing laboratories are provided opportunity to comply with standards developed by the federal government to prove service quality (see above). Accredited laboratories are listed for use in certain federal testing schemes, often on issues of quarantined pests that affect entire industry segments (ex. Karnal Bunt, Potato Mop Top Virus).

Cwt. of seed and commercial potatoes provided shipping point (grade) inspections.

Lbs. of seed produced and sold through NDSSD Potato Seedstocks enterprise area.

\*All areas are jointly dependent on climactic, economic and industry factors and agency performance

Number of seed samples procured and tested.

Number of seed samples found out of compliance with state and federal seed laws.

\*This area also provides an indication of the success of Field Seed program certification efforts. Number of complaints related to seed performance and quality.

### **Program Performance Measures**

 Program:
 Administration

 Reporting level:
 00-616-100-00-00-00-00000000

Biennial audit. Planned: Biennial satisfaction/needs survey of customers in all program service areas

| Program: Seed Regulatory Program | Reporting level: 00-616-200-00-00-00-00000000 |
|----------------------------------|---|
|----------------------------------|---|

State Seed Department 00616

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Number of seed samples procured and tested.

Number of seed samples found out of compliance with state and federal seed laws.

This area also provides an indication of the success of Field Seed program certification efforts.

Number of complaints related to seed performance and quality.

Program: Potato Program

**Reporting level:** 00-616-310-00-00-00-00000000

Acres applied for certification. Cwt. of seed and commercial potatoes provided shipping point (grade) inspections. Lbs. of seed produced and sold through NDSSD Potato Seedstocks enterprise area. Annual USDA/AMS performance audit for compliance relating to USDA-NDSSD Cooperative Agreement. \*All areas are jointly dependent on climatic, economic and industry factors and agency performance.

Program: Field Seeds

**Reporting level:** 00-616-340-00-00-00-00000000

Acres applied for certification

Bushels/Lbs. of seed final certified upon lab analysis

\*Both areas are jointly dependent on climatic, economic and industry factors and agency performance.

Annual AOSCA compliance audit

Program: Lab Services

**Reporting level:** 00-616-350-00-00-00-00000000

Ring/Referee tests: Validation tests performed cooperatively with accredited laboratories nationwide. NDSSD participates in referee tests in both Seed and Diagnostic labs, validating the expertise in each area.

Professional development: Accreditation of individual staff in Certified and/or Registered Seed Technologist categories (among other accreditation programs at national level). Professional and laboratory accreditations are granted through a process of proficiency testing and auditing.

USDA/other federal program accreditations: Testing laboratories are provided opportunity to comply with standards developed by the federal government to prove service

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quality (see above). Accredited laboratories are listed for use in certain federal testing schemes, often on issues of quarantined pests that affect entire industry segments (ex. Karnal Bunt, Potato Mop Top Virus).

00616 State Seed Department

Version: 2011R0300616

Seed Department Fund 329

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 4,195,318 |             | 2,779,452 |
| Revenue and Net Transfers:      |             |           |             |           |
| Potato Seed Cert Fees           | 910,000     |           | 980,000     |           |
| Inspection Fees-Not Class       | 612,000     |           | 620,000     |           |
| Seed Certification Fees         | 700,000     |           | 725,000     |           |
| Potato Seedstocks               | 420,000     |           | 425,000     |           |
| Final Cert Fees - Field         | 1,260,000   |           | 1,280,000   |           |
| Non Business-Commodity Assessm  | 200,000     |           | 200,000     |           |
| Cash/Investment Earnings        | 60,000      |           | 60,000      |           |
| Leases, Rents, and Royalties    | 11,440      |           | 11,440      |           |
| Potato Deal. Lic Whole          | 14,400      |           | 14,400      |           |
| Grain Inspection Fees           | 813,789     |           | 906,500     |           |
| Potato Inspection Fees          | 410,000     |           | 415,000     |           |
| Total Revenue and Net Transfers |             | 5,411,629 |             | 5,637,340 |
| Estimated Expenditures By Line: |             |           |             |           |
| Seed Operations                 | 6,827,495   |           | 6,894,011   |           |
| Total Estimated Expenditures    |             | 6,827,495 |             | 6,894,011 |
| Ending Balance                  |             | 2,779,452 |             | 1,522,781 |

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### **PERFORMANCE NARRATIVE**

**00627** Upper Great Plains Transportation Inst.
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

### **Agency Performance Measures**

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Performance measures reporting are not currently used by the UGPTI.

### **Program Performance Measures**

The agency has not established a formal performance measure and results oriented reporting system at this time because over 95 percent of the budget is contract in nature. As a result of this, the terms of the contracts become the performance measures for the UGPTI.

00627 Upper Great Plains Transportation Inst.

Version: 2011R0300627

**Transportation Institute Fund 352** 

|                                 | 2009 - 2011 |           | 20′ |           |           |
|---------------------------------|-------------|-----------|-----|-----------|-----------|
| Beginning Balance               |             | 0         |     |           | 0         |
| Revenue and Net Transfers:      |             |           |     |           |           |
| Grant/ContribNon-Profit/Priv    | 4,645,402   |           |     | 4,553,246 |           |
| Total Revenue and Net Transfers |             | 4,645,402 |     |           | 4,553,246 |
| Estimated Expenditures By Line: |             |           |     |           |           |
| Transportation Institute        | 4,645,402   |           |     | 4,484,820 |           |
| Total Estimated Expenditures    |             | 4,645,402 |     |           | 4,484,820 |
| Ending Balance                  |             | 0         |     |           | 68,426    |

#### Page 153 of 187

#### PERFORMANCE NARRATIVE

 O0628
 Branch Research Centers

 Version
 2011R0300504

 Time:
 08:03:08

#### **Agency Performance Measures**

Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE's most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

#### **Program Performance Measures**

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Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE&rsquos most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

Program:Central Grasslands Research CenterReporting level:00-628-200-00-00-00-00000000

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Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE&rsquos most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

Program:Hettinger Research CenterReporting level:00-628-300-00-00-00-00000000

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Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE&rsquos most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

 O0628
 Branch Research Centers

 Version
 2011R0300504

 Time:
 08:03:08

Program: Langdon Research Center Reporting level: 00-628-400-00-00-00-000000000

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Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE&rsquos most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

Program: North Central Research Center Reporting level: 00-628-500-00-00-00-0000000

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Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE&rsquos most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

Program:Williston Research CenterReporting level:00-628-600-00-00-00-00000000

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Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE&rsquos most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

Program: Carrington Research Center Reporting level: 00-628-700-00-00-00-0000000

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Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE&rsquos most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

00628 Branch Research Centers

Version: 2011R0300628

Carrington Expr. Station Fund

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 996,977   |             | 996,977   |
| Revenue and Net Transfers:      |             |           |             |           |
| Sale Of Agriculture Produ       | 2,500,000   |           | 2,500,000   |           |
| Grant/ContribNon-Profit/Priv    | 1,676,093   |           | 1,676,093   |           |
| Total Revenue and Net Transfers |             | 4,176,093 |             | 4,176,093 |
| Estimated Expenditures By Line: |             |           |             |           |
| Carrington Research Center      | 4,176,093   |           | 4,212,822   |           |
| Total Estimated Expenditures    |             | 4,176,093 | <u> </u>    | 4,212,822 |
| Ending Balance                  |             | 996,977   | <u>_</u>    | 960,248   |

00628 Branch Research Centers

Version: 2011R0300628

Central Grasslands Expr. Station

| Central Grassianus Expr. Station   |             |           |             |           |
|------------------------------------|-------------|-----------|-------------|-----------|
|                                    | 2009 - 2011 |           | 2011 - 2013 |           |
| Beginning Balance                  |             | 43,381    |             | 43,381    |
| Revenue and Net Transfers:         |             |           |             |           |
| Grant/ContribNon-Profit/Priv       | 374,174     |           | 374,174     |           |
| Sale Of Agriculture Produ          | 700,000     |           | 700,000     |           |
| Total Revenue and Net Transfers    |             | 1,074,174 |             | 1,074,174 |
| Estimated Expenditures By Line:    |             |           |             |           |
| Central Grasslands Research Center | 1,074,174   |           | 1,076,058   |           |
| Total Estimated Expenditures       |             | 1,074,174 |             | 1,076,058 |
| Ending Balance                     |             | 43,381    |             | 41,497    |

00628 Branch Research Centers

Version: 2011R0300628

Dickinson Exper. Station Fund

|                                 | 2009 - 2011 |           | 2011 - 201 | 13        |
|---------------------------------|-------------|-----------|------------|-----------|
| Beginning Balance               |             | 576,755   |            | 576,755   |
| Revenue and Net Transfers:      |             |           |            |           |
| Mineral Royalities              | 1,200,000   |           | 1,200,000  |           |
| Sale Of Agriculture Produ       | 500,000     |           | 700,000    |           |
| Grant/ContribNon-Profit/Priv    | 1,308,809   |           | 1,308,809  |           |
| Transfers In                    | 925,000     |           | 0          |           |
| Total Revenue and Net Transfers |             | 3,933,809 |            | 3,208,809 |
| Estimated Expenditures By Line: |             |           |            |           |
| Dickinson Research Center       | 3,933,809   |           | 3,229,803  |           |
| Total Estimated Expenditures    |             | 3,933,809 |            | 3,229,803 |
| Ending Balance                  |             | 576,755   |            | 555,761   |

00628 Branch Research Centers

Version: 2011R0300628

Hettinger Expr. Station Fund

|                                 | 2009 - 2011 |           | 2011 - 2013   |           |
|---------------------------------|-------------|-----------|---------------|-----------|
| Beginning Balance               |             | 334,594   |               | 334,594   |
| Revenue and Net Transfers:      |             |           |               |           |
| Grant/ContribNon-Profit/Priv    | 845,506     |           | 845,506       |           |
| Sale Of Agriculture Produ       | 800,000     |           | <br>850,000   |           |
| Total Revenue and Net Transfers |             | 1,645,506 |               | 1,695,506 |
| Estimated Expenditures By Line: |             |           |               |           |
| Hettinger Research Center       | 1,645,506   |           | <br>1,714,157 |           |
| Total Estimated Expenditures    |             | 1,645,506 |               | 1,714,157 |
| Ending Balance                  |             | 334,594   |               | 315,943   |

00628 Branch Research Centers

Version: 2011R0300628

Langdon Expr. Station Fund

| •                               |             |         |             |         |
|---------------------------------|-------------|---------|-------------|---------|
|                                 | 2009 - 2011 |         | 2011 - 2013 |         |
| Beginning Balance               |             | 331,939 |             | 331,939 |
| Revenue and Net Transfers:      |             |         |             |         |
| Grant/ContribNon-Profit/Priv    | 374,393     |         | 374,393     |         |
| Sale Of Agriculture Produ       | 500,000     |         | <br>600,000 |         |
| Total Revenue and Net Transfers |             | 874,393 |             | 974,393 |
| Estimated Expenditures By Line: |             |         |             |         |
| Langdon Research Center         | 874,393     |         | <br>983,243 |         |
| Total Estimated Expenditures    |             | 874,393 |             | 983,243 |
| Ending Balance                  |             | 331,939 |             | 323,089 |

00628 Branch Research Centers

Version: 2011R0300628

North Central Expr. Station Fund

|                                 | 2009 - 2011 |           | [ | 2011 - 20 | 013       |
|---------------------------------|-------------|-----------|---|-----------|-----------|
| Beginning Balance               |             | 669,709   |   |           | 669,709   |
| Revenue and Net Transfers:      |             |           |   |           |           |
| Sale Of Agriculture Produ       | 1,200,000   |           |   | 1,300,000 |           |
| Grant/ContribNon-Profit/Priv    | 1,287,841   |           | - | 1,287,841 |           |
| Total Revenue and Net Transfers |             | 2,487,841 |   |           | 2,587,841 |
| Estimated Expenditures By Line: |             |           |   |           |           |
| North Central Research Center   | 2,487,841   |           | - | 2,609,566 |           |
| Total Estimated Expenditures    |             | 2,487,841 |   |           | 2,609,566 |
| Ending Balance                  |             | 669,709   |   |           | 647,984   |

00628 Branch Research Centers

Version: 2011R0300628

Williston Expr. Station Fund

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |
|---------------------------------|-------------|-----------|-------------|-----------|
| Beginning Balance               |             | 276,787   |             | 276,787   |
| Revenue and Net Transfers:      |             |           |             |           |
| Grant/ContribNon-Profit/Priv    | 350,000     |           | 350,000     |           |
| Sale Of Agriculture Produ       | 650,000     |           | 700,000     |           |
| Total Revenue and Net Transfers |             | 1,000,000 |             | 1,050,000 |
| Estimated Expenditures By Line: |             |           |             |           |
| Williston Research Center       | 1,000,000   |           | 1,051,932   |           |
| Total Estimated Expenditures    |             | 1,000,000 |             | 1,051,932 |
| Ending Balance                  |             | 276,787   |             | 274,855   |

 00630
 NDSU Extension Service

 Version
 2011R0300504

 Time:
 08:03:08

### **Agency Performance Measures**

Per North Dakota Century Code 4-05.1-19, the State Board of Agricultural Research and Education (SBARE) presents a status report to the budget section of the Legislative Council. SBARE's most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the Legislative Council office.

#### **Program Performance Measures**

| Program: COOP Extension Service | Reporting level: 00-630-100-00-00-00-00000000 |
|---------------------------------|---|
|---------------------------------|---|

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Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Education (SBARE) presents a status report to the budget section of the legislative council. SBARE&rsquos most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

00630 NDSU Extension Service

Version: 2011R0300630

**Extension Division Fund 357** 

|                                 | 2009 - 2011 |            |   | 2011 - 2013 |            |
|---------------------------------|-------------|------------|---|-------------|------------|
| Beginning Balance               |             | 151,691    |   |             | 165,207    |
| Revenue and Net Transfers:      |             |            |   |             |            |
| Revenue From Counties           | 4,000,000   |            |   | 4,000,000   |            |
| Grant/ContribNon-Profit/Priv    | 14,800,000  |            | _ | 13,377,624  |            |
| Total Revenue and Net Transfers |             | 18,800,000 |   |             | 17,377,624 |
| Estimated Expenditures By Line: |             |            |   |             |            |
| NDSU Extension Service          | 18,786,484  |            | _ | 16,395,081  |            |
| Total Estimated Expenditures    |             | 18,786,484 |   |             | 16,395,081 |
| Ending Balance                  |             | 165,207    |   |             | 1,147,750  |

 00638
 Northern Crops Institute

 Version
 2011R0300504

 Time:
 08:03:08

### **Agency Performance Measures**

NCI provides status reports to the Northern Crops Council three times annually at Council meetings (per North Dakota Century Code Section 4-14.2-02 and 4-14.2-03). On June 29, 2010, presentations and written documentation on accomplishments during Fiscal Year 2010 and plans for the next fiscal year were provided to the Council. Copies are on file at the NCI office and with Council members. NCI provided verbal and written status reports to the South Dakota Appropriations Committees in January 2010. NCI also gives regular status reports on NCI accomplishments to other agencies that provide Special/Other funds.

At the June 29, 2010 Northern Crops Council (NCC) meeting, a long-range strategy session was conducted, providing input on the direction of NCI programs and activities. Again the NCC reaffirmed NCI&rsquos direction and mission for the future. A new strategic plan is being developed in FY2011. NCI&rsquos direction for the future is to provide programs that educate the world about the broad spectrum of crops produced in our region.

**Program Performance Measures** 

| Program: Farm Product Development, Mktg. and Util | Reporting level: 00-638-300-00-00-00-00000000 |
|---|---|
|---|---|

See Agency Major Accomplishments.

**00638 Northern Crops Institute Version:** 2011R0300638

Northern Crops Institute Fund 243

| normon oropo momuno rama 2 ro   |            |           |             |           |
|---------------------------------|------------|-----------|-------------|-----------|
|                                 | 2009 - 201 | 1         | 2011 - 2013 |           |
| Beginning Balance               |            | 0         |             | 0         |
| Revenue and Net Transfers:      |            |           |             |           |
| Grant/ContribNon-Profit/Priv    | 1,598,265  |           | 1,800,185   |           |
| Total Revenue and Net Transfers |            | 1,598,265 |             | 1,800,185 |
| Estimated Expenditures By Line: |            |           |             |           |
| Northern Crops Institute        | 1,598,265  |           | 1,654,725   |           |
| Total Estimated Expenditures    |            | 1,598,265 |             | 1,654,725 |
| Ending Balance                  |            | 0         |             | 145,460   |

 00640
 NDSU Main Research Center

 Version
 2011R0300504

 Time:
 08:03:08

### **Agency Performance Measures**

Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE's most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

#### **Program Performance Measures**

| Program: Agricultural Research | Reporting level: 00-640-100-00-00-00-00000000 |
|--------------------------------|---|
|--------------------------------|---|

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Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE&rsquos most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

00640 NDSU Main Research Center

**Version:** 2011R0300640

Ag Research Fund 338

|                                 | 2009 - 201 | 1         | 2011 - 2013   |           |
|---------------------------------|------------|-----------|---------------|-----------|
| Beginning Balance               |            | 595,485   |               | 595,485   |
| Revenue and Net Transfers:      |            |           |               |           |
| Oil & Gas Production Tax        | 2,000,000  |           | <br>2,000,000 |           |
| Total Revenue and Net Transfers |            | 2,000,000 |               | 2,000,000 |
| Estimated Expenditures By Line: |            |           |               |           |
| Main Research Center            | 2,000,000  |           | <br>2,000,000 |           |
| Total Estimated Expenditures    |            | 2,000,000 |               | 2,000,000 |
| Ending Balance                  |            | 595,485   |               | 595,485   |

00640 NDSU Main Research Center

**Version:** 2011R0300640

Main Experiment Station Fund 358

|                                 | 2009 - 2011 |            |       | 2011 - 2013 |
|---------------------------------|-------------|------------|-------|-------------|
| Beginning Balance               |             | 3,314,335  |       | 1,244,965   |
| Revenue and Net Transfers:      |             |            |       |             |
| Grant/ContribNon-Profit/Priv    | 29,840,918  |            | 29,41 | 2,651       |
| Sale Of Agriculture Produ       | 8,500,000   |            | 9,00  | 0,000_      |
| Total Revenue and Net Transfers |             | 38,340,918 |       | 38,412,651  |
| Estimated Expenditures By Line: |             |            |       |             |
| Main Research Center            | 40,410,288  |            | 36,62 | 7,159_      |
| Total Estimated Expenditures    |             | 40,410,288 |       | 36,627,159  |
| Ending Balance                  |             | 1,244,965  |       | 3,030,457   |

 O0649
 Agronomy Seed Farm

 Version
 2011R0300504

 Time:
 08:03:08

### **Agency Performance Measures**

Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE&rsquos most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

#### **Program Performance Measures**

| Program: Agricultural Research | Reporting level: 00-649-200-00-00-00-00000000 |
|--------------------------------|---|
|--------------------------------|---|

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Per North Dakota Century Code 4-05.1-19 the State Board of Agricultural Research and Extension (SBARE) presents a status report to the budget section of the legislative council. SBARE&rsquos most recent presentation to the budget section was on March 11, 2010. The report they gave and provided in written form included the status of the North Dakota Agricultural Experiment Station and the NDSU Extension Service. A copy of the information is on file in the legislative council office.

**00649 Agronomy Seed Farm Version:** 2011R0300649

| Agronomy Seed Farm Fund 226     |             |           |   |             |           |
|---------------------------------|-------------|-----------|---|-------------|-----------|
|                                 | 2009 - 2011 |           |   | 2011 - 2013 |           |
| Beginning Balance               |             | 1,037,974 |   |             | 1,037,974 |
| Revenue and Net Transfers:      |             |           |   |             |           |
| Sale Of Agriculture Produ       | 1,275,238   |           | 1 | ,419,881    |           |
| Total Revenue and Net Transfers |             | 1,275,238 |   |             | 1,419,881 |
| Estimated Expenditures By Line: |             |           |   |             |           |
| Agronomy Seed Farm              | 1,275,238   |           | 1 | ,435,168    |           |
| Total Estimated Expenditures    |             | 1,275,238 |   |             | 1,435,168 |
| Ending Balance                  |             | 1,037,974 |   |             | 1,022,687 |

 00665
 ND State Fair

 Version
 2011R0300504

 Time:
 08:03:08

**Agency Performance Measures** 

See major accomplishments.

**Program Performance Measures** 

 Program:
 State Support

 Reporting level:
 00-665-100-00-00-00000000

See agency performance measures.

00665 ND State Fair Version: 2011R0300665

| State Fair Enterprise Fund 601  |             |           |             |     |
|---------------------------------|-------------|-----------|-------------|-----|
|                                 | 2009 - 2011 |           | 2011 - 2013 |     |
| Beginning Balance               |             | 2,035,576 | 1,835,5     | 576 |
| Revenue and Net Transfers:      |             |           |             |     |
| Estimated Expenditures By Line: |             |           |             |     |
| Capital Assets                  | 3,000,000   |           | 0           |     |
| Unexpended Appropriations       | (2,800,000) |           | 0           |     |
| Total Estimated Expenditures    |             | 200,000   |             | 0   |
| Ending Balance                  |             | 1,835,576 | 1,835,5     | 76  |

 00670
 ND Horse Racing Commission

 Version
 2011R0300504

 Time:
 08:03:08

## **Agency Performance Measures**

A formal performance measures system is not utilized by this agency.

### **Program Performance Measures**

Performance measures and results reporting are not currently used by this agency.

00670 ND Horse Racing Commission

Version: 2011R0300670

**Horse Racing Operating Funds 334** 

| Horse Nacing Operating Lunus 334 |             |         |             |         |
|----------------------------------|-------------|---------|-------------|---------|
|                                  | 2009 - 2011 |         | 2011 - 2013 |         |
| Beginning Balance                |             | 53,268  |             | 17,000  |
| Revenue and Net Transfers:       |             |         |             |         |
| Business                         | 68,732      |         | 113,000     |         |
| Total Revenue and Net Transfers  |             | 68,732  |             | 113,000 |
| Estimated Expenditures By Line:  |             |         |             |         |
| Racing Commission                | 105,000     |         | 130,000     |         |
| Total Estimated Expenditures     |             | 105,000 |             | 130,000 |
| Ending Balance                   |             | 17,000  |             | 0       |

**Continuing Appropriation** 01/04/2011 Date: Time: 14:21:39

670 ND Horse Racing Commission

Version: 2011-R03-00670 **Project: 1 Breeders Fund** 

Version 2011R0300670 Number 1

**Description** Breeders Fund Statutory Authority 53-06.2-11

Special Fund number and name 278 Breeders Fund

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 1.594.010           | 1.127.162           | 678.338             | 670.941             |
| Revenue/transfers | 202,628             | 173,403             | 191,956             | 371,875             |
| Total available   | 1,796,638           | 1,300,565           | 870,294             | 1,042,816           |
| Expenditures      | 669,476             | 622,227             | 199,353             | 209,321             |
| Ending Balance    | 1,127,162           | 678,338             | 670,941             | 833,495             |

The Breeders' Fund is established in North Dakota Century Code Section 53-06.2-11 to financially reward owners and breeders of North Dakota bred horses. The ND Racing Commission maintains a registry of North Dakota bred horses. Because of the success of this fund, the registry has gone from zero to over 3,900 North Dakota horses. The monies awarded from this fund are the integral part in encouraging the agricultural community to increase the number of horses bred in North Dakota. This program has been so successful that the State of North Dakota ranks high in the United States in the growth of its' horse industry.

Continuing appropriations are required because it is very difficult to project future revenue and expenditure activity of the fund.

Continuing AppropriationDate:01/04/2011670 ND Horse Racing CommissionTime:14:21:39

Version: 2011-R03-00670 Project: 2 Purse Fund

Version 2011R0300670 Number 2

**Description** Purse Fund **Statutory Authority** 53-06.2-11

Special Fund number and name 290 Purse Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 1,664,014 | 1,312,387 | 109,258   | 99,460    |
| Revenue/transfers | 207,385   | 141,587   | 236,174   | 460,675   |
| Total available   | 1,871,399 | 1,453,974 | 345,432   | 560,135   |
| Expenditures      | 559,012   | 1,344,716 | 245,972   | 470,135   |
| Ending Balance    | 1,312,387 | 109,258   | 99,460    | 90,000    |

The Purse Fund, authorized in North Dakota Century Code Section 53-06.2-11, is administered by the Racing Commission and grants money to race tracks in the state, which then allows this money to be directly presented to the horsemen who own horses that run at only North Dakota race tracks. This fund is merely a pass-through fund where the money goes from the ND Racing Commission directly to the agricultural community of horsemen. This continuing appropriation has resulted in substantial economic development in the communities of Belcourt and Fargo. Horsemen from all over the Midwest have brought their horses to these meets to compete for the purses awarded from this fund.

Continuing appropriations are required, because it is very difficult to project future revenue and expenditure activity of the fund.

Continuing AppropriationDate:01/04/2011670 ND Horse Racing CommissionTime:14:21:39

Version: 2011-R03-00670 Project: 3 Promotion Fund

Version 2011R0300670 Number 3

**Description** Promotion Fund **Statutory Authority** 53-06.2-11

Special Fund number and name 339 Promotion Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 1,052,502 | 560,280   | 269,780   | 165,000   |
| Revenue/transfers | 421,353   | 451,517   | 264,728   | 327,475   |
| Total available   | 1,473,855 | 1,011,797 | 534,508   | 492,475   |
| Expenditures      | 913,575   | 742,017   | 369,508   | 392,475   |
| Ending Balance    | 560,280   | 269,780   | 165,000   | 100,000   |

The purpose of the Promotion Fund is to promote the sport of horse racing, however, a significant amount of funds were used in 2003 to build the first major racing facility in the state.

Continuing appropriations from this fund, authorized in North Dakota Century Code Section 53-06.2-11, allows the operation of race meets in Belcourt and Fargo, and assures the validity and growth of the horse industry in North Dakota. Current state law allows up to 25% of the fund to be used for administrative costs for the promotion and regulation of the racing industry.

Continuing appropriations are required because it is very difficult to project future revenue and expenditure activity of the fund.

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#### PERFORMANCE NARRATIVE

**00701** Historical Society
 Date: 01/06/2011

 **Version** 2011R0300504
 Time: 08:03:08

### **Agency Performance Measures**

Performance measures relate to activities enumerated in work plans based on the agency Strategic Long Range Plan, and include quantitative measures of services provided and time of response.

The society is committed to increasing services provided to the general public. This is demonstrated by improvements in the agencies web site and the large number of users accessing the site, increase in the number and amount of Cultural Heritage Grants provided to local historical agencies, improvements made to several historic sites, construction of Fort Abercrombie Interpretive Center, expansion of the Chateau Interpretive Center, and expansion of State Archives, and expansion of the North Dakota Heritage Center.

#### **Program Performance Measures**

 Program:
 Support Services

 Reporting level:
 00-701-100-00-00-00-00000000

Program performance measures relate to activities enumerated in work plans based on the agency Strategic Long Range Plan, and include quantitative measures of services provided and time of response.

 Program:
 Museum

 Reporting level:
 00-701-200-00-00-00-0000000

Program performance measures relate to activities enumerated in work plans based on the agency Strategic Long Range Plan, and include quantitative measures of services provided and time of response.

Program: Communication and Education Reporting level: 00-701-300-00-00-00000000

Program performance measures relate to activities enumerated in work plans based on the agency Strategic Long Range Plan, and include quantitative measures of services provided and time of response.

**00701** Historical Society **Version** 2011R0300504

**Date:** 01/06/2011 **Time:** 08:03:08

Program performance measures relate to activities enumerated in work plans based on the agency Strategic Long Range Plan, and include quantitative measures of services provided and time of response.

Program: Historic Sites

Reporting level: 00-701-500-00-00-00-00-00000000

Program performance measures relate to activities enumerated in work plans based on the agency Strategic Long Range Plan, and include quantitative measures of services provided and time of response.

Program: Historic Preservation Division

Reporting level: 00-701-600-00-00-00-00000000

Program performance measures relate to activities enumerated in work plans based on the agency Strategic Long Range Plan, and include quantitative measures of services provided and time of response.

00701 Historical Society Version: 2011R0300701

| State Hist. Revolving Fund - 327 |             |            |             |             |  |
|----------------------------------|-------------|------------|-------------|-------------|--|
|                                  | 2009 - 2011 |            | 2011 - 2013 | 2011 - 2013 |  |
| Beginning Balance                |             | 90,374     |             | 0           |  |
| Revenue and Net Transfers:       |             |            |             |             |  |
| Tsfr Fm Historical Impact Emer   | 15,205      |            | 0           |             |  |
| Donations                        | 12,000,000  |            | 0           |             |  |
| Total Revenue and Net Transfers  |             | 12,015,205 |             | 0           |  |
| Estimated Expenditures By Line:  |             |            |             |             |  |
| Capital Assets                   | 58,333      |            | 0           |             |  |
| Capital Construction Carryover   | 47,246      |            | 0           |             |  |
| Heritage Center Addition         | 12,000,000  |            | 0           |             |  |
| Total Estimated Expenditures     |             | 12,105,579 |             | 0           |  |
| Ending Balance                   |             | 0          |             | 0           |  |

**Continuing Appropriation** 

701 Historical Society

Version: 2011-R03-00701

**Project: 1 Archeological Permits** 

Version 2011R0300701 Number 1
Description Archeological Permits

Statutory Authority NDCC 55-03-04
Special Fund number and name 327 State Historical Revolving Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 28,454    | 37,048    | 43,126    | 43,126    |
| Revenue/transfers | 44,650    | 45,910    | 45,000    | 45,000    |
| Total available   | 73,104    | 82,958    | 88,126    | 88,126    |
| Expenditures      | 36,056    | 39,832    | 45,000    | 45,000    |
| Ending Balance    | 37,048    | 43,126    | 43,126    | 43,126    |

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Continuing Appropriation

701 Historical Society

**Project: 2 Historical Society Gifts and Bequests** 

Version: 2011-R03-00701

**Version** 2011R0300701 **Number** 2

**Description** Historical Society Gifts and Bequests

Statutory Authority NDCC 55-01-04

Special Fund number and name 415 Historical Society Gifts and Bequests

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 124,939   | 169,667   | 176,693   | 136,693   |
| Revenue/transfers | 142,260   | 61,759    | 50,000    | 50,000    |
| Total available   | 267,199   | 231,426   | 226,693   | 186,693   |
| Expenditures      | 97,532    | 54,733    | 90,000    | 75,000    |
| Ending Balance    | 169,667   | 176,693   | 136,693   | 111,693   |

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**Continuing Appropriation** 

701 Historical Society

Version: 2011-R03-00701 **Project: 3 Concession Fund** 

Version 2011R0300701 Number 3

**Description** Concession Fund

Statutory Authority NDCC 55-02-04
Special Fund number and name 603 Concession Fund

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 329,728   | 446,678   | 363,320   | 263,320   |
| Revenue/transfers | 976,680   | 1,077,000 | 1,000,000 | 1,000,000 |
| Total available   | 1,306,408 | 1,523,678 | 1,363,320 | 1,263,320 |
| Expenditures      | 859,730   | 1,160,358 | 1,100,000 | 1,100,000 |
| Ending Balance    | 446,678   | 363,320   | 263,320   | 163,320   |

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**O0709** Council on the Arts

 **Version** 2011R0300504 **Date:** 01/06/2011 

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### **Agency Performance Measures**

The performance measurements that will be used by the NDCA includes tracking the:

- 1. number of grant applications received in each grant cycle.
- 2. number of dollars each grant dollar generates as stated in grantee's final reports.
- 3. numbers benefitting from each grant program with a subset of a) children, b) artists.
- 4. number of grant dollars given by the NDCA.
- 5. final reports to determine any underserved areas of the state & any increase in counties served.
- 6. number of phone and e-mail inquiries by zip code responded to by NDCA staff with comparison to #5.
- 7. increases in number of newsletter subscriptions(both hard copy and e-news.

### **Program Performance Measures**

 Program:
 Council on the Arts

 Reporting level:
 00-709-100-00-00-00-0000000

Performance measures are the same for all program areas.

The performance measurements that will be used by the NDCA includes tracking the

- 1) number of grant applications received in each grant cycle.
- 2) through the grantee's final reports the number of dollars each grant dollar generates.
- 3) numbers benefitting from each grant program with a subset of a) children and b) artists.
- 4) number of grant dollars given by the NDCA.
- 5) final reports to determine any underserved areas of the state.
- 6) number of phone and e-mail inquiries by zip code responded to by NDCA staff and compare to results of measurement number 5.
- 7) number of individuals and businesses who access the on-line and hard copy newsletters.

**00709 Council on the Arts Version:** 2011R0300709

Arts & Humanities Fund - 399

| Arts & Humanities Fund - 399    |             |             |        |             |  |
|---------------------------------|-------------|-------------|--------|-------------|--|
|                                 | 2009 - 2011 | 2009 - 2011 |        | 2011 - 2013 |  |
| Beginning Balance               |             | 99,245      |        | 50,730      |  |
| Revenue and Net Transfers:      |             |             |        |             |  |
| Miscellaneous General Revenue   | 15,000      |             | 50,000 |             |  |
| Total Revenue and Net Transfers |             | 15,000      |        | 50,000      |  |
| Estimated Expenditures By Line: |             |             |        |             |  |
| Operating Expenses              | 43,515      |             | 43,515 |             |  |
| Grants                          | 20,000      |             | 20,000 |             |  |
| Total Estimated Expenditures    |             | 63,515      |        | 63,515      |  |
| Ending Balance                  |             | 50,730      |        | 37,215      |  |

Continuing Appropriation

709 Council on the Arts

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709 Council on the Arts Version: 2011-R03-00709

**Project: 1 Cultural Endowment** 

Version 2011R0300709 Number 1
Description Cultural Endowment

**Statutory Authority** 54-54.08.2

Special Fund number and name 0 CE

|                   | Actual<br>2005-2007 | Actual<br>2007-2009 | Estimated 2009-2011 | Estimated 2011-2013 |
|-------------------|---------------------|---------------------|---------------------|---------------------|
| Beginning Balance | 193,083             | 274,568             | 204,223             | 253,223             |
| Revenue/transfers | 128,002             | 19,226              | 60,000              | 50,000              |
| Total available   | 321,085             | 293,794             | 264,223             | 303,223             |
| Expenditures      | 46,517              | 89,571              | 11,000              | 11,000              |
| Ending Balance    | 274,568             | 204,223             | 253,223             | 292,223             |

This is a fund set up in 1979 by the state Legislature with the following purpose:

The endowment fund was established "to improve the intrinsic quality of the lives of the state's citizens now and in the future through programs approved by the council on the arts. Such programs must:

- 1. Increase cultural awareness by the state's citizens through programs in arts, crafts, theatre, ethnic and folk arts, literature, journalism, public media, historic preservation and interpretation, visual arts, and architecture.
- 2. Make the items named in subsection 1 more available to the state's citizens.
- 3. Encourage the development of talent in the areas named in subsection 1 within the state.
- 4. Preserve and increase understanding of North Dakota's heritage and future.

The Council continues toward these goals through grants, projects, traditional art apprenticeships, and partnerships with state and local agencies.

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#### PERFORMANCE NARRATIVE

**00720** Game and Fish Department
 **Date:** 01/06/2011

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## **Agency Performance Measures**

Only program level performance measures have been established. See the Division narratives for this information. The Department also has a strategic planning document that includes extensive information on this.

### **Program Performance Measures**

Program: Administrative Services Reporting level: 00-720-100-00-00-00000000

- 1. Successful completion of state and federal audits.
- 2. Maximum use of available federal funding for department programs.
- 3. Adequate office, shop and office facilities at all major headquarters.
- 4. Efficient, up to date computer systems for the agency.
- 5. Adequate secretarial and telephone support for the agency.
- 6. Efficently issue hunting, fishing and boating licenses in North Dakota.

The Fisheries Division planning objectives are listed below. These are reviewed periodically and compared to actual values based upon questionnaire results.

- 1. Lakes/Reservoirs Angler-Days objective is 750,000, angler number is 75,000.
- 2. Devils Lake Angler-Days objective is 350,000, angler number is 30,000.
- 3. Missouri River System Angler-Days objective is 500,000, angler number is 35,000.
- 4. Rivers and Streams Angler-Days objective is 165,000 and angler number are 16,000.

| Program: Enforcement   | Reporting level: 00-720-300-00-00-00-00000000   |
|------------------------|---|
| I logiani. Emoleciment | reporting level. 00 120 000 00 00 00 00 0000000 |

- 1. Maintain an enforcement data base to track calls for service and violations.
- 2. All calls reporting violations are responded to in less than two hours and documented.
- 3. Accidents resulting in fatalities will be less than 5 per 100,000 registered boats per year, the annual reported accident rate of less than .5% of registered watercraft, and more than 5,000 boats will be inspected per year.

| Program:Communications and ConservationReporting level:00-720-400-00-00-00-00-0000000 |  |
|---|--|
|---|--|

**00720** Game and Fish Department
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- 1. Increase public awareness about wildlife management, conservation, wildlife species and the relationships of important habitats to these species. Develop in the public a wildlife stewardship mindset and the ability to make informed decisions which benefit wildlife and habitat in North Dakota.
- A. **Media** Utilize four outreach biologists in the four major cities of Minot, Grand Forks, Fargo and Bismarck to produce radio broadcasts, write newspaper columns and interviews for TV, radio and paper. Produce webcasts and public service announcements.
- B. **Publications and Materials** Offer a wide variety of publications to the public that focus on wildlife, conservation and habitat. Publications include those that identify wildlife, identify habitats, enhancing habitats, and protecting habitat. Provide these publications via order through internet and other requests. Publish ND OUTDOORS magazine to provide Game and Fish conservation, wildlife, habitat, hunting, fishing an outdoor activity updates to a wide variety of subscribers.
- C. **Conservation Education** Promote the important of five major habitats and the wildlife associated with them, threats to the habitats and what can be done to protect them by using the 4<sup>th</sup> grade habitat curriculum developed by the Department and ND Center for Distance Education. Utilize all Department personnel and volunteers.
- D. **Headquarters Outdoor Wildlife Learning Site** using the large outdoor complex to train teachers, volunteers and public about wildlife and conservation. Promote fishing at the Pond. Use the site as a demonstration for other potential outdoor conservation complexes.
  - E. Hooked on Fishing Teach students about the importance of aquatic habitats as well as use volunteers and staff to teach basic fishing.
- F. **Fur Harvester Education** Promote and teach about furbearer ID, importance of habitat, furbearer management and the use of trapping as a tool for population control.
  - G. Sport Shows Provide a variety of Department materials and messages to a unique audience.
  - H. State Fair Showcase the Department and the variety of its programs as well as introduce kids and adults to firearms, archery, trapping and fishing.
- 2. Introduce and inform North Dakotans about rules, regulations, management and ethics for safe hunting, fishing and boating.
  - A. Hunter Education Recruit and train hunter education instructors. Teach and certify approximately 5,000 students per year.
- B. **Shooting Range Development** Provide annual grants to local communities for maintaining shooting ranges. Provide funding for larger communities to construct shooting facilities for public use.
- C. **Boat and Water Safety** Promote and provide the Home Study ND Boating Basics Course to educate citizens on water rules and safety. Teach water safety to youth and adults using staff and volunteers.
  - D. National Archery in the Schools (NASP) Introduce youth to target archery knowing a portion will become archery hunters.
- 3. Manage nongame species in a manner that ensures populations will remain healthy and viable by working with private landowners, conservation agencies/groups and the general public
- A. **Wildlife Action Plan** Staff has developed a strategic level plan to guide the management of rare and declining species in the state. This includes a list of those species in greatest need of conservation as well as information on required conservation actions and greatest threats.
- B. **Survey and Research** Staff has solicited, reviewed and administer prospective research grants with conservation partners to further our understanding of nongame populations.
- 4. Coordinate resource planning activities with other state and federal agencies and the private sector in order to minimize fish and wildlife habitat losses associated with development or construction activities on public and private land.

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- A. **Liaison with agencies and industry** Staff coordinate with other resource agencies in developing long-range guidelines, rules and regulations which serve to protect the fish and wildlife resources of the state. This work involves participation in various councils, advisory boards, work groups, and as hoc committees, as well as occasional involvement in public hearings.
- B. **Evaluation of programs** Staff attempt to investigate probable impacts of construction projects that had the potential to affect fish and wildlife resources This usually involves a field review of the project area or discussions with the project proponent or permitting agency.
- C. **Reduction or prevention of losses** Staff provide recommendations to the project sponsor on opportunities or methods to reduce or prevent fish and wildlife habitat losses. These consist of major or minor changes in design plans which result in little or no additional cost to the sponsor. Alternate plans are recommended if the project's original environmental impacts were too great.
- D. **Enhancement**, **compensation or mitigation** Staff recommend compensation or replacement for project-induced habitat losses in those instances where no feasible alternative are available on federally funded construction projects where NEPA or the Fish and Wildlife coordination Act apply.

 Program:
 Wildlife

 Reporting level:
 00-720-700-00-00-00000000

- 1. High hunter satisfaction and hunting quality as a result of sufficient populations of big game, waterfowl, upland game, and furbearer species.
- 2. Reasonable access to quality hunting opportunities on both private and public lands of North Dakota.
- 3. High hunter recruitment and retention with relatively low level of conflicts with private landowners associated with wildlife damages, noxious weeds, and hunters.

**00720** Game and Fish Department Version: 2011R0300720

| Game & Fish Department Fund 222 |             |                  |             |                  |
|---------------------------------|-------------|------------------|-------------|------------------|
|                                 | 2009 - 2011 |                  | 2011 - 2013 |                  |
| Beginning Balance               |             | 30,185,573       |             | 26,320,279       |
| Revenue and Net Transfers:      |             |                  |             |                  |
| Donations                       | 400,000     |                  | 800,000     |                  |
| Motor Fuel Tax                  | 220,000     |                  | 220,000     |                  |
| Motorboat License Fees          | 800,000     |                  | 800,000     |                  |
| Game & Fish-Fishing Licen       | 3,200,000   |                  | 3,200,000   |                  |
| Game & Fish-Hunting Licen       | 21,000,000  |                  | 21,000,000  |                  |
| Tsfr Fm Water Comm Fund (397)   | 100,000     |                  | 200,000     |                  |
| Total Revenue and Net Transfers |             | 25,720,000       |             | 26,220,000       |
| Estimated Expenditures By Line: |             |                  |             |                  |
| Salaries and Wages              | 13,361,472  |                  | 15,442,395  |                  |
| Operating Expenses              | 7,916,533   |                  | 4,061,026   |                  |
| Capital Assets                  | 2,461,094   |                  | 2,448,500   |                  |
| Capital Construction Carryover  | 311,305     |                  | 0           |                  |
| Grants-Game and Fish            | 2,512,500   |                  | 2,692,000   |                  |
| Land Habitat & Deer Depredation | 3,953,590   |                  | 3,774,590   |                  |
| Noxious Weed Control            | 100,000     |                  | 162,774     |                  |
| Missouri River Enforcement      | 0           |                  | 200,000     |                  |
| Grant-Gift-Donation             | 400,000     |                  | 800,000     |                  |
| Wildlife Services               | 768,800     |                  | 768,800     |                  |
| North Dakota                    | Agency Spec | cial Fund Report | lorandersor | n / 2011R0300720 |

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**Habitat and Depredation Fund 488** 

| ·                               |           |           |   |           |           |
|---------------------------------|-----------|-----------|---|-----------|-----------|
|                                 | 2009 - 20 | 011       | l | 2011 -    | 2013      |
| Beginning Balance               |           | 31,112    |   |           | 291,088   |
| Revenue and Net Transfers:      |           |           |   |           |           |
| Wildlife Habitat Stamp          | 3,500,000 |           |   | 3,500,000 |           |
| Game & Fish-Hunting Licen       | 220,000   |           |   | 220,000   |           |
| Interest Income                 | 600,000   |           |   | 600,000   |           |
| Total Revenue and Net Transfers |           | 4,320,000 |   |           | 4,320,000 |
| Estimated Expenditures By Line: |           |           |   |           |           |
| Land Habitat & Deer Depredation | 4,060,024 |           |   | 4,430,428 |           |
| Total Estimated Expenditures    |           | 4,060,024 |   | -         | 4,430,428 |
| Ending Balance                  | _         | 291,088   |   | =         | 180,660   |

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Non-Game Wildlife Fund 216

|                                 | 2009 - 2019 | 2009 - 2011 |  | 2011 - 2013 |         |
|---------------------------------|-------------|-------------|--|-------------|---------|
| Beginning Balance               |             | 161,234     |  |             | 126,234 |
| Revenue and Net Transfers:      |             |             |  |             |         |
| Non-Game Contributions          | 35,000      |             |  | 35,000      |         |
| Total Revenue and Net Transfers |             | 35,000      |  |             | 35,000  |
| Estimated Expenditures By Line: |             |             |  |             |         |
| Nongame Wildlife Conservation   | 120,000     |             |  | 120,000     |         |
| Unexpended Appropriations       | (50,000)    |             |  | 0           |         |
| Total Estimated Expenditures    |             | 70,000      |  |             | 120,000 |
| Ending Balance                  |             | 126,234     |  |             | 41,234  |

**00750** Parks and Recreation Department
 **Date:** 01/06/2011

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## **Agency Performance Measures**

The North Dakota Parks and Recreation Department focuses on four main measures.

- 1. Engaging visitors in meaningful outdoor recreation opportunities and educational programs and events to instill the intrinsic value of these resources.
- 2. Stewardship of the State's scenic, natural, cultural, historic, and recreational resources.
- 3. Provide visitors affordable, quality services and facilities in a safe and positive environment.
- 4. Creating a significant and positive connection between the department, the community and local legislators.

The following items are included in management directives through performace goals and are accomplished through various best practices:

- Protecting Natural Resources
- · Natural Resource Plans
- Noxious Weed Control
- Forestry Management
- Watershed Planning
- Interagency Collaboration
- · Biological Date Management
- · Facility Maintenance
- · Fostering Quality Management
- · Internal Communication
- Human Resources
- Administration & Support Services
- Employee Recognition
- · Marketing & Visitor Profile Database
- External Communication
- · Outdoor Recreation Planning
- · Visitor Safety and Risk Management
- · Building Partnerships
- Community Involvement
- Legislative Liaisons
- Media Relationships
- · Estate Brochure
- · Alliances with Foundations and Support Groups

# **Program Performance Measures**

 Program:
 Administration
 Reporting level:
 00-750-100-00-00-00000000

Maintain effective internal communication through continued use of the department Parks and Recreation internal newsletter. The publication contains employee information on policy, division and park news, healthy lifestyle tips, IT updates and other pertinent department information.

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Maintain effective external communication through continual updates to the department external website. Our site is 100% ADA compliant, and we continue to run regular checks as new pages are added or updated. Responding to department informational requests is much more efficient utilizing e-mail through the department info account.

Maintain internal and external customer satisfaction surveys biennially to monitor user needs and changes in expectation levels. This is accomplished through staff surveys and use of the Discover newsletter periodically, as well as hands-on park visitor questionnaires.

High speed broadband connections into state park systems remain a high priority. We now have all state parks connected through DSL/wireless. We are continually testing the effectiveness of storing files on the state system and the ability to share information with outlying field locations. With the onslaught of web-based applications and the knowledge of applications that could be available in the near future, coupled with the Enterprise Resource Plan functions, steady, reliable broadband connections are crucial.

Maintain annual training efforts to keep staff up to speed on changing federal mandates, risk management program requirements and issues, computer level upgrades, employee assistance program information, and overall department initiatives.

 Program:
 Recreation

 Reporting level:
 00-750-200-00-00-00000000

## **Grant Programs:**

Maintain public access to federal grant programs information and applications through web-based application development.

Maintain the Recreational Trails Program Task Force through revising members, organizing annual meetings, reviewing the statewide outdoor recreation plan, and producing an annual report.

Maintain and continue to effectively administer the Land & Water Conservation Fund (LWCF) and Recreational Trails Program (RTP) through appropriating federal dollars, complete inspections of approved and developed projects.

Maintain and continue to effectively administer the Scenic Byway Program through coordination of state-federal grant application process and byway designation process, providing technical assistance to North Dakota Byways and marketing support.

## **Trail Programs:**

Maintain efficient and appropriate use of Off-Highway Vehicle (OHV) fund and expenditures through communication with recreation users, safety programs and facility development.

Maintain efficient and appropriate use of Snowmobile fund and expenditures through regular attendance at Snowmobile North Dakota Board of Director meetings, monitoring of the Snowmobile North Dakota contract, trail enforcement, equipment fleet management and trail planning.

Increase the number of children who receive an OHV or snowmobile safety certification through increased access to classes and delivery of multiple format classes.

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PERFORMANCE NARRATIVE

**00750** Parks and Recreation Department
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Maintain and/or increase public access to recreational trail use opportunities through development of informational materials (maps, brochures, etc,) and assist with development of trail guides as needed.

Provide technical assistance to the National Park Service on development of the North Country Trail in ND and the USDA Forest Service on maintaining and further developing the Maah Daah Hey Trail.

### **General Recreation Programs:**

Monitor Prairie Rose State Games progress and guide appropriate enhancements through continued communication with the host city and Board of Directors.

Represent outdoor recreation interests in other agencies planning processes and provide technical assistance on statewide outdoor recreation planning efforts.

Maintain and continue to effectively administer North Dakota&rsquos Take Pride in America Program through volunteer recognition and annual Governors Awards Ceremony.

 Program:
 Natural Resources
 Reporting level:
 00-750-300-00-00-00000000

Parks & Recreation Department provides users with a quality family oriented experience in the state parks and state recreation areas around the state. Customer satisfaction remains our main focus. The absence of complaints speaks to the effectiveness of our efforts. We continue to monitor park users and the general public for input into park appearance, customer service, and overall quality of the experience.

P&RD continues to monitor revenues generated by user fees to meet budget expectations and we report visitation and camper numbers for comparison to department goals. Parks & Recreation represent natural resource/outdoor recreation interests in multi agency/organization planning meetings for statewide outdoor recreation initiatives, issues and proposals. Implement and maintain a comprehensive facility/infrastructure inspection, recording and data base on all state park buildings and infrastructure.

Maintain building value index information and insurance coverage on 288 buildings across the park system totaling over \$19 million dollars of investments.

Implement energy efficiency in buildings/infrastructure when renovation/remodel projects are undertaken.

Adjust buildings/sidewalks/parking to meet ADA during renovations.

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Develop biennial extraordinary repairs / Capital Improvement budgets based on identified needs and oversee the implementation of each budget which total an overall \$3.6 million budget.

Develop safety and risk management programs, oversee ADA requirements in building/infrastructure design and construction.

Design park improvements to include park trail developments, roads/parking, building renovations or replacement.

Perform skilled carpentry repairs/improvements to park buildings, supervise construction contractors, engineers and architects.

State parks and state nature preserves, natural areas or recreational areas complete vegetation inventories, resource assessments, natural resource plans, tree risk assessments, and develop grassland management strategies. Monitor grasslands, noxious weeds, and restoration sites.

 Program:
 Peace Garden

 Reporting level:
 00-750-500-00-00-00000000

## **Conservatory Extension**

Peace Garden CEO, Doug Hevenor has over 30-years experience in the development and construction of greenhouses and conservatories in North America. The IPG Board has also consulted Mr. Phil Lowe of Lowes Gardens in Minot North Dakota concerning forecasted costs as they relate to construction with North Dakota. Both individuals have reviewed and the needs of the facility with the collections owner Mr. Don Vitko and worked to develop a construction and facility strategy that benefits the needs of this unique collection of plants.

All work will be done through a qualified bid process to ensure that technical expertise is solicited for the project. The IPG Board and CEO have extensive project management experience and can rely on a network of peers to assist in bringing this project in within the determined budget. Recent Capital work at the IPG has allowed the Board and Staff to understand current building and contractor trends in the industry this experience will be paramount in the projects success.

#### **Peace & Conflict Resolution Center**

The development of a large interrelated set of facilities like the Complex requires a process. As described within this document, the IPG Board has already been formally working on the planning and delivery of this project for more than eight years.

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True to the IPG's mandate, the Board of Directors is utilizing a process that engages professional from both sides of the border working under a Project Manager. This process requires the Board of Directors to make informed decisions at a number of points in the overall development, with each stage having more information than the previous stage.

To manage the development risks of a project of this size, the IPG Board has been progressively investing time and money, on a realistic and cautiously planned basis, to maintain steady progress in developing new, more detailed information that allows progressively more detailed decisions to be made on a sound basis.

This is the proven concept for a successful process. It helps avoid going too far on one "track", without doing sufficient research and analysis on the other "tracks". E.g. avoid going too far with detailed design/engineering of the new facilities without doing the necessary level of detailed market research or financial analysis. This is the sound basis that the IPG Board has utilized, and will continue to utilize, as IPG proceeds with the project to build the Complex.

With this conceptual overview of the process, the key elements of the development plan for the International Centre for Peace and Conflict Resolution project are being carefully coordinated to maintain an appropriate balance between the "three development tracks."

These three "tracks" are:

- Track 1 Concept development, architectural design leading to detailed plans for construction
- Track 2 Market research and development
- Track 3 Financial analysis and funding

After each Stage, the IPG Board of Directors are required to make a Go/No Go decision. This decision is a decision on whether to proceed to the next stage. The process outlined is a logical process that ensures input received (from the strategic allies and the target market customers) will be incorporated into the final design, the final Business Plan and the final Program and Marketing Plans. This ensures that the new facilities are suited to the programs that will be operated and suited to the customers that will attend the new complex.

An example of the need for the appropriate level of market research is shown by the recent initial discussions with mediators and other peace and conflict resolution practitioners that has identified some examples of specific features that should be incorporated into the designs, including:

- Very good acoustics in the meeting/breakout rooms that will ensure conversations can be held using normal speaking voices, thereby avoiding the need for microphones and sound systems;
- Ample wall space with a surface that can be used to hold flipchart sheets and similar items;

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- · Windows that provide views of peaceful, tranquil scenes; and
- A room design that is conducive to participants easily interacting with one another.

This example shows why the IPG Board has developed and adopted this development process.

**Project Delivery Process** 

The Board of Directors of IPG will manage the overall project by retaining professional services that will represent the interests of IPG to manage the overall construction project, by utilizing the expertise of the IPG management team, and by utilizing the construction and project management experience of board members. Members of the IPG Board of Directors include individuals with legal, business, educational horticultural, architectural, construction and other types of relevant project management experience. The Board of Directors is confident that the combined experience of the board and the staff, supplemented by the expertise to be provided by the architect (GPPa), will be sufficient to oversee the management of this large project.

Upon approval of government funding, IPG retained the expertise and resources of the architect, Gaboury, Préfontaine, Perry architect.e.s (GPPa) to represent IPG's interests during the development process for this project. In subsequent phases, GPPa was engaged to prepare the Terms of Reference which the IPG used to define the project as well as engage the Architectural team, composed of Canadian, American and Internationally licensed professionals. In order to control both the budget and the participation of suppliers from both countries, the American professionals on the team are acting as Construction Managers, which is allowable under the American system. A situation that benefits the IPG by reducing redundancy of professionals, while meeting their mandated Canadian/American participation. Under the guidance of the Project Managers, the IPG entered into contracts with all members of the professional team. The IPG is further protected by the fact that all members of the team are bound by their individual licenses to deliver the contract and to carry Errors and Omissions (E & O) Insurance for the scale of the project. This process has proven effective and superior to all other forms of Project Development entered into by the IPG in the past.

Services provided by the team, include, but are not limited to including:

- o Schedule, cost and quality control;
- o Review and certification of works in progress;
- o Document work progress;
- o Manage proposed change notices;
- o Administer progress payments;

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- o Certify substantial performance;
- o Assess deficiencies and follow to completion;
- o Certify completion; and
- o Undertake warranty items follow-up one year following substantial completion certification.

Schedule, Quality and Cost Control

The Project Manager, the Architects and the Construction Managers have instituted a live project progress tracking system, which not only regularly reviews a project's progress, but also simultaneously updates the interrelated issues of schedule, cost and quality control. It identifies and flags the effect of one on the other and calls for rapid resolution. Each consultant member of the project team prepares bi-weekly progress reviews, which trips this system and highlights any conflicting issues. This assures that all of the separate items create an interlocking control mechanism. The mechanism uses a number of control tools including the Critical Path Method, inhouse evaluation using Hanscombe's Yardsticks to Pricing 2008.

The responsibility for set-up and maintenance of the controls system is led by the quality control director, who concerts and directs the effort of the project director, the job captain and the construction site manager. The Issue of Value Design is foremost on the architects' list of project priorities. Value Design is achieved when the project team successfully combines Client Communication, Quality Control, Cost Control, and Schedule Control. These are the four pillars of Value Design. When the needs and wishes of the Client are successfully integrate into this process, the result is the delivery of a very highly refined project, which is delivered on time as well as on or below budget.

To achieve this goal, the architects begin by analyzing the established budget, schedule (everything from design delivery to proposed seasonal staging of the works) and quality of construction as they relate to each other in the delivery of this project. The architects recognize that any anomaly or change in any of these can have a severe effect on the others. The architectural firm's analysis and findings will be presented to the client at the first regular project meeting; the staff will also establish a regular schedule of meeting to assure continuity of communication. Should they discover any conflicts in budget or schedule, these will be immediately highlighted and resolved with the client. The architects will review the proposed schedule and confirm expected milestones, presentations and deliverables at each of the presentations or milestones. This proactive approach helps to assure that the project stays on track.

To assure continuity, the project architect and quality control director will lead the overall control measures and verify specific quality, cost and schedule control performance. These team senior members offer continuity from the very beginning to the warranty period of the project.

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The staff and consultants are tasked with identifying such individual items as costly detailing, construction materials or components that have sharply risen in cost on current projects and reporting any and all of these to the Project Architect. This information is then confirmed to be accurate, analyzed for its potential effect on the project, studied for possible mitigating measures and once a solution is found, the issue, if of concern, is presented to the client for comment and disposition. This exercise is repeated throughout the course of the project. While the following pages identify some of the duties undertaken at the stage of project evolution, it is critical to note that every member of GPPa's team monitors each aspect of Value Design throughout their involvement in the process.

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Parks & Recreation Fund - 398

|                                 | 2009 - 2011 | 2009 - 2011 |  | 2011 - 2013 |           |
|---------------------------------|-------------|-------------|--|-------------|-----------|
| Beginning Balance               |             | 694,331     |  |             | 372,198   |
| Revenue and Net Transfers:      |             |             |  |             |           |
| Culture and Recreation          | 3,500,000   |             |  | 4,000,000   |           |
| Tsfr Fm Game & Fish Fund        | 222,000     |             |  | 522,000     |           |
| Total Revenue and Net Transfers |             | 3,722,000   |  |             | 4,522,000 |
| Estimated Expenditures By Line: |             |             |  |             |           |
| Capital Construction Carryover  | 186,984     |             |  | 0           |           |
| Administration                  | 118,534     |             |  | 127,534     |           |
| Natural Resources               | 4,208,030   |             |  | 4,109,147   |           |
| Recreation                      | 280,585     |             |  | 280,585     |           |
| Unexpended Appropriations       | (750,000)   |             |  | 0           |           |
| Total Estimated Expenditures    |             | 4,044,133   |  |             | 4,517,266 |
| Ending Balance                  |             | 372,198     |  |             | 376,932   |

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Snowmobile Fund - 261

|                                 | 2009 - 2011 | 2009 - 2011 |         |         |
|---------------------------------|-------------|-------------|---------|---------|
| Beginning Balance               |             | 167,805     |         | 217,805 |
| Revenue and Net Transfers:      |             |             |         |         |
| Culture and Recreation          | 700,000     |             | 600,000 |         |
| Total Revenue and Net Transfers |             | 700,000     |         | 600,000 |
| Estimated Expenditures By Line: |             |             |         |         |
| Recreation                      | 750,000     |             | 780,240 |         |
| Unexpended Appropriations       | (100,000)   |             | 0       |         |
| Total Estimated Expenditures    |             | 650,000     |         | 780,240 |
| Ending Balance                  |             | 217,805     |         | 37,565  |

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State Parks Gift Fund - 265

|                                 | 2009 - 2011 |         | 2011 - 2013 | 2011 - 2013 |  |
|---------------------------------|-------------|---------|-------------|-------------|--|
| Beginning Balance               |             | 94,721  |             | 130,030     |  |
| Revenue and Net Transfers:      |             |         |             |             |  |
| Donations                       | 100,000     |         | 100,000     |             |  |
| Total Revenue and Net Transfers |             | 100,000 |             | 100,000     |  |
| Estimated Expenditures By Line: |             |         |             |             |  |
| Administration                  | 189,691     |         | 189,691     |             |  |
| Unexpended Appropriations       | (125,000)   |         | 0           |             |  |
| Total Estimated Expenditures    |             | 64,691  |             | 189,691     |  |
| Ending Balance                  |             | 130,030 |             | 40,339      |  |

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Trail Tax Transfer Fund - 441

|                                 | 2009 - 2011 |         | 2011 - 2013 | 2011 - 2013 |  |
|---------------------------------|-------------|---------|-------------|-------------|--|
| Beginning Balance               |             | 319,126 |             | 254,126     |  |
| Revenue and Net Transfers:      |             |         |             |             |  |
| Culture and Recreation          | 250,000     |         | 250,000     |             |  |
| Total Revenue and Net Transfers |             | 250,000 |             | 250,000     |  |
| Estimated Expenditures By Line: |             |         |             |             |  |
| Natural Resources               | 15,000      |         | 15,000      |             |  |
| Recreation                      | 400,000     |         | 410,000     |             |  |
| Unexpended Appropriations       | (100,000)   |         | 0           |             |  |
| Total Estimated Expenditures    |             | 315,000 |             | 425,000     |  |
| Ending Balance                  |             | 254,126 |             | 79,126      |  |

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**Project: 1 Concession revolving account** 

Version 2011R0300750 Number 1

Description Concession revolving account

Statutory Authority 55-08-07.1

Special Fund number and name 602 State Parks & Recreation concession revolving fund.

|                   | Actual    | Actual    | Estimated | Estimated |
|-------------------|-----------|-----------|-----------|-----------|
|                   | 2005-2007 | 2007-2009 | 2009-2011 | 2011-2013 |
| Beginning Balance | 2,445     | 5,225     | 38,801    | 13,801    |
| Revenue/transfers | 459,627   | 474,029   | 475,000   | 480,000   |
| Total available   | 462,072   | 479,254   | 513,801   | 493,801   |
| Expenditures      | 456,847   | 440,453   | 500,000   | 480,000   |
| Ending Balance    | 5,225     | 38,801    | 13,801    | 13,801    |

This fund is necessary to maintain department concessions function. Used primarily for purchase and sales of fishing supplies and concession store items. Also used for repair, replacement, construction and maintenance of concession buildings, facilities, and properties contained therein.

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### **Agency Performance Measures**

- Develop Missouri River water in ways that will secure North Dakota's share of Missouri River flows for our current and future needs.
- Implement plans for the distribution of Missouri River water through regional water supply systems such as the Southwest Pipeline project, the Northwest Area Water Supply project, and the Red River Valley Water Supply project.
- Manage and develop North Dakota's water resources to facilitate economic development and improve quality of life for current and future generations.
- Promote and provide water supplies needed for the expansion and diversification of North Dakota's agricultural industry.
- Complete detailed studies and research that more precisely define the nature and occurrence of water to optimize its conservation and development throughout the state.
- Maintain a water management plan to promote efficiency in meeting North Dakota's future water development and funding needs.
- Continue to implement the state's three-pronged approach to solving the Devils Lake area's flooding problems.
- Develop policies and initiatives that will stimulate progress toward developing flood control measures wherever feasible.
- Pursue cooperative efforts with neighboring states and provinces to plan for beneficial water management of shared water resources.
- Cooperate with agencies that have regulatory authority over North Dakota's waters to protect and enhance the quality of North Dakota's water resources and related ecosystems.
- Enforce weather modification standards, conduct research, and supervise operational cloud seeding programs for hail suppression and rainfall enhancement.
- Provide water education for North Dakota's teachers, youth, and general public.
- Promote expanded development of North Dakota's water-based recreation resources.
- Collect water resource data for the purpose of identifying the location, condition, and temporal changes of the water resources of the state.
- Disseminate water resource information to the general public, businesses, and government agencies.
- · Manage the water resource database so that it is accessible to interested parties.
- Manage state water resources and sovereign lands within the framework of North Dakota's Century and Administrative Codes.

# **Program Performance Measures**

 Program:
 Administrative and Support Services
 Reporting level:
 00-770-750-00-00-00000000

The Administrative and Support Services will provide the overall guidance for the agency by identifying funding priorities. This division will also provide the other divisions with their technology equipment and support, accounting services, legal support, and human resource services. As a more specific measure of performance, this division will:

- Prepare and submit the agency's budget.
- · Coordinate the timing of agency bonding.
- Coordinate development of agency testimony for legislative appropriations hearings.
- · Maintain accounting records, and provide information technology and records management services.
- Bill federal, state, and local entities for their share of project costs.
- · Provide legal support, including research and contract development.
- Maintain an agency IT strategic plan, and coordinate agency IT efforts with external and statewide initiatives.
- Support, maintain, and evolve agency IT infrastructure.

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Program: Water and Atmospheric Resources Reporting level: 00-770-760-00-00-00-00000000

With the state and federal funding included in this budget request the State Water Commission will strive to achieve the following project and program efforts during the 2011-2013 biennium as a measure of performance.

### Southwest Pipeline Project

- Complete the Oliver, Mercer, North Dunn Water Treatment Plant.
- Construct main transmission line facilities in the Zap and Center Service Area.
- Construct the Zap Service Area rural distribution pipeline.
- Design and bid the Center Service Area rural distribution pipeline.
- Begin construction on transmission facilities in the Dunn Service Area.

#### Northwest Area Water Supply

- Complete construction of the pipeline between Minot and the Air Force base.
- Complete construction of the pipeline between the Air Force base and Upper Souris District.
- Assist Reclamation with preparation of a supplemental EIS to address the courts May 2009 order.
- Complete court filings to lift injunction.
- Initiate design work on a biota treatment plant and intake, and remaining contracts to move water from Lake Sakakawea to Minot.
- Develop plans and manuals as required by EIS commitments.

#### Devils Lake Flood Control

- Maintain and operate the state&rsquos emergency Devils Lake Outlet.
- Develop discharge monitoring reports for outlet operation as needed.
- · Work with local and federal entities to remove additional water from the lake on an ongoing basis.

# Regulatory Program

- Process all incoming construction, drainage, and sovereign land permit applications.
- Provide technical assistance to water resource districts (WRDs) as requested.
- · Address all incoming WRD decision appeals.
- Digitally map all permitted assessment drains and dams that are currently in the 4-D database.
- Provide flow determinations requested per North Dakota Century Code 24-03-08.
- Review all incoming Public Service Commission and U.S. Army Corps&rsquo Section 404 permits.

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• Implement Sovereign Land Management Plan recommendations and complete ordinary high water mark determinations where needed.

### Municipal, Rural, and Industrial (MR&I) Water Supply Program

- Implement a five-year plan for MR&I project funding requests.
- Participate in meetings with communities and rural water districts to provide technical and planning assistance.
- Provide MR&I budget estimates for project development.
- Coordinate meetings with various funding entities to discuss projects.
- Work with North Dakota&rsquos Congressional Delegation to increase federal MR&I appropriations.
- Coordinate with the Garrison Conservancy District in the prioritization and allocation of MR&I funds to projects.

### Floodplain Management

- Monitor community floodplain management compliance under the Community Assistance Program (CAP) and provide technical assistance regarding the National Flood Insurance Program.
- Conduct floodplain management training workshops and participate in related training workshops under CAP.
- Promote the availability of mapping products produced as part of Map Modernization and its successor program &ndash Risk Map.
- Conduct floodplain determinations for the Bank of North Dakota.

# Dam Safety Program

- · Conduct partial inspections of 144 dams each spring.
- · Conduct full inspections of about 21 dams per year, and report findings to owners.
- Maintain and update North Dakota&rsquos dam inventory and submit data to the National Inventory of Dams (NID).
- Assist dam owners with developing Emergency Action Plans (EAPs), and review and approve EAPs as they are submitted.
- Manage federal grant funds used for the development of EAPs as a supplement to the state cost-share program.

# Cost-share Program

- Review approximately 65-75 cost-share inquiries/applications for cost-share eligibility and assistance each year.
- Present 45-55 cost-share proposals for approval and authorization annually.
- Develop agreements/contracts for 60-70 approved and authorized projects each year.
- Process requests for payment, monitor agreement/contract compliance, and review and inspect work for approximately 90 active projects.

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### **Design and Construction**

- Assist dam owners with design and repairs of existing water facilities.
- Repair and maintain North Dakota&rsquos stream gage network through cooperative efforts with the U.S. Geological Survey.
- Conduct general construction projects.

#### State Water Management Plan

- Coordinate recommendations included in the 2009 SWMP.
- Develop a 2013-2015 Water Development Report to supplement the 2009 Water Management Plan.

#### Water Education for Teachers (WET) Program

- Maintain Project WET classroom-ready teaching aids and service contracts in support of educational efforts.
- Provide in-service and pre-service credit and non-credit educational programs for K-12 educators.
- Provide varying educational programs for K-12 students, communities, and the general public.
- · Complete facilitator leadership training.
- Provide funds for the Keep North Dakota Clean Water education poster contest.
- · Maintain the Project WET facilitator network and complete all Section 319 EPA grant development and reporting requirements.
- · Complete two Project WET watershed institutes.

#### Watershed Plan Coordination

- Provide technical assistance toward the implementation of the Red River Basin Commission&rsquos Natural Resource Framework Plan.
- · Provide technical assistance toward the implementation of joint water board, water management plans.
- · Continue to participate as board members and technical advisors for international and national watershed planning and coordination efforts.

# North Dakota Cloud Modification Project (NDCMP)

- · Conduct a RFB process and award an aircraft service contract.
- Hire NDCMP field personnel by the end of May, annually.
- Conduct pre-project ground school by the end of May, annually.
- Conduct NDCMP operations during June through August.
- Conduct data analysis and final reporting to participating counties during the winter, annually.
- Report cloud seeding activities to the National Oceanic and Atmospheric Administration during every spring and fall.

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### Atmospheric Resource Board &ndash Cooperative Research Program

- Work with the North American Interstate Weather Modification Council and Weather Modification Association to establish a federally-funded research program.
- Continue the Polarimetric Cloud Analysis and Seeding Test (POLCAST) hygroscopic seeding research program.

### Atmospheric Resource Board &ndash Cooperative Observe Network

- Manage the program for daily observation of rainfall and hail, including data entry, quality control, and GIS mapping during April-September, annually.
- Conduct growing-season mapping and manage volunteer renewal for following years each fall.
- Recruit new volunteers each spring.
- Send instructions and postage-paid reporting cards and rain gauges for reporting seasons every year in March.
- Expand the online reporting program and snowfall measurements in critical areas.

### Administration, Adjudication, and Evaluation of Water Rights

- · Gather data on shared resources.
- Discuss possible actions regarding water resources.
- · Negotiate management decisions.
- · Conduct water resource investigations.
- · Prepare recommendations for the state engineer.

## Community Water Supply Studies

· Conduct water supply studies for communities as requested.

# Water Resource Monitoring Program

- · Install test holes and plug obsolete observation wells.
- Install 125-175 monitoring wells annually.
- Install 20-30 staff gages per year, and monitor water levels and flows.
- Measure 25,000-30,000 water levels in wells and surface-water bodies annually.
- · Collect data from 60-70 continuous water level recorders annually.
- Collect 1,500-2,000 samples from wells and surface-water bodies annually.

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- · Analyze samples for various chemical constituents.
- Repair and maintain 3,500-4,000 measurement and sampling locations annually.
- Enter data into database.
- Coordinate with the USGS cooperative water resource monitoring program.
- Conduct aquifer tests.

#### Water Resource-related Economic Development

- Produce &lsquosynopsis&rsquo reports on water supplies for interested entities.
- Produce or provide water resource interpretive reports.
- · Administer the AgPACE program.
- Support the North Dakota Irrigation Association&rsquosefforts to expand irrigation development.

#### Water Resource Data Information Dissemination

- Anticipate uses for which the data would be needed.
- Educate staff on the use of Water Resources Information Management Systems WRIMS as improvements are implemented.
- Communicate with interested parties to determine their informational needs.
- · Write unique programs to meet needs of requests of an unanticipated nature.
- Image and store well drilling completion reports.

### Water Resource Research Program

- Produce water quality assessments of the National Guard Camp Grafton South Unit.
- Conduct annual reviews and decisions for graduate Water Resource Investigations through the Water Resources Institute.
- Cooperate with the USGS to develop a &ldquoStream Stats&rdquo website in North Dakota.
- Conduct an evaluation of nitrate contamination and remediation in the Karlsruhe Aquifer.
- · Assist with a study of irrigation through tile drains in Richland County.
- Report on water quality and water levels in the Tolna Coulee.

#### Investigations

- Provide technical reviews as needed of Missouri River management issues, especially the Missouri River Authorized Purpose Study.
- Manage government survey information.
- · Conduct water resource investigations.
- Provide technical support in response to flooding and other disasters.

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· Review proposals for modifications of regulatory floodways.

## Silver Jackets Program

- Promote awareness of North Dakota&rsquos new Silver Jackets Program.
- Assist communities with FEMA&rsquos levee recertification requirement.
- Assist communities with flood control and long-term flood mitigation project requests.
- Assist selected counties and communities with Flood Emergency Operation Plan development and maintenance.
- · Coordinate with Silver Jackets Program charter agencies.

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NAWS Operations Fund

| NAWS Operations I und           |             |         |             |             |  |
|---------------------------------|-------------|---------|-------------|-------------|--|
|                                 | 2009 - 2011 |         | 2011 - 2013 | 2011 - 2013 |  |
| Beginning Balance               |             | 5,380   |             | 19,910      |  |
| Revenue and Net Transfers:      |             |         |             |             |  |
| Revenue From Cities             | 175,000     |         | 730,000     |             |  |
| Total Revenue and Net Transfers |             | 175,000 |             | 730,000     |  |
| Estimated Expenditures By Line: |             |         |             |             |  |
| Water and Atmospheric Resources | 1,110,470   |         | 735,089     |             |  |
| Unexpended Appropriations       | (950,000)   |         | 0           |             |  |
| Total Estimated Expenditures    |             | 160,470 |             | 735,089     |  |
| Ending Balance                  |             | 19,910  |             | 14,821      |  |

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NAWS Project Reserve Fund 413

|                                 | 2009 - 201 | 2009 - 2011 |  | 2011 - 2013 |         |
|---------------------------------|------------|-------------|--|-------------|---------|
| Beginning Balance               |            | 225,301     |  |             | 290,301 |
| Revenue and Net Transfers:      |            |             |  |             |         |
| Revenue From Cities             | 65,000     |             |  | 65,000      |         |
| Total Revenue and Net Transfers |            | 65,000      |  |             | 65,000  |
| Estimated Expenditures By Line: |            |             |  |             |         |
| Water and Atmospheric Resources | 186,000    |             |  | 150,000     |         |
| Unexpended Appropriations       | (186,000)  |             |  | 0           |         |
| Total Estimated Expenditures    |            | 0           |  | _           | 150,000 |
| Ending Balance                  |            | 290,301     |  |             | 205,301 |

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Oil Tax Resources Trust Fund 469

| Oil Tax Resources Trust Fund 469 |              |             |               |               |
|----------------------------------|--------------|-------------|---------------|---------------|
|                                  | 2009 - 2011  |             | 2011          | - 2013        |
| Beginning Balance                |              | 87,378,167  |               | 128,447,646   |
| Revenue and Net Transfers:       |              |             |               |               |
| Transfer Out                     | (94,600,000) |             | (332,400,000) |               |
| Rev From Other Political         | 2,500,000    |             | 2,500,000     |               |
| Interest On Investment Co        | 2,217,604    |             | 1,101,820     |               |
| Interest Income From Loans       | 265,000      |             | 265,000       |               |
| Receipt Of Loan Principal Pymt   | 730,000      |             | 730,000       |               |
| Mineral Lease Royalties          | 9,000        |             | 14,000        |               |
| Tsfr Fm Oil Ext. Tax Dev. Trus   | 129,947,875  |             | 199,812,353   | _             |
| Total Revenue and Net Transfers  |              | 41,069,479  |               | (127,976,827) |
| Estimated Expenditures By Line:  |              |             |               |               |
| Ending Balance                   |              | 128,447,646 |               | 470,819       |

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**Water Commission Fund 397** 

|                                     | 2009 - 201    | 1           | 2011 - 201  | 3           |
|-------------------------------------|---------------|-------------|-------------|-------------|
| Beginning Balance                   |               | 0           |             | 86,001      |
| Revenue and Net Transfers:          |               |             |             |             |
| Water Rights Filling Fee            | 55,350        |             | 41,850      |             |
| Revenue From Counties               | 921,000       |             | 2,989,680   |             |
| Revenue From Cities                 | 10,200,000    |             | 16,030,585  |             |
| Rev From Other Political            | 66,000        |             | 60,000      |             |
| Grant/ContribNon-Profit/Priv        | 21,000        |             | 21,000      |             |
| Tsfr Fm Oil Res. Trust              | 94,600,000    |             | 332,400,000 |             |
| Total Revenue and Net Transfers     |               | 105,863,350 |             | 351,543,115 |
| Estimated Expenditures By Line:     |               |             |             |             |
| Grants - Local Cost Share           | 2,526,445     |             | 500,000     |             |
| Beaver Bay Feasibility Study        | 342,000       |             | 0           |             |
| Administrative and Support Services | 9,000         |             | 9,000       |             |
| Water and Atmospheric Resources     | 208,199,904   |             | 351,120,116 |             |
| Unexpended Appropriations           | (105,300,000) |             | 0           |             |
| Total Estimated Expenditures        |               | 105,777,349 |             | 351,629,116 |
| Ending Balance                      |               | 86,001      |             | 0           |

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Water Development Trust Fund 267

|                                 | 2009 - 20    | 011        | [ | 2011 - 2   | 013        |
|---------------------------------|--------------|------------|---|------------|------------|
| Beginning Balance               |              | 21,010,583 |   |            | 25,614,113 |
| Revenue and Net Transfers:      |              |            |   |            |            |
| Tsfr Fm Tobacco Settlement Tru  | 19,679,606   |            | - | 20,624,034 |            |
| Total Revenue and Net Transfers |              | 19,679,606 |   |            | 20,624,034 |
| Estimated Expenditures By Line: |              |            |   |            |            |
| Water and Atmospheric Resources | 32,376,076   |            |   | 37,189,734 |            |
| Unexpended Appropriations       | (17,300,000) |            | - | 0_         |            |
| Total Estimated Expenditures    | <u> </u>     | 15,076,076 |   | _          | 37,189,734 |
| Ending Balance                  | <u> </u>     | 25,614,113 |   |            | 9,048,413  |

#### PERFORMANCE NARRATIVE

**00801** Dept of Transportation
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Time:** 08:03:08

#### **Agency Performance Measures**

An externally focused Performance Measure "Outcomes&rdquo summary was developed and published. It is called the NDDOT Performance Measures Report Card.

Outcome performance measures include:

- Overall Customer Satisfaction
- · Overall Safety Highway and Worker Elements
- The Highway Performance Classification System Status
- Product and Service Delivery Resource Management Elements
- · Organizational Excellence Overall Employee Satisfaction

#### Departmental/Program Goals:

- · Improve the quality and efficiency of North Dakota&rsquos transportation systems and services.
- · Enhance customer satisfaction.
- · Improve traveler and workforce safety.
- · Enhance employee recruitment, development, and well being.
- · Strengthen stakeholder relationships.

Program Objectives: Each Objective has an action plan that outlines specific activities and timelines which can be found in the NDDOT Strategic Plan.

### **Program Performance Measures**

| Program: Administration | Reporting level: 00-801-100-00-00-00-00000000 |
|-------------------------|---|
|-------------------------|---|

# <u>Departmental/Program Goals:</u>

- Improve the quality and efficiency of North Dakota's transportation systems and services
- Enhance customer satisfaction
- Improve traveler and workforce safety
- Enhance employee recruitment, development, and well being
- Strengthen stakeholder relationships

### Program Objectives:

Each Objective has an action plan that outlines specific activities and timelines which can be found in the NDDOT Strategic Plan.

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### PERFORMANCE NARRATIVE

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 Program:
 Drivers License

 Reporting level:
 00-801-250-10-00-00-00000000

### Departmental/Program Goals:

- Improve the quality and efficiency of North Dakota's transportation systems and services
- Enhance customer satisfaction
- Improve traveler and workforce safety
- Enhance employee recruitment, development, and well being
- Strengthen stakeholder relationships

#### **Program Objectives:**

Each Objective has an action plan that outlines specific activities and timelines which can be found in the NDDOT Strategic Plan.

 Program:
 Motor Vehicle

 Reporting level:
 00-801-250-20-00-00-00000000

### Departmental/Program Goals:

- Improve the quality and efficiency of North Dakota's transportation systems and services
- Enhance customer satisfaction
- Improve traveler and workforce safety
- Enhance employee recruitment, development, and well being
- Strengthen stakeholder relationships

### **Program Objectives:**

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### PERFORMANCE NARRATIVE

**00801** Dept of Transportation

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Each Objective has an action plan that outlines specific activities and timelines which can be found in the NDDOT Strategic Plan.

Program: Highways Reporting level: 00-801-400-00-00-00-0000000

#### Departmental/Program Goals:

- Improve the quality and efficiency of North Dakota's transportation systems and services
- Enhance customer satisfaction
- Improve traveler and workforce safety
- Enhance employee recruitment, development, and well being
- Strengthen stakeholder relationships

#### **Program Objectives:**

Each Objective has an action plan that outlines specific activities and timelines which can be found in the NDDOT Strategic Plan.

 Program:
 Fleet Services

 Reporting level:
 00-801-500-00-00-00-0000000

### Departmental/Program Goals:

- Improve the quality and efficiency of North Dakota's transportation systems and services
- Enhance customer satisfaction
- Improve traveler and workforce safety
- Enhance employee recruitment, development, and well being
- Strengthen stakeholder relationships

PERFORMANCE NARRATIVE

**00801** Dept of Transportation
 **Date:** 01/06/2011

 **Version** 2011R0300504
 **Date:** 01/06/2011

Program Objectives:

Each Objective has an action plan that outlines specific activities and timelines which can be found in the NDDOT Strategic Plan.

|                                 | 2009 -   | 2009 - 2011 |  | 2011 - 2013 |         |
|---------------------------------|----------|-------------|--|-------------|---------|
| Beginning Balance               |          | 348,613     |  |             | 353,613 |
| Revenue and Net Transfers:      |          |             |  |             |         |
| New & Used Dealer Fees          | 500,000  |             |  | 500,000     |         |
| Total Revenue and Net Transfers |          | 500,000     |  |             | 500,000 |
| Estimated Expenditures By Line: |          |             |  |             |         |
| Salaries and Wages              | 450,000  |             |  | 479,120     |         |
| Operating Expenses              | 45,000   |             |  | 154,951     |         |
| Total Estimated Expenditures    | -        | 495,000     |  |             | 634,071 |
| Ending Balance                  | <u>=</u> | 353,613     |  |             | 219,542 |

| Fleet Service | s Fund - 700 |
|---------------|--------------|
|---------------|--------------|

|                                 | 2009 - 2011 |            | 2011 - 2013 |            |
|---------------------------------|-------------|------------|-------------|------------|
| Beginning Balance               |             | 6,608,921  |             | 4,130,831  |
| Revenue and Net Transfers:      |             |            |             |            |
| Intergovernmental Reimbursemen  | 65,300,000  |            | 65,600,000  |            |
| Total Revenue and Net Transfers |             | 65,300,000 |             | 65,600,000 |
| Estimated Expenditures By Line: |             |            |             |            |
| Salaries and Wages              | 3,693,175   |            | 3,916,346   |            |
| Operating Expenses              | 33,162,661  |            | 33,662,228  |            |
| Capital Assets                  | 28,507,200  |            | 28,007,633  |            |
| Capital Improvements-Carryover  | 2,415,054   |            | 0           |            |
| Total Estimated Expenditures    |             | 67,778,090 |             | 65,586,207 |
| Ending Balance                  |             | 4,130,831  |             | 4,144,624  |

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Highway Fund - 200

| nighway Fund - 200              |             |                  |             |                   |
|---------------------------------|-------------|------------------|-------------|-------------------|
|                                 | 2009 - 2011 |                  | 2011 - 2013 |                   |
| Beginning Balance               |             | 137,195,499      |             | 109,579,895       |
| Revenue and Net Transfers:      |             |                  |             |                   |
| Motor Vehicle Excise Tax        | 30,500,000  |                  | 0           |                   |
| Tsfr Fm Permanent Oil Tax Trus  | 0           |                  | 370,600,000 |                   |
| Tsfr Fm General Fund            | 4,600,000   |                  | 0           |                   |
| Sale Of Salvage & Scrap         | 5,100,000   |                  | 5,900,000   |                   |
| Revenue Prior Biennium          | 7,500,000   |                  | 0           |                   |
| Interest Income                 | 3,200,000   |                  | 1,500,000   |                   |
| Rev From Hwy Tax Distribu       | 239,670,000 |                  | 286,700,000 |                   |
| Overload Fees                   | 10,000,000  |                  | 14,400,000  |                   |
| Pro-Rata Fee - Lieu Mi. T       | 13,600,000  |                  | 7,900,000   |                   |
| Drivers License                 | 8,500,000   |                  | 8,700,000   |                   |
| Revenue From Counties           | 19,930,000  |                  | 19,930,000  |                   |
| Revenue From Cities             | 28,670,000  |                  | 28,670,000  |                   |
| Reimbursement From Other State  | 1,500,000   |                  | 2,000,000   |                   |
| Total Revenue and Net Transfers |             | 372,770,000      |             | 746,300,000       |
| Estimated Expenditures By Line: |             |                  |             |                   |
| Salaries and Wages              | 114,369,956 |                  | 130,938,644 |                   |
| Operating Expenses              | 128,619,838 |                  | 120,494,685 |                   |
| Capital Assets                  | 147,520,698 |                  | 376,968,450 |                   |
| North Dakota                    | Agency Spe  | cial Fund Report | loranderso  | on / 2011R0300801 |

| 2011 BIEN / 01/05/2011 11:07:18  | CR06 - Agency Special Fund Report |             | Page 4 of 10 |             |
|--|-----------------------------------|-------------|--------------|-------------|
| SPECIAL FUND REPORT<br>00801 Dept of Transportation<br>Version: 2011R0300801 |                                   |             |              |             |
| Capital Improvements-Carryover   | 8,829,112                         |             | 0            |             |
| Road Reconstruction Program  | 0                                 |             | 142,000,000  |             |
| Grants   | 1,046,000                         |             | 859,813      |             |
| Total Estimated Expenditures   |                                   | 400,385,604 |              | 771,261,592 |
| Ending Balance   |                                   | 109,579,895 |              | 84,618,303  |

| Highway Rail Grade Crossing Safety |             |   |        |      |
|------------------------------------|-------------|---|--------|------|
|                                    | 2009 - 2011 |   | 2011 - | 2013 |
| Beginning Balance                  | (           | ) |        | 0    |
| Revenue and Net Transfers:         |             |   |        |      |
| Special Fuels Tax                  | 1,600,000   |   | 0      |      |
| Total Revenue and Net Transfers    | 1,600,000   |   |        | 0    |
| Estimated Expenditures By Line:    |             |   |        |      |
| Grants                             | 1,600,000   |   | 0      |      |
| Total Estimated Expenditures       | 1,600,000   | _ |        | 0    |
| Ending Balance                     | 0           | _ |        | 0    |

| Motor Vehicle Operating - 201   |             |            |   |             |            |
|---------------------------------|-------------|------------|---|-------------|------------|
|                                 | 2009 - 2011 |            | [ | 2011 - 2013 |            |
| Beginning Balance               |             | 162,011    |   |             | 31,996     |
| Revenue and Net Transfers:      |             |            |   |             |            |
| Misc. License/Fees              | 11,900,000  |            |   | 12,900,000  |            |
| Total Revenue and Net Transfers |             | 11,900,000 |   |             | 12,900,000 |
| Estimated Expenditures By Line: |             |            |   |             |            |
| Salaries and Wages              | 4,856,080   |            |   | 5,366,769   |            |
| Operating Expenses              | 7,136,063   |            |   | 7,055,598   |            |
| Capital Assets                  | 37,872      |            |   | 0           |            |
| Total Estimated Expenditures    |             | 12,030,015 |   |             | 12,422,367 |
| Ending Balance                  |             | 31,996     |   |             | 509,629    |

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Motorcycle Safety Fund - 205

| Motorcycle Salety I und - 203   |             |         |             |         |
|---------------------------------|-------------|---------|-------------|---------|
|                                 | 2009 - 2011 |         | 2011 - 2013 |         |
| Beginning Balance               |             | 420,003 |             | 120,003 |
| Revenue and Net Transfers:      |             |         |             |         |
| Misc. License/Fees              | 450,000     |         | 500,000     |         |
| Total Revenue and Net Transfers |             | 450,000 |             | 500,000 |
| Estimated Expenditures By Line: |             |         |             |         |
| Grants                          | 750,000     |         | 580,680     |         |
| Total Estimated Expenditures    |             | 750,000 |             | 580,680 |
| Ending Balance                  |             | 120,003 |             | 39,323  |

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Public Transportation Fund - 232

|                                 | 2009 - 2011 |           | 2011 - 2013 |           |           |
|---------------------------------|-------------|-----------|-------------|-----------|-----------|
| Beginning Balance               |             | 1,647,855 |             |           | 1,627,855 |
| Revenue and Net Transfers:      |             |           |             |           |           |
| Rev From Hwy Tax Distribu       | 5,730,000   |           |             | 6,900,000 |           |
| Revenue Prior Biennium          | 1,000,000   |           |             | 0         |           |
| Total Revenue and Net Transfers |             | 6,730,000 |             |           | 6,900,000 |
| Estimated Expenditures By Line: |             |           |             |           |           |
| Grants                          | 6,750,000   |           |             | 6,900,000 |           |
| Total Estimated Expenditures    |             | 6,750,000 |             |           | 6,900,000 |
| Ending Balance                  | <u> </u>    | 1,627,855 |             |           | 1,627,855 |

| Special Road Fund - 230         |             |           |             |           |  |
|---------------------------------|-------------|-----------|-------------|-----------|--|
|                                 | 2009 - 2011 |           | 2011 - 2013 | - 2013    |  |
| Beginning Balance               |             | 1,729,856 |             | 1,804,506 |  |
| Revenue and Net Transfers:      |             |           |             |           |  |
| Interest Income                 | 1,700,000   |           | 2,670,000   |           |  |
| Total Revenue and Net Transfers |             | 1,700,000 | ;           | 2,670,000 |  |
| Estimated Expenditures By Line: |             |           |             |           |  |
| Salaries and Wages              | 10,000      |           | 0           |           |  |
| Capital Assets                  | 200,000     |           | 0           |           |  |
| Grants                          | 1,415,350   |           | 2,670,000   |           |  |
| Total Estimated Expenditures    |             | 1,625,350 | :           | 2,670,000 |  |
| Ending Balance                  |             | 1,804,506 |             | 1,804,506 |  |

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State Rail Fund - 277

|                                 | 2009 - 201 | 11        | [            | 2011 - 2013 |           |
|---------------------------------|------------|-----------|--------------|-------------|-----------|
| Beginning Balance               |            | 1,667,230 |              |             | 1,230,230 |
| Revenue and Net Transfers:      |            |           |              |             |           |
| Interest Income                 | 150,000    |           | <del>-</del> | 150,000     |           |
| Total Revenue and Net Transfers |            | 150,000   |              |             | 150,000   |
| Estimated Expenditures By Line: |            |           |              |             |           |
| Grants                          | 587,000    |           | -            | 1,358,350   |           |
| Total Estimated Expenditures    |            | 587,000   |              |             | 1,358,350 |
| Ending Balance                  |            | 1,230,230 |              |             | 21,880    |